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August 27, 2015

VIA ELECTRONIC MAIL ONLY

Attention: Filing Center
Public Utility Commission of Oregon
2930 Fairview Industrial Drive SE
PO Box 1088
Salem, OR 97308-1088

Re: *In the Matter of PACIFICORP, dba PACIFIC POWER's 2015 Integrated Resource Plan*
OPUC Docket No.: LC 62
DOJ File No.: 330030-GN0339-14

Filing Center:

On behalf of the Oregon Department of Energy, enclosed for electronic filing today with the Commission in the above-captioned matter are OPENING COMMENTS OF THE OREGON DEPARTMENT OF ENERGY.

Sincerely,

Love Benzel
for Renee M. France
Senior Assistant Attorney General
Natural Resources Section

RMF:jrs/#6755032

- 1 5. Comparisons of various portfolios using comparable assumptions on implementation of
- 2 regional haze rules and other basic assumptions
- 3 6. Performing a full risk analysis on a more aggressive energy efficiency portfolio
- 4 7. Comprehensive analysis of the system benefits of energy storage

6 **A. DEPARTMENT COMMENTS ON PACIFICORP'S 2015 IRP ACTION PLAN**

7 The Department raises concerns with two portions of the Company's 2015 IRP Action
8 Plan: Renewable Portfolio Standard compliance and treatment of risk in analysis of energy
9 efficiency and demand response.

10 The Department recognizes the complexity faced by the Company in creating and filing
11 its 2015 IRP while at the same time attempting to plan for and adapt to the U.S. Environmental
12 Protection Agency's (EPA) Carbon Pollution Standards Under the Clean Air Act 111d Rule
13 (hereinafter 111d). We offer comment on 111d modeling and carbon constraints with recognition
14 of the difficulty the Company had in ensuring compliance with the final rule prior to its release.
15 We also offer observations designed to ensure the Company is reasonably situated to comply
16 with the final rule.

17 **1. Action Item 1a: Renewable Portfolio Standard Compliance**

18 The Department notes that the Company only modeled one scenario for compliance with
19 111d that treated renewable energy certificates (RECs) used in Oregon Renewable Portfolio
20 Standard (RPS)¹ compliance as containing the zero-carbon (or "111(d)") attribute. In the base
21 scenario, it appears that the Company assumes the environmental attributes may be used
22 separately from the REC, which is not consistent with existing state requirements. We observe
23 several complications with this approach. In the Western Renewable Energy Generation
24 Information System (WREGIS), where the Company is required to manage its RECs, the zero-
25 carbon attribute is a required component of the REC. By disaggregating the zero-carbon attribute
26

¹ Oregon Renewable Portfolio Standard, Or. Rev. Stat. § 469A; Or. Admin. R. 330-160.

1 from the REC, there will be two separate claims, which could occur in different states, for each
2 megawatt-hour of electricity associated with a particular renewable facility. This could lead to a
3 double claim for tracking purposes within WREGIS.

4 In addition, existing Oregon administrative rules defines RECs as containing all
5 environmental attributes, including the zero-carbon component, and requires “whole” RECs for
6 compliance with the state RPS. The RPS has thus become a central element of Oregon’s strategy
7 for reducing greenhouse gas emissions. If the zero-carbon attribute of RECs were allowed to be
8 split off and retired separately (either physically or temporally) from its original REC, Oregon
9 could no longer rely on its RPS policy for reducing and tracking CO2 emissions from its
10 electricity mix.

11 For the next IRP, the Commission should instruct the Company that its base model
12 should be compliant with existing state policy regarding environmental attributes of RECs. In
13 addition, the Department recommends PacifiCorp restructure how it models 111(d) to include
14 examination of mass-based compliance, as this is a viable option under the 111d. The Company
15 should do this assessment alongside an assumption that whole RECs, retaining their
16 environmental attributes, are retired for state RPS policy compliance.

17 **2. Action Items 3a and 3b: Class 1 and 2 Demand Side Management Actions**

18 The Department recommends that the Commission add action items for more pilot
19 programs for accelerated energy efficiency (EE) in other states and an additional demand
20 response pilot in Oregon. These additional pilots would not substantially change the amount of
21 front office transactions (FOTs) in this plan, but may provide information that could substantially
22 alter future IRP actions plans.

23 The Department finds that the Company has not adequately made the case that the energy
24 efficiency or demand response programs in its proposed action plan adequately address risks,
25 particularly carbon risk. As a result, the plan may rely too heavily on front-office transactions.
26 As described below, the IRP relies almost entirely on a base-case wholesale price forecast to
develop its action plan that the Department views as unrealistically optimistic. Because the base

1 case wholesale price forecast and the Company's anticipated compliance obligation under the
2 draft 111d rule are biased downwards for the base-case (111d-only) scenario, it is likely there are
3 inadequate levels of energy efficiency in the proposed four-year action plan. Full consideration
4 of the risks of future carbon price regulation would also increase the appropriate levels of energy
5 efficiency pilot programs.

6 The Department appreciates the company's efforts to implement a summer direct load
7 control irrigation pilot in the Klamath Basin. We support this pilot as an effective way to
8 determine both the cost and benefits of demand response for future IRPs. However, we would
9 like to see the company implement an additional Oregon demand response pilot in either the
10 west side or the Klamath basin that tests direct load control of a resource that is viable for both
11 peak reduction and regulation in all seasons.

12 The Department would also like the Company and the Commission to ensure that in all
13 emerging technology pilots, such as those for demand response and storage, priority is given to
14 determining not just the peak shaving value of the resource, but also the full range of potential
15 system benefits. The Department further discusses this preferred analysis methodology in our
16 storage comments below.

17 **B. DEPARTMENT COMMENTS ON PACIFICORP'S DEVELOPMENT OF ITS**
18 **2015 IRP ACTION PLAN**

19 For all future integrated resource plans, the Department requests that the Commission:

- 20 1. Direct the Company to use a method to constrain each stochastic modeling run to roughly
21 comply with the 111d final rule
- 22 2. Direct the Company to run the System Optimizer with a reasonable approximation for the
23 effects of the final 111d rule on western wholesale power prices
- 24 3. Instruct the Company that comparisons of various portfolios should use comparable
25 assumptions on implementation of regional haze rules and other basic assumptions
- 26 4. Instruct the Company to perform a full risk analysis on a more aggressive energy
efficiency portfolio

1 5. Require comprehensive analysis of the system benefits of storage

2
3 **1. The Commission should direct the Company to use a method to constrain each stochastic modeling run to roughly comply with the 111d final rule**

4 It was not possible for the Company to replicate the 111d rate-based structure in the
5 stochastic analysis using its Planning and Risk (PaR) model. Nor did the Company use a carbon
6 dioxide price as a proxy for 111d regulation. This means the present value of revenue
7 requirements (PVRR) results of various PaR runs are not comparable. The Department requests
8 that for the next IRP, the Commission direct the Company to go back to a carbon price as a
9 proxy approach or use some other method that constrains each stochastic run to comply in a
10 rough manner with the rule. The Company should not use the PaR results for planning without
11 such an adjustment.

12 The risk approach used in this IRP was unworkable and likely will be more unworkable
13 in the next IRP. This IRP risk analysis assumed all states adopted the rate-based approach. Still,
14 the Planning and Risk (PaR) model was not able to constrain the stochastic runs to comply with
15 the draft 111d rule. If a mix of mass-based and rate-based approaches is viable under the final
16 rule, having the PaR model, or likely any stochastic model, ensure compliance with the details of
17 the final 111d rule is even more unlikely. A proxy carbon price approach, based on alternative
18 assumptions about implications of 111d compliance on the prices for ERCs under the rate-based
19 approach, or carbon allowances under the mass based approach would likely be more workable.

20 The use of carbon price scenarios as a proxy for existing and potential federal carbon
21 regulations would yield more robust and workable analyses to capture the possibility of major
22 trading activity as the western states implement 111d, either under a rate-base or mass-based
23 approach.

24 The Company should either develop a method that can meet 111d in each stochastic run
25 or use a CO2 price proxy in every PaR run to adjust PVRR to correct for different CO2
26 emissions. Given the likelihood that at least some states will pursue a mass-based approach to
compliance under 111d, modeling only a rate-based approach in the next IRP would be unsound.

1 By using a range of trading prices in the next IRP, the Company could provide a useful analysis
2 that includes a reasonable range of 111d outcomes.

3 The Commission should direct the Company to ensure that it adopts a workable risk
4 analysis in the next IRP.

5 **2. Direct the Company to run the System Optimizer with a reasonable approximation**
6 **for the effects of the final 111d rule on western wholesale power prices in this base**
7 **case.**

8 The IRP likely underestimated the challenges of meeting the 111d rule. It also likely
9 underestimated expected values of future wholesale prices in the West. As noted above,
10 PacifiCorp assumed that the draft 111d carbon regulations over the next 20 years would *reduce*
11 wholesale prices in the base case as compared to the no carbon regulation case. The Department
12 finds this outcome implausible. Even with this low base case power price forecast, the
13 accelerated energy efficiency case (Portfolio C11) and the preferred portfolio (Portfolio C05)
14 have virtually identical present value of revenue requirements (PVRR) in the SO model. The
15 PaR stochastic model results that show higher expected PVRR for the accelerated energy
16 efficiency are not persuasive because the PaR model does not constrain each run to comply with
17 the draft 111d rule. Further, the optimal portfolios for higher carbon price scenarios (C14 and
18 S11) show that if carbon regulation moves beyond 111d, or regional haze requirements become
19 more stringent than the Company expects, it will need to quickly expand energy efficiency
20 efforts. The accelerated energy efficiency case is a proxy for the PVRR costs of expanded pilot
21 programs for energy efficiency to prepare the Company for these contingencies.

22 Options for an improved methodology include, but are not limited to, using a proxy
23 carbon price approach to adjust the base-case wholesale price forecast from the IRP. Without
24 such an adjustment, the wholesale price forecast is likely an underestimate of the expected value
25 due to a failure to consider a range of carbon regulatory outcomes over the next 20 years. In this
26

1 IRP, the Company assumed that imposition of the draft 111d rule would *lower* western
2 wholesale power prices.²

3 While the Company developed carbon price scenarios, it did not use these to guide its
4 decision-making in developing the action plan.³ Further, the base-case scenarios (C05) make the
5 unrealistic assumption that all western states have energy efficiency programs that reduce loads
6 1.5 percent each year starting in 2020. This assumption has the effect of lowering wholesale
7 power prices below the case with no carbon regulation.

8 Imposition of some type of incremental carbon regulation beyond 111d during the 20-
9 year planning period is highly likely. Thus, the expected wholesale prices over the next 20 years
10 will likely be higher than the base case 111d forecast, which in turn should be higher than the no-
11 carbon-regulation case.

12 The result is that PacifiCorp's forecast of wholesale prices is biased downward for their
13 base case modeling under core case C05a-3Q, which they use for planning. This bias tilts the
14 action plan toward wholesale power purchases and away for demand-side resources such as
15 energy efficiency and demand response.

16 In addition, given past practices of the Company and the Commission, it seems likely that
17 this forecast will be used to forecast wholesale electricity prices for standard QF contracts after
18 docket LC 62 concludes. The use of this price in standard QF contracts would undervalue QF
19

20 ² See Or. Dept. of Energy calculation "Data That Underlies 2015 PacifiCorp IRP Figure 7.7 on
21 Vol. I Page 149" in Appendix I.

22 ³ PacifiCorp 2015 Integrated Resource Plan, 146 *available at*
23 http://www.pacificorp.com/content/dam/pacificorp/doc/Energy_Sources/Integrated_Resource_Plan/2015IRP/PacifiCorp_2015IRP-Vol1-MainDocument.pdf; page 146. The IRP explains the medium scenario of CO₂ prices in the
24 following way: "PacifiCorp has also developed core cases that include, incremental to EPA's proposed 111(d) rule,
25 CO₂ price assumptions that were recommended by members of its stakeholder group. Consideration of these core
26 cases recognize that there could be future CO₂ emission policies applicable to the electric sector that go beyond
requirements proposed by EPA in its 111(d) rule. [i.e., the CPP] Figure 7.6 shows CO₂ price assumptions applied to
these core cases during the 2015 IRP portfolio development process. Prices are applied to each ton of CO₂ emissions
from new and existing resources ... reaching \$75.77/ton [nominal dollars] by 2034." Note, these are nominal prices.
Consistent with OPUC's IRP guideline #8a cited above, the Company also modeled a high sensitivity case where
the CO₂ price is approximately \$160 per ton (nominal dollars) in 2034. The Company based this case on an
agreement with stakeholders for a high CO₂ price case.

1 resources. It is currently unclear in UM 1610 which proceedings before the Commission will be
2 the appropriate forum to assess the forecast of wholesale prices used for calculating avoided cost
3 prices. Given that uncertainty, the Department includes this concern in this docket.

4
5 a. The Base Case 20-Year Wholesale Price Forecast is a Poor Representation of Likely Values

6 The IRP relies almost entirely on the base case wholesale price forecast to develop its
7 action plan. While the plan correctly notes that there are not huge differences in the amount of
8 energy efficiency for the first four years of the various core cases and sensitivity cases, there are
9 differences. Because the base case wholesale price forecast and the Company's requirements
10 under the draft 111d rule are biased downwards for the 111d-only scenario, it is likely there are
11 inadequate levels of energy efficiency in the proposed four-year action plan. Full consideration
12 of the risks of future carbon price regulations would also increase the appropriate levels of
13 energy efficiency pilot programs.

14 The IRP notes:

15 *Primary drivers in the resource differences between PacifiCorp's 2015 IRP and the*
16 *2013 IRP Update include decreased load forecasts and **lower power prices.***

17 [Emphasis added].⁴

18 The Company forecast of wholesale power prices (a mix of Mid-Columbia and Palo
19 Verde wholesale prices) and Henry Hub (HH) natural gas prices (nominal dollars)⁵ show a
20 modeling anomaly. The difference between the prices used in base case modeling⁶ and the case
21 assuming no carbon regulations or pricing is calculated in the fourth column. In every year, the
22 power price is *lower* in the 111d case than in the "No CO2 Case."⁷ This is the opposite of the

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25 ⁴ PacifiCorp 2015 Integrated Resource Plan Volume I, 239.

26 ⁵ PacifiCorp 2015 Integrated Resource Plan Non-confidential Data Disk: Data for "Figure 7.7 – Wholesale Electricity and Natural Gas Prices in Core Case Definitions."

⁶ The September 2014 Official Forward Price Curve or OFPC assuming a specific scenario of 111d implementation

⁷ PacifiCorp 2015 Integrated Resource Plan Volume I, 149 Values for Figure 7.7.

1 expected effect. One would expect that adding a constraint such as the 111d rule would raise the
2 equilibrium power price in the Aurora Power Price Model.

3 The IRP notes:

4 *To account for 111(d) in Aurora, PacifiCorp applied state 111(d) emission rate*
5 *constraints in the model, assuming energy efficiency goals assumed by EPA in its*
6 *calculation of state emission rate targets is achievable.*⁸

7 This base case assumption forces each of the eleven states in the West to achieve large
8 reductions in load from energy efficiency, relative to the “No CO2 Case.” This assumption is
9 likely the source of the lower power prices in the base case for the years 2021 and beyond.
10 Lower power prices for 2015 through 2020 may be due to the use of forward wholesale prices as
11 of September 2014 for the first 72 months in the official forward price curve as contrasted with
12 the use of the Aurora model to forecast prices for the other two cases. Regardless, these results
13 show that the IRP base case price forecast implies zero or even negative implicit carbon prices
14 for the next 20 years. Note that, in the table, power prices are higher in every year for the case
15 (C14) with an incremental carbon pricing in addition to the 111d rule. This is the normal
16 outcome: carbon pricing or regulations should raise, not lower, power prices.

17 In addition to the assumption of high attainment of energy efficiency to estimate the base
18 wholesale power prices, the Company in its IRP makes several other assumptions about how
19 111d will be implemented that make compliance more flexible than the Department anticipates
20 the states will allow. The two effects reduce the need for energy efficiency in the base case runs
21 (C05) for the Company to comply with 111d.

22 First, the Company assumes there will be no compliance obligation for the coal-fired
23 power plants that the Company owns in Montana, Colorado and Arizona. The Department
24 appreciates that modeling these costs in the IRP framework is difficult. Still, these costs are
25 unlikely to be zero.

26

⁸ PacifiCorp 2015 Integrated Resource Plan Volume I, 149.

1 Second, the Company assumes that it can use energy efficiency credits from Idaho and
2 California to meet 111d compliance in other states. The Company assumed this transfer because
3 it has no 111d plants in these two states. While that outcome might result in lower 111d
4 compliance costs, it is not clear the two states will allocate their energy efficiency credits from
5 their state's 111d compliance plans to the Company or that the credits will meet the requirements
6 for use in Oregon or the other states.

7 Third, as enumerated above, the Company assumes that the carbon attribute of RECs can
8 be redistributed for compliance at plants throughout the Company's service area to minimize its
9 compliance costs.

10 b. Inclusion of Carbon Pricing

11 While the carbon prices or regulations that will be in effect over the next 20 years are not
12 known, the Department expects that carbon pricing or regulations will go beyond the Company's
13 base case assumptions for 111d. The Company and IRP participants spent a considerable amount
14 of time coming to a consensus on a medium and a high scenario for proxy prices for carbon
15 dioxide regulation. The Department acknowledges that it is possible that there will be no
16 effective carbon pricing or regulations imposed on the Company over the next 20 years.
17 However, using a wholesale price assumption with a zero or negative carbon price assumption as
18 the sole driver to develop an IRP action plan is not consistent with Commission Order No. 08-
19 339. Guideline 8a of that Order states, in part:

20 *The utility should construct a base-case scenario to reflect what it considers to be*
21 *the most likely regulatory compliance future for carbon dioxide (CO₂)... [and]*
22 *develop several compliance scenarios ranging from the present CO₂ regulatory level*
23 *to the upper reaches of credible proposals by governing entities.⁹*

24 The IRP has a base case power price forecast below the bottom of the range CO₂ proxy prices
25 ranging from zero (C01) to the high price sensitivity case (S11). In addition, a zero carbon price

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⁹ Oregon Public Utility Commission Order No. 08-339, C1 available at
<http://apps.puc.state.or.us/orders/2008ords/08-339.pdf>

1 is not the “present CO₂ regulatory level.” State plan implementation of the final 111d rule will
2 almost certainly put upward pressure on wholesale power prices. While it is conceivable that the
3 final implementation of the 111d rule will yield power prices below a case with no CO₂
4 regulations or pricing, that outcome is unlikely. A dominant method of meeting 111d will likely
5 be redispatch from coal to natural gas-fired plants. Doing so can only increase wholesale prices
6 above a no-regulation case. Regional haze rules have also tended to increase in stringency over
7 time. This effect, too, will increase wholesale prices above the level in the base case forecast.

8 Generally, if there are restrictions on the operation of coal-fired power plants, limits on
9 carbon dioxide emissions or taxes or other pricing of carbon dioxide emissions, these
10 interventions constrain the operations of the western power grid from what would otherwise
11 minimize costs and power prices. Except in rare cases, outside constraints tend to increase
12 wholesale power prices. While it is likely that more energy efficiency would tend to lower power
13 prices, it seems unlikely that 111d will increase EE enough to counteract the cost increases for
14 redispatch to gas plant or other elements of the rule that increase power system costs. While the
15 total benefits of the 111d rule may outweigh the increase in power system costs, the rule is
16 unlikely to lower power system costs outright. Regardless of future carbon regulation under 111d
17 and other measures, the base case forecast has lower power prices than the most extreme carbon
18 regulatory future possible: the U.S. reverting to no carbon constraints or pricing at all.

19 Even with the underestimated base case wholesale prices, the SO PVRR results with for
20 C11-1 (the accelerated energy efficiency case) and C05-1 (similar to the preferred portfolio)
21 under Regional Haze scenario 1 (RH1) are virtually identical. Similarly for C11-2 and C05-2
22 (both under RH2) (plus \$2 million and minus \$2 million PVRR for C11, respectively). In both
23 RH scenarios under the SO model the C11 portfolios had slightly superior CO₂ emissions over
24 20 years.

25 The Company correctly notes that PaR results are not constrained to meet 111d. The
26 Company implicitly acknowledges the PaR results should not be used for planning. The SO

1 results indicate that higher short-term EE acquisitions have lower risk than the proposed action
2 plan with the same expected costs, even with the underestimated base case wholesale prices.

3 These results indicate accelerated EE might be superior on the basis of least-cost adjusted for
4 risk. The Company should test pilots that accelerate EE programs. The Company should use
5 information from these pilots to guide the next IRP.

6 **3. The Commission should instruct the Company that comparisons of various portfolios**
7 **should use comparable assumptions on implementation of regional haze rules and other**
8 **basic assumptions**

8 The comparisons of various portfolios should use comparable assumptions on
9 implementation of regional haze rules and other basic assumptions.

10 a. Many of the Results Compare PVRR Results for Variants of C05-3 with Portfolios that
11 Comply with the More Stringent RH Scenarios 1 and 2. This is a Misleading
12 Comparison.

13 Scenario CO5-1 is the only scenario that can legitimately be compared to other RH 1
14 scenarios. Similarly, only CO5-2 can legitimately be compared to portfolios under the RH 2
15 scenario. No portfolio, other than C05, was tested under RH3. Because the compliance costs
16 under scenario RH3 are less than for RH1 and RH2, the comparison of the PVRR of C05-3
17 variants with other portfolios is misleading. A prime example is the comparison, below, of C05a-
18 3 and C05b-3 with C13-1 on pages 182-183 of Vol I of the IRP. This is not a fair comparison of
19 deterministic risk among these three portfolios.

20 The Department also has concerns about how the Company used the four regional haze
21 scenarios to evaluate the present value of revenue requirements (PVRR) under the SO and PaR
22 models. Many of the results compare PVRR results for regional haze scenario 3 for the base
23 portfolio (C05-3) with other portfolios that comply with the more stringent RH scenarios 1 and 2
24 (see Table 8.23 – Cost/Risk Comparison of Portfolios that Meet Oregon House Bill 3543
25 Emission Goals with the Preferred Portfolio).¹⁰ This is a misleading comparison. The

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¹⁰ PacifiCorp 2015 Integrated Resource Plan Volume I, 210.

1 Commission should instruct the Company that comparisons of various portfolios should use
2 comparable assumptions.

3 b. Inappropriate Comparisons using Different Regional Haze Scenarios

4 In the Company's 2015 IRP, portfolios are generated by assuming a scenario in the SO
5 model. There are 14 core portfolios and 15 sensitivity portfolios in the IRP and each portfolio
6 has up to three regional haze variants. The Company generated the portfolios labeled C05 under
7 base-case assumptions with no carbon pricing beyond the specific 111d assumptions. There are
8 three types of typically used C05 portfolios, one for each regional haze (RH) assumption (RH
9 Scenarios 1, 2 and 3).¹¹

10 Comparisons of the cost and carbon emission of various portfolios are not comparable if
11 the RH scenarios are different. Yet, the IRP routinely compares the base portfolio (C05) under
12 RH Scenario 3 with other portfolios that meet the more stringent requirements of RH Scenarios 1
13 and 2. Portfolio C05-1 can legitimately be compared only to other regional haze one (RH 1)
14 scenarios. Similarly, only C05-2 can legitimately be compared to portfolios under the RH 2
15 scenario. The Company tested no portfolio, other than C05 and S-10 under RH3. Because the
16 compliance costs under scenario RH3 are less than for RH1 and RH2, the comparison of the
17 PVRR of C05-3 variants with other portfolios is misleading. The cost differences in these RH
18 stringencies can be seen in the comparisons of the SO model results for portfolios C05 a-1, a-2
19 and a-3.¹²

20

21

22 ¹¹ Note: There is also a Reference Regional Haze Scenario, but the Company used it to construct one portfolio and
23 did not further utilize it. Each RH scenario generates a different level of costs for the Company for reducing
24 emissions of sulfur and oxides of nitrogen. Each scenario also differs in the stringency in the reduction of carbon
25 emissions. Of the three RH scenarios that received the most scrutiny, RH Scenario 3 is the least stringent, RH
26 Scenario 1 is more stringent, and RH Scenario 2 is the most stringent. The one minor exception to this pattern is
27 Dave Johnson Unit 4 (DJ4), a relatively small unit. Scenario RH3 shuts down DJ4 five years earlier than in
28 Scenarios RH 1 and 2. This exception does not alter the stringency rankings of RH Scenarios 1, 2 and 3.

29 ¹² The SO-PVRR for these portfolios are (in billions of nominal dollars) \$26.591, \$27.240 and \$26.578,
30 respectively. The SO modeled carbon dioxide emissions are (in million tons over 20 years) 879.8, 832.6 and 906.5,
31 respectively. The stochastic mean PVRR results for the PaR model with the medium natural gas price scenario are
32 \$27.718, \$28.517 and \$27.570. The carbon emissions in the PaR runs have a similar pattern to the SO runs. Thus,
33 while not equivalent, RH1 is closer to RH3 than is RH2. Note: "a" refers to a timing of later acquisition of bundled
34 renewable energy certificates for Oregon RPS compliance.

1 Yet, even though there is a substantial cost saving with the RH3 scenario, the IRP makes
2 various comparisons in which the RH scenarios are inconsistent.¹³ These comparisons are not
3 fair in either the deterministic or the stochastic assessments among these portfolios. The
4 Commission should instruct the Company that it only make comparisons where the basic
5 assumptions are comparable.

6
7 **4. The Commission should instruct the Company to perform a full risk analysis on a
more aggressive energy efficiency portfolio.**

8 The Department is concerned that Scenario C11 (accelerated EE) was not properly
9 analyzed. The Commission should add an Action Plan item that enhances the Company's ability
10 to accelerate EE through pilot programs. These programs would likely have small PVRR costs.¹⁴

11 The Company correctly dismisses PaR results as not compelling regarding portfolio
12 selection,¹⁵ yet the Company did not further analyze C13 with RH3 (C13 is mass based
13 compliance on existing plants).¹⁶

14 The SO PVRR results for C11-1 and C05-1 are nearly identical; similarly for C11-2 and
15 C05-2 with no carbon adder beyond EPA 111d rule. In both cases, the C11 portfolios had
16 slightly superior CO2 emissions over 20 years in all gas price scenarios. These results indicate
17 accelerated EE might be superior based on least-cost adjusted for risk. The Commission should
18 add an action item that requires the Company to test pilots that accelerate EE programs. The
19 Company should use this information to guide the next IRP.

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23 ¹³ Similarly, Fig. 8.18 on page 188 compares these same portfolios. See also Table 8.23¹³ on
24 page 210 where the preferred portfolio with RH3 (C05a-3Q) is compared with C13-1 with RH1
and C13-2 with RH2.

25 ¹⁴ For RH scenarios 1 and 2, the SO results for C11 are virtually identical to CO5 (plus \$2 million and minus \$2
million PVRR).

26 ¹⁵ Note that C13-1 is superior to C05-1 in PaR for all three NG price scenario (risk-adjusted
PVRR difference ranges from \$266 to \$272 million).

¹⁶ Company response to Oregon Dept. of Energy Data Request 4. For full response, see
Appendix II.

1 **5. The Commission should require comprehensive analysis of the system benefits of storage**

2 The Department requests that the Company conduct a comprehensive analysis of energy
3 storage as one of several strategies available to utilities and transmission system operators to
4 integrate variable energy resources (VER) by providing a means to firm the output of the
5 renewables. In addition, the Company should analyze electrical energy storage as a strategy to
6 reduce transmission congestion, defer investments in the distribution grid, add flexibility and
7 resiliency to the electric system, and increase the reliability and quality of power delivered to
8 customers. Since its 2011 IRP, the Company has included energy storage in resource planning,
9 resulting in completion of engineering studies and evaluation of the potential for only a limited
10 application of energy storage technologies.¹⁷

11 Although project costs are high on a dollars-per-kWh basis, the technology is changing
12 rapidly and there are specific applications where utility-scale storage has a strong business case
13 today. In the Department's comments on the 2013 PacifiCorp IRP,¹⁸ we asked that future IRPs
14 offer a more comprehensive treatment of energy storage. Storage is a unique resource that does
15 not fit neatly into existing categorizations because it is not strictly generation, demand-side
16 management, or energy efficiency. We further requested that, "PacifiCorp should be prepared to
17 report in future IRPs on energy storage advances and opportunities to incorporate storage
18 technologies into its portfolio as a flexibility and reliability tool." We repeat that request in this
19 IRP.

20 a. Analysis of Storage as a Resource Option

21 The company covers energy storage in the 2015 IRP under Chapter 6 - Resource Options.
22 The goal of the Company analysis is to identify least-cost, least-risk resources to meet future
23 energy and capacity needs. In this context, the Company evaluated energy storage against
24

25 ¹⁷ PacifiCorp 2014 Smart Grid Report *available at*
26 <http://edocs.puc.state.or.us/efdocs/HAQ/um1667haq163543.pdf>; PacifiCorp 2015 Smart Grid
Report *available at* <http://edocs.puc.state.or.us/efdocs/HAQ/um1667haq93558.pdf>

¹⁸ Final Comments of Oregon Dept. of Energy in PacifiCorp 2103 Integrated Resource Plan, 11-
13 *available at* <http://edocs.puc.state.or.us/efdocs/HAC/lc57hac84953.pdf>

1 generation resources such as gas combustion turbines. This type of analysis discounts the many
2 potential system benefits of energy storage that are not strictly contributions to energy and/or
3 capacity. This analytical approach is apparent in Tables 6.1 and 6.2, where energy storage is
4 included with all other **supply-side** resources and characterized by capital cost, fixed cost,
5 operating characteristics and environmental characteristics.

6 The Energy Storage section of the 2015 IRP¹⁹ describes only a few use-cases for energy
7 storage, specifically time-shifting of energy production from VER, delivery of ancillary services,
8 and voltage control. The narrative of this section of the IRP focuses almost entirely on the capital
9 cost and life-cycle costs, which the Company then compares to the other supply-side resources
10 and finds to be financially unattractive to provide the same services. This approach to evaluating
11 energy storage as a supply-side resource leaves out many use-cases that may be cost saving to
12 the Company and improve its operations.

13 b. Analysis of Storage as a Smart Grid Technology

14 In contrast to the 2015 IRP, the Company evaluated energy storage in its 2014 and 2015
15 Smart Grid Reports as a means to defer transmission and distribution asset investments at
16 specific substations. This is again only one use-case that an energy storage system is capable of
17 delivering. The conclusion in both reports that energy storage is not an economic alternative is
18 due in part to its narrow analysis.

19 The Company should incorporate value stacking into the analytical approach toward
20 evaluating the potential system benefits of energy storage. Value stacking is a method that
21 acknowledges the possibility of achieving multiple use-cases from a single resource and adding
22 up the electric system values of all the use-cases. Research conducted at Sandia National
23 Laboratories resulted in the 2014 NAATBaat report,²⁰ which describes 16 different use-cases,
24 identified by electric utilities around the country, which energy storage can provide to the

25 _____
¹⁹ Storage analysis begins on page 116 of Company's 2015 IRP.

26 ²⁰ NAATBatt Distributed Energy Roadmap Report, Sandia National Laboratories PO #1367842
(Feb. 17, 2014) *available at* http://naatbatt.org/wp-content/uploads/2015/06/NaatBatt_Report_FINAL_021814.pdf

1 electric system. The Company should enhance its analytical approach to incorporate all the
2 relevant types of use-cases to evaluate energy storage systems.

3 Collaborative research at Pacific Northwest National Laboratories (PNNL) and pilots
4 conducted at other northwest investor-owned utilities that are part of the Northwest Power Pool
5 clearly show the benefits of using a single energy storage system for multiple applications.
6 PNNL has supported utilities by providing a framework for evaluating the technical and financial
7 benefits of battery energy storage.²¹ The tool developed at PNNL is used to evaluate benefits of
8 battery storage for multiple grid applications, including energy arbitrage, balancing service,
9 capacity value, distribution system equipment deferral, and outage mitigation. This tool is based
10 on the optimal control strategies to capture multiple services from a single energy storage device.
11 Limiting an energy storage system to a single use-case will most likely underestimate the
12 benefits of that investment, while choosing a practical number of use-cases that most needed and
13 optimizing the control of the energy storage system to deliver those services can be cost-
14 effective.

15 c. Pilot Projects and Compliance with HB 2193

16 Oregon House Bill 2193,²² which passed after the Company finished modeling 2015 IRP,
17 requires the Company to procure an energy storage system of at least 5MWh by January 1,
18 2020.²³ The Company should focus on gaining practical experience and verifying use-case
19 benefits in its territory in its compliance with the legislation.

20

21 ²¹ Assessment of Energy Storage Alternatives in the Puget Sound Energy System Volume 2:
22 Energy Storage Evaluation *Tool available at*
http://www.pnnl.gov/main/publications/external/technical_reports/PNNL-23039.pdf

23 ²² H.B. 2193, 78th Leg. (Or. 2015) *available at*
<https://olis.leg.state.or.us/liz/2015R1/Downloads/MeasureDocument/HB2193/Enrolled>

24 ²³ Oregon H. B. 2193 (2015) provides possible criteria to examine the potential value of applying energy storage
25 system technology, including: (A) Deferred investment in generation, transmission or distribution of electricity; (B)
26 Reduced need for additional generation of electricity during times of peak demand; (C) Improved integration of
different types of renewable resources; (D) Reduced greenhouse gas emissions; (E) Improved reliability of electrical
transmission or distribution systems; (F) Reduced portfolio variable power costs; or (G) Any other value reasonably
related to the application of energy storage system technology.

1 The Department welcomes the opportunity to collaborate with the Company and facilitate
2 access to tools, resources, and lessons learned from energy storage research and pilot programs
3 conducted in both the Northwest and other parts of the country. In the upcoming PUC process to
4 implement HB 2193 and in future IRPs, we request a more comprehensive approach to energy
5 storage system analysis that incorporates a variety of use-cases that meet the Company's electric
6 system needs.

7 **C. CONCLUSION**

8 In summary, the Department requests changes to the Company's model in the future in
9 order to ensure that it assigns proper value to resources such as energy efficiency and QFs. We
10 request that the Commission direct the Company to implement a demand response pilot on the
11 west side of Oregon and pilots for aggressive energy efficiency, and that the Company models
12 the comprehensive benefits of demand response and storage in future IRPs.

13 Thank you for the opportunity to provide comment.

14 DATED this 27th day of August, 2015.

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Respectfully submitted,

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