

1 **BEFORE THE PUBLIC UTILITY COMMISSION**
2 **OF OREGON**
3 **UM 1716**

4 In the Matter of :

5 PUBLIC UTILITY COMMISSION OF
6 OREGON,

7 Investigation to Determine the Resource
8 Value of Solar.

STAFF OPENING BRIEF

9 **I. Introduction.**

10 Staff recommends that in this phase of the investigation into the resource value of solar
11 (RVOS), the Commission adopt Staff’s proposed methodology for determining RVOS and
12 Staff’s recommended list of ten elements of solar generation that should be valued in the
13 methodology. Staff recommends that in the next phase of the investigation, the Commission
14 address how to calculate the inputs for each of the elements included in the RVOS and make
15 determinations of RVOS for each investor-owned utility.

16 There are few contested issues in this phase of the investigation. No party objects to the
17 methodology proposed by Staff or the elements of solar generation that Staff proposes to include
18 in the RVOS, although some parties believe additional elements should be included. However,
19 *all* parties note that the Commission’s determinations of how to calculate the inputs for each of
20 the elements will be critical to the success of the Staff-proposed RVOS methodology.

21 Accordingly, once the Commission makes a determination on whether to approve the Staff
22 proposed methodology and list of elements included in RVOS, Staff and parties can address
23 issues raised by parties as to how the inputs for each element should be determined.

24 **II. Background.**

25 On July 1, 2014, the Commission submitted to the Oregon Legislature a report regarding
26 its 2014 “Investigation into the Effectiveness of Solar Programs in Oregon,” in which it

1 committed to “open a formal proceeding to determine the resource value of solar and the extent
2 of cost-shifting, if any, from net metering[.]” and as part of the docket “evaluate the reliability
3 and operational impacts of increasing levels of solar generation.” After the Commission opened
4 this docket in January 2015, Staff commenced the investigation into the resource value of solar
5 (RVOS) by holding workshops with stakeholders to discuss the attributes of solar generation that
6 should be considered in the determination of RVOS.¹

7 Based on the discussions, Staff compiled and submitted to the Commission a list of 26
8 “elements” that might be included in the RVOS. The list compiled by Staff included elements
9 related to (1) the benefits or costs of solar generation that accrue to utility’s customers, (2) the
10 benefits or costs of the solar generation that accrue to the generator, and (3) societal benefits.²
11 Staff did not recommend that the Commission include all the listed elements in the RVOS, but
12 recommended only the subset of elements for which benefits accrue to the utility’s customers.
13 All parties submitted comments with their own recommendations as to which elements are
14 appropriately included in the RVOS.

15 The Commission declined Staff’s request to determine which elements should be
16 included in the determination of RVOS prior to the submission of proposed methodologies.³ The
17 Commission adopted a two-phase contested case process to complete its investigation of RVOS.⁴
18 The Commission stated that in the first phase it will determine which elements should be
19 included in the determination of RVOS and the methodology or methodologies that should be
20 used to value them. Although the Commission declined to identify which elements should be
21 valued in the methodology, the Commission clarified that it would only consider elements that
22 could directly impact the cost of service to utility customers.⁵

23 ¹ Staff/100, Dolezel/2.

24 ² Staff/100, Dolezel/2.

25 ³ Staff/100, Dolezel/3.

26 ⁴ *In the Matter of Public Utility Commission of Oregon Investigation to Determine the Resource Value of Solar*,
Order No. 15-296.

⁵ *Id.*

1 With respect to the second phase, the Commission stated that it will determine RVOS for each
2 utility using the methodology or methodologies adopted in the first phase.⁶

3 **III. Staff proposed methodology for determining RVOS.**

4 **A. Overview of the Staff-proposed methodology.**

5 Following the Commission’s order regarding the two phases of this investigation, Staff
6 issued a Request for Proposals (RFP) and ultimately contracted with Energy and Environmental
7 Economics, Inc., (E3), to create a methodology for calculating RVOS based on elements that
8 could directly impact the cost of service to utility customers.⁷ E3 created a Microsoft Excel-
9 based model for calculating RVOS for Oregon’s three investor-owned utilities (hereinafter the
10 “RVOS Model”).

11 The RVOS Model employs a time- and area-specific marginal cost approach to estimate
12 the impact to the electric system of additional electric load or generation. E3 witness Arne Olson
13 explains that time- and area-specific costing is used broadly in the electric industry for the
14 purpose of estimating the impact of demand-side programs such as energy efficiency or demand
15 response. The time- and area-costing takes into account the varying cost of energy (e.g., more
16 expensive during peak periods), and the varying costs of transmission and distribution based on
17 location of the resource.

18 Time-specific marginal costing has short-term and long-term elements. Short-term
19 impacts include changes to the operation of electric generators, including locational differences
20 in marginal energy due to transmission congestion. Longer-term impacts of distributed solar
21 generation include potential change to the schedule of capital investments needed to maintain
22 reliable and affordable electric service.⁸ Longer-term locational impacts of distributed solar

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25 ⁶ *Id.*

26 ⁷ Staff/100, Dolezel/3.

⁸ Staff/200, Olson/7.

1 generation include deferred investments in transmission or distribution system facilities that
2 would otherwise be needed to increase delivery capability.⁹

3 The RVOS Model translates data on individual avoided cost elements (listed below) into
4 an hourly avoided-cost profile for each year of the economic life of a solar photovoltaic system.
5 The RVOS Model uses hourly data when available because hourly values can capture the
6 changing value of solar across the day and calendar year as energy and capacity becomes more
7 or less expensive depending on load levels and other factors.¹⁰ When data is not available for
8 each hour, the RVOS Model can use one or a few values duplicated over many hours (e.g.,
9 energy values for heavy-load hours (HLH) and light-load hours (LHL)).¹¹ Or, a utility can
10 extrapolate hourly data from proxy values.

11 The value of each element evaluated in the model can change over the time period
12 examined in the model. For example, projected increases or decreases in fuel prices will affect
13 the energy value, and the utility's resource position (sufficient or deficient) will affect the value
14 for capacity.¹² However, the yearly values calculated by the RVOS Model can be leveled to
15 represent the present value of a solar resource over its economic life.¹³

16 As currently configured, the model calculates the value of one type of solar resource at a
17 single location. However, the model can be used to value the generation of any type of solar
18 resource at any location, provided the correct data is input into the model. Different locational
19 solar values can be calculated through successive model runs, substituting location-specific
20 inputs such as distribution avoided costs. Additionally, the RVOS for different types of PV
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23 ⁹ Staff/200, Olson/9.

24 ¹⁰ Staff/200, Olson/29.

25 ¹¹ Staff/200, Olson 29.

26 ¹² Staff/200, Olson/27.

¹³ Staff/200, Olson/28.

1 systems such as residential or commercial can be calculated through successive model runs with
2 different solar generation profiles.¹⁴

3 Although the RVOS Model can establish a separate RVOS for each distribution system
4 feeder or substation, doing so would require hundreds or thousands of model runs. Alternatively,
5 the RVOS Model can produce one or a few location-specific RVOS for each investor-owned
6 utility. As noted by Mr. Olson, there are tradeoffs in terms of workability and simplicity for
7 calculating the RVOS for more or fewer locations and types.¹⁵

8 **B. Elements included in the RVOS and RVOS Model calculations.**

9 As noted above, E3 started with the list of 26 elements of solar generation compiled by
10 Staff with input from parties and stakeholders. E3 eliminated elements that did not meet the
11 Commission’s criteria (directly impact the cost of service to utility customers), and created a list
12 of ten elements that it recommends be included in the calculation of RVOS. The ten elements
13 are:

- 14 1. Energy
- 15 2. Generation Capacity
- 16 3. Line Losses
- 17 4. Transmission and Distribution Capacity
- 18 5. RPS Compliance
- 19 6. Integration and ancillary services
- 20 7. Administration
- 21 8. Market Price Response
- 22 9. Hedging Costs
- 23 10. Environmental Compliance

24 The RVOS Model calculates an hourly marginal avoided cost for each element for each
25 of the 8760 hours of the year. After these hourly-avoided cost values are determined, these
26 values are then added together to create an 8760-hour avoided cost profile that is the basis for the
RVOS. Specifically, the mathematical formula is as follows:

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26 ¹⁴ Staff/200, Olson/34.
¹⁵ Staff/200, Olson/35.

$$\forall h \in [1, \dots, 8760]$$

$$Value_h = \begin{aligned} &Energy_h \\ &+ Generation\ Capacity_h \\ &+ Line\ Losses_h \\ &+ T\&D\ Capacity_h \\ &+ RPS\ Compliance_h \\ &+ Market\ Price\ Response_h \\ &+ Hedge_h \\ &- Integration_h \\ &+ Environmental\ Compliance_h \\ &- Administration_h \end{aligned}$$

The 8760 hourly avoided cost profile obtained under this formula is then multiplied by the 8760 hourly solar generation profile, and then divided by the total annual solar generation to yield an annual average RVOS.

$$ResourceValueOfSolar = \frac{\sum_{h=1}^{8760} (Value_h * SolarGeneration_h)}{\sum_{h=1}^{8760} SolarGeneration_h}$$

C. Inputs into the RVOS Model.

Staff's opening testimony includes examples of inputs into the model for each input. The elements and sample input calculations are set forth in the following chart. Staff does not propose that the Commission adopt the sample calculation methodologies for each of the inputs. Instead, Staff recommends that parties and the Commission address issues related to the inputs in Phase II of this investigation.

Line	Element	Calculation Methodology
1	Energy	Hourly marginal cost of energy including fuel (and associated fuel transportation costs), variable operations and maintenance, labor, and all other variable costs. $\forall h \in [1, \dots, 8760]$ $Energy_h$

1	2	Generation Capacity	<p>Annual carrying cost of new generation capacity (\$/MW-yr) allocated to hours of the year using hourly normalized capacity value allocators. The allocators represent an hourly system need profile (based on loss of load probability (LOLP) or another method), multiplied by the modeled hourly solar generation, and scaled so that the allocators sum to one across the hours of the year.</p> <p>Annual carrying cost of new generation capacity (\$/MW-yr) is defined as net cost of new entry (net CONE). Net CONE is calculated as the levelized carrying cost of a capacity resource – the levelized fixed cost of the resource (likely a new simple cycle combustion turbine (SCCT)) minus expected revenues that resource could earn through market dispatch.</p> <p>In the near-term years when the utility is not in a period of resource deficiency, a value of zero is used since there are no deferrable capacity investments.</p> <p>Solar’s contribution to peak is a technical concept that captures solar’s ability to serve peak loads. Through OPUC Docket UM 1719, the utilities have worked to develop a methodology for calculating this value. Many utilities across the country use a metric called effective load carrying capability (ELCC) to calculate the contribution to peak. The hourly capacity allocators (net CONE, allocated using LOLP) are scaled to ensure that the final generation capacity value of solar results are consistent with the utility-estimated solar contribution to peak.</p> <p>$\forall h \in [1, \dots, 8760]$</p> $\text{GenerationCapacity}_h = \text{CapVal} * \text{LOLP}_h * \frac{\text{CTP}}{\text{SolarLOLPCoincidence}}$ <p>where:</p> <p>CapVal = annual carrying cost of CT (\$/MW-yr) – expected energy market revenues (\$/MW-yr) in years of resource deficiency and fixed operations & maintenance (\$/MW-yr) in years of resource sufficiency</p> <p>LOLP_h = hourly loss of load probability allocators</p> $\sum_{h=1}^{8760} \text{LOLP}_h = 1$ <p>CTP = ‘Contribution to Peak’ (%) calculated through separate analysis</p> $\text{SolarLOLPCoincidence} = \frac{\sum_{h=1}^{8760} \text{LOLP}_h * \text{SolarGeneration}_h}{\sum_{h=1}^{8760} \text{SolarGeneration}_h}$
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1	3	Line Losses	Hourly marginal T&D loss factors multiplied to corresponding avoided cost of energy. For generation capacity and transmission & distribution capacity, these values are grossed up based on peak marginal T&D loss factors. $\forall h \in [1, \dots, 8760]$ $LineLosses_h = Energy_h * LossFactor_h$
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5	4	Transmission & Distribution Capacity	Marginal cost of transmission and distribution (\$/MW-yr) allocated to hours of the year using transmission and distribution specific hourly LOLP profiles. $\forall h \in [1, \dots, 8760]$ $T\&DCapacity_h = T\&Dcost * T\&DLOLP_h$ where: $T\&Dcost =$ marginal cost of T&D (\$/MW-yr) $T\&DLOLP_h =$ T&D hourly loss of load probability allocators $\sum_{h=1}^{8760} T\&DLOLP_h = 1$
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15	5	RPS Compliance	The net incremental cost of a renewable resource multiplied by the RPS requirement. The net incremental cost of a renewable resource is calculated as the levelized cost of the marginal renewable resource minus its energy value, generation capacity value, and avoided emission value plus the integration and transmission costs of that resource. The RPS requirement (%) is incorporated since this represents the quantity of RPS purchases that are avoided for every unit of solar generation. $RPS\ Compliance_h = (RPS\ Price - RPS\ Energy\ Value - RPS\ Capacity\ Value - RPS\ Emission\ Value + RPS\ Integration\ Cost) * RPS\ \%$ where: RPS price = levelized power purchase agreement (PPA) cost of marginal RPS resource (\$/MWh)
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2		$\text{RPS Energy Value} = \frac{\sum_{h=1}^{8760} \text{Energy}_h * \text{RPSGeneration}_h}{\sum_{h=1}^{8760} \text{RPSGeneration}_h}$
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4		$\text{RPS Capacity Value} = \frac{\text{CapVal} * \text{RPS CTP}}{\sum_{h=1}^{8760} \text{RPSGeneration}_h}$
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6		$\text{RPS Emission Value} = \frac{\text{EmissionCost} * \text{EmissionRate}_h * \text{RPSGeneration}_h}{\sum_{h=1}^{8760} \text{RPSGeneration}_h}$
7		RPS Integration Cost (\$/MWh) is calculated exogenously
8		RPS % is the RPS requirement defined as a % of retail sales
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10	6	Integration and Ancillary Services
11		\$/MWh value provided by utilities that represents the net incremental cost of providing additional operating reserves, balancing services, and system operations required to integrate the solar resource.
12	7	Administration
13		\$/MWh value provided by utility that represents the cost of interconnecting solar generators and any ongoing administrative costs such as billing. This value is uniform across all hours of the year.
14	8	Market Price Response
15		Estimated impact on Mid-Columbia price under a specified solar penetration (\$/MWh) multiplied by utility net market purchases or sales (MWh). This total \$ amount is then allocated to all solar generation (MWh) to yield a final \$/MWh avoided cost value which is allocated equally to all hours.
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17		$\text{Market Price Response} = \frac{\Delta \text{Market Price} * \text{Utility Net Short (Long)}}{\text{SolarGeneration}}$
18		where:
19		Δ Market Price = change in Mid-Columbia market price (\$/MWh) due to solar
20		Utility Net Short (Long) = the annual net sales or purchases (MWh) that each utility transacts at Mid-Columbia
21		Solar Generation = total quantity of annual solar generation (MWh), note this quantity must be consistent with the quantity assumed to create the Δ Market Price
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24	9	Hedge Value
25		Fixed % multiplied by the avoided cost of energy that represents the risk premium.
26		$\text{Hedge}_h = \text{Energy}_h * \%$

1	10	Environmental Compliance	Hourly marginal emission factor of carbon dioxide multiplied by the monetary cost of carbon dioxide.
2			$Environmental\ Compliance_h = EmissionFactor_h * EmissionCost$
3			where:
4			$EmissionFactor_h$
5			= hourly marginal emission factor (tonne CO2 per kWh)
6			$EmissionCost$ = compliance cost of CO2 emissions (\$ per tonne)

8 **IV. Analysis.**

9 The Oregon Department of Energy (ODOE), The Alliance for Solar Choice (TASC), the
10 Citizens’ Utility Board of Oregon (CUB), Portland General Electric (PGE), PacifiCorp, Idaho
11 Power Company, and the following “Joint Parties”: Renewable Northwest, the Oregon Solar
12 Energy Industries Association, the NW Energy Coalition, and Northwest Sustainable Energy for
13 Economic Development, filed response testimony commenting on Staff’s proposed RVOS
14 Model and recommendation regarding which elements should be included in the RVOS.

15 None of these parties objects to the methodology (i.e., the algebraic formulas) proposed
16 by E3 to determine RVOS. And, with a few exceptions that are discussed in the section below,
17 the parties are generally in agreement with the list of elements valued in the RVOS Model.¹⁶
18 However, all parties note the importance of the inputs for each of the elements included in the
19 RVOS, and that further investigation into determining how the inputs will be determined is

22 ¹⁶ Idaho Power/100, Youngblood/2 (“Idaho Power generally agrees that the elements proposed by Staff for inclusion
23 in the model are appropriate and consistent with the Commission’s direction to include only those elements that
24 directly affect cost of service.”); PAC/100, Dickman/3 (“In general, PacifiCorp does not object to the elements
25 identified by Commission Staff for calculating a RVOS for distributed rooftop solar installations, in that the
26 elements consider RVOS from the perspective of utility customers.”); PGE/100, Brown-Murtaugh/3 (“[W]e find the
elements and benefits that would directly impact the cost of service to utility customers (as defined in Order No. 15-296 at 2.”); ODOE/200, Broad and Delmar/3 (“ODOE agrees with the general sentiment expressed by the parties to this docket, with [the exception of the exclusion of security, resiliency, reliability and ancillary services provided by solar], the elements included in the proposed model are reasonable and appropriate[.]”

1 necessary.¹⁷ CUB goes so far as to testify that without further information about the model
2 inputs, it cannot support the model.¹⁸

3 Staff agrees with parties regarding the importance of further investigation into the inputs
4 for each element included in RVOS. However, final resolution of how to calculate the inputs for
5 each element included in RVOS is not appropriate for this phase of the investigation. Instead,
6 Staff recommends that the Commission determine whether to approve Staff's recommended
7 RVOS Model and Staff's recommendation regarding the list of elements that should be included
8 in RVOS. If the Commission accepts Staff's recommended RVOS Model and list of elements,
9 parties can address how to determine what inputs will be used for each element valued in the
10 RVOS Model in Phase II of this investigation.

11 A. Elements

12 Although no party objects to including of any of the ten elements identified by Staff in
13 the calculation of RVOS, some parties believe that E3's list of elements appropriately included
14 in RVOS is not complete. TASC asserts that the RVOS Methodology should have a placeholder
15 for valuing social benefits of solar.¹⁹ ODOE, CUB, and the Joint Parties believe the
16 methodology should value the "resiliency, reliability, and security" benefits provided by
17 distributed solar generation.²⁰ And, ODOE and the Joint Parties believe the element of
18 "Integration and Ancillary Services" should be divided into two elements, one measuring costs
19 of integration that the solar systems imposes on the system and the other measuring the
20 "ancillary services" the system provides.²¹

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22 ¹⁷ See e.g., ODOE/200, Broad and DelMar/5 ("[T]he quality of the input data and the methodologies for calculating
23 the elements are critical and warrant additional attention from the parties and Commission."); and PAC/100,
24 Dickman/4 ("[A] critical next step will be determining the appropriate calculation of each element for the broader
RVOS methodology.")

24 ¹⁸ CUB/100, Jenks-Hanhan/6-7.

25 ¹⁹ TASC/100, Gilfenbaum/4-5.

26 ²⁰ RNW, OSEIA, NWEC, NW SEED/100, O'Brien/4-7; ODOE/100, Broad/5-7, CUB/100, Jenks-Hanhan/6.

²¹ RNW, OSEIA, NWEC, NW SEED/100, O'Brien/7-9; ODOE/100, Broad, 7-8.

1 level.”²⁷ Finally, the Joint Parties note that even if solar systems in Oregon do not provide this
2 benefit “exploring the hypothetical value that could be generated would be extremely valuable
3 from a market, policy and regulatory perspective.”²⁸

4 Staff recognizes the potential for security, resiliency, reliability benefits in the scenarios
5 described by ODOE and the Joint Parties. However, the vast majority of distributed solar
6 generation in Oregon will not provide these benefits. If the RVOS methodology is to have a
7 broad application, the benefits that a few solar systems may provide to ratepayers in very
8 particular circumstances should not be valued in the methodology.

9 Staff also agrees with the Joint Parties that it is appropriate to explore the value that
10 distributed generation resources provide to a utility’s system, but disagrees with the Joint Parties’
11 suggestion that the RVOS methodology is the place to do so. As Mr. Olson notes, other states
12 such as California have instituted Distribution Resource Planning to take advantage of new
13 opportunities for the collection and analysis of locational specific data. In California, utilities
14 will be required to demonstrate the capacity to integrate distributed resources into their systems,
15 the locational benefits that different resources can offer, and actionable pilot programs and tariffs
16 to incentivize and capture this value.²⁹

17 Staff believes that the planning-focused approach taken by California is a more
18 appropriate vehicle for facilitating the best use of distributed generation in utility systems than
19 what is recommended by RNW. Without the infrastructure that will be made possible by
20 Distributed Resource Planning, most distributed generation resources will not provide the
21 security, resiliency, reliability benefits described by RNW and ODOE. It does not make sense to
22 create a methodology to value these benefits until the necessary infrastructure is in place.

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25 ²⁷ RNW, OSEIA, NWECA, NW SEED/100, O’Brien/6.

26 ²⁸ RNW, OSEIA, NWECA, NW SEED/100, O’Brien/6.

²⁹ Staff/200, Olson/12.

1 **3. Few if any distributed generation solar facilities are capable of**
2 **providing ancillary services so ancillary service benefits should**
3 **not be included in the RVOS methodology at this time.**

4 The Joint Parties, TASC, and ODOE recommend disaggregating “Integration Impacts”
5 and “Ancillary Services” into two separate elements.³⁰ Integration and Ancillary Services are
6 currently included in the model as one element defined as “\$/MWh value provided by utilities
7 that represents the net incremental cost of providing additional operating reserves, balancing
8 services, and system operations required to integrate the solar resource.” ODOE and the Joint
9 Parties acknowledge that there are costs to integrate solar resources that are appropriately
10 captured by the RVOS methodology, but note that distributed solar generation can also provide
11 “ancillary service benefits” that should be included in the RVOS. The Joint Parties testify, “[t]he
12 ancillary services element was meant to capture the value of ancillary services—for example,
13 frequency response, voltage support or peak shaving—that could be provided by solar, especially
14 when combined with other technologies such as modern inverters or storage.”³¹

15 Staff acknowledges that the benefits described by the Joint Parties and ODOE can be
16 provided by distributed solar generation. However, at this time, the vast majority (if not all)
17 solar systems in Oregon will not be capable of providing regulation or load following by
18 interacting with the electric system operator.³² As with security, resiliency, reliability, Staff does
19 not recommend valuing benefits only associated with advanced and uncommon infrastructure in
20 the RVOS Methodology.³³

21 **V. Questions relating to the use of the RVOS.**

22 Several parties raise concerns related to how the RVOS Methodology will be used. For
23 example, Idaho Power believes that any RVOS established under the Staff-recommended RVOS

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³⁰ TASC.200, Gilfenbaum/15-18; ODOE/200, Broad and DelMar/7-8; RNW, OSEIA, NWECA, NW SEED/100,
O’Brien/8.

25 ³¹ RNW, OSEIA, NWECA, NW SEED/100, O’Brien/8.

26 ³² Staff/400, Olson/6.

³³ Staff/400, Olson/5.

1 Methodology should be used only to value solar generation in the Volumetric Incentive Rate
2 Program.³⁴ Idaho Power asserts that the proposed RVOS Methodology is not well-suited to
3 calculating the RVOS for generation of net-metered systems because the value of the offset
4 generation (what would be supplied by the utility) is based on the utility's embedded costs and
5 the RVOS is based on marginal costs. TASC asserts that any RVOS established under the
6 RVOS Methodology should only be used if there is a sufficiently robust hourly input for each of
7 the ten elements.

8 Staff does not believe that it is necessary, or even appropriate, to determine in this docket
9 the purposes for which the RVOS Methodology will be used. This phase of the docket is
10 intended to determine the methodology. Furthermore, TASC is not the only party to raise
11 concerns about protocols to follow when data is not available in the structure required for input
12 into the model (e.g., hourly).

13 As Staff witness Olson notes, it is not surprising that hourly, location specific data is not
14 available for every input. To the extent a utility does not have hourly data for a particular
15 element, it is possible to use a proxy value. For example, if a utility does not have location-
16 specific distribution deferral estimates, it could use a system-wide average based on the utility
17 marginal cost of service study (MCOSS). If a utility does not have estimate of the costs of
18 potentially deferrable distribution system investments, it could use an average of all growth-
19 related distribution system investments.

20 As already explained, Staff recommends addressing issues related to the calculation of
21 inputs in the next phase of this investigation. Accordingly, Staff does not address the merit of
22 TASC's argument in this brief.

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³⁴ Idaho Power/100, Youngblood/

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VI. Conclusion.

Staff recommends that the Commission approve the RVOS Model and the list of ten elements that should be included in the calculation of RVOS.

DATED this 26th day of August, 2016.

Respectfully submitted,

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