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Douglas C. Tingey
Assistant General Counsel

July 11, 2007

Via Electronic Filing and U.S. Mail

Oregon Public Utility Commission
Attention: Filing Center
550 Capitol Street NE, #215
PO Box 2148
Salem, OR 97308-2148

Re: UE 188 – 2008 Rate Case (Biglow Canyon Wind Farm)

Attention Filing Center:

Enclosed for filing in UE 188 on behalf of Portland General Electric Company are an original and five copies of:

- **Rebuttal Testimony of Randy Dahlgren and Jay Tinker (PGE/500) Policy**

Also enclosed are three copies of:

- **Workpapers.** (Not to be posted on the PUC website).

These documents are being filed electronically. Hard copies will be sent via postal mail.

An extra copy of this cover letter is enclosed. Please date stamp the extra copy and return it to me in the envelope provided.

Thank you in advance for your assistance.

Sincerely,

DOUGLAS C. TINGEY

DCT:jbf
Enclosures
cc: Service List-UE 188

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JUL 12 2007

Public Utility Commission of Oregon
Administrative Hearing Division

**BEFORE THE PUBLIC UTILITY COMMISSION
OF THE STATE OF OREGON**

UE 188
General Rate Case Filing
Biglow Canyon
For Prices Effective January 1, 2008

PORTLAND GENERAL ELECTRIC COMPANY

Rebuttal Testimony and Exhibits

July 11, 2007

**BEFORE THE PUBLIC UTILITY COMMISSION
OF THE STATE OF OREGON**

Policy

PORTLAND GENERAL ELECTRIC COMPANY

Direct Testimony and Exhibits of

*Randy Dahlgren
Jay Tinker*

July 11, 2007

I. Introduction

1 **Q. What are your names and positions with Portland General Electric?**

2 A. My name is Randy Dahlgren. I am Director, Regulatory Policy and Affairs. My
3 qualifications were previously provided in PGE Exhibit 100.

4 My name is Jay Tinker. I am a project manager for PGE. My qualifications were
5 previously provided in PGE Exhibit 200.

6 **Q. What is the purpose of your testimony?**

7 A. The purpose of our testimony is to respond to the testimony of the OPUC Staff, Citizens
8 Utility Board (CUB), and Industrial Customers of Northwest Utilities (ICNU).

9 **Q. Have the parties filed a stipulation in this proceeding?**

10 A. Yes. On June 20, the parties filed a stipulation covering the cost of service issues associated
11 with Biglow Canyon 1 for 2008.

12 **Q. What issue remains for the Commission to decide?**

13 A. The remaining issue is a significant regulatory policy issue: whether it is appropriate to
14 establish a process to update the fixed cost revenue requirement of Biglow Canyon 1 outside
15 of a general rate case, or in the alternative, establish a mechanism (e.g., levelization) that
16 anticipates and estimates post-2008 changes in Biglow Canyon 1 revenue requirement and
17 factors the anticipated effect into Schedule 120 beginning January 1, 2008.

18 **Q. Does the OPUC Staff support an annual update procedure for Biglow's fixed revenue
19 requirement?**

20 A. No, at least not at this time. (Staff/100, Owings/4). Staff recognizes this is an important
21 policy issue that clearly has implications not only for Biglow Canyon 1, but also for future

1 renewable resource acquisitions by PGE or PacifiCorp as a result of SB 838. (Staff/100,
2 Owings/6).

3 **Q. Do you agree with Staff that the Commission should open an investigation into the**
4 **appropriate rate making treatment of renewable resources?**

5 A. Yes, although we note that the Commission is opening a rulemaking proceeding on the
6 automatic adjustment clause under SB 838, which may also be an appropriate forum to
7 address this question. In any case, it would seem inappropriate to make a policy
8 determination with such significant consequences beyond Biglow Canyon 1, or even PGE,
9 within the context of this docket.

10 **Q. How does CUB describe recent changes in the regulatory environment for PGE?**

11 A. CUB describes the regulatory environment as being unbalanced, with the regulatory lag
12 borne by the utility significantly diminished while the lag borne by customers remains
13 unchanged. (CUB/100, Jenks/2). CUB goes so far as to suggest that PGE “systematically
14 over-charge[s] for the rate base value of generating units....” (CUB/100, Jenks/6). Finally,
15 CUB suggests that the current regulatory environment represents a marked change from the
16 past. Historically, CUB claims, the regulatory trade-off of using first-year revenue
17 requirement of new plants was a type of quid-pro-quo for accepting power cost increases
18 without a PCA. (CUB/100, Jenks/3). CUB claims that since PGE now has both forward-
19 looking NVPC rate setting mechanism (the Annual Power Cost Update Tariff¹ or “AUT”)
20 and a backward-looking PCA, the prior regulatory ‘balance’ has been compromised and
21 regulatory lag now works in favor of the utility. (CUB/100, Jenks 3-4).

22 **Q. What is regulatory lag?**

¹ The annual update of rates to reflect forecast NVPC was previously known as the Resource Valuation Mechanism (RVM).

1 A. According to Bonbright², regulatory lag is:

2 “...the quite usual delay between the time when reported rates of profit are above
3 or below standard and the time when an offsetting rate decrease or increase may be
4 put into effect by commission orders or otherwise.”

5 **Q. Is this definition of regulatory lag important?**

6 A. Yes, because it relates regulatory lag to levels of overall earnings. If earnings are
7 unreasonably low, it takes time for a utility to prepare and for a commission to process and
8 order new rates. Similarly, if earnings are unreasonably high, it takes time to process a
9 proceeding to lower rates.

10 **Q. Are CUB’s concerns about regulatory lag stated in these terms?**

11 A. No. CUB has written nothing about PGE’s earnings or of the time it takes to process a
12 proceeding to correct over or under-earning. While CUB suggests that PGE has created an
13 unbalanced regulatory environment, the telling byproduct of that environment, systematic
14 excess earnings, is absent. Table 1 below presents some key reported figures for PGE since
15 2001.

Table 1

<u>Year</u>	<u>Authorized ROE</u>	<u>Earnings Test Adjusted ROE³</u>
2001	11.60% / 10.5% ⁴	9.65%
2002	10.50%	8.09%
2003	10.50%	7.69%
2004	10.50%	11.67%
2005	10.50%	6.64%
2006	10.50%	5.02%

² Principles of Public Utility Rates, pg. 96; Bonbright, Danielsens, Kamerschen, Public Utility Reports, Inc. Second Edition, 1988.

³ Per Results of Operations Report filed with the OPUC.

⁴ Authorized ROE per UE 88 of 11.60% replaced by UE 115 ROE of 10.50% on 10/1/2001.

1 As the table indicates, PGE's regulated ROE has exceeded its authorized ROE only
2 once in the last six years. If PGE could systematically delay cost improvement from
3 flowing through rates while capturing cost increases in rates without delay, PGE's financial
4 results should be systematically better than its authorized ROE; yet this it not the case.

5 **Q. Does the AUT and PCA minimize regulatory lag for the company while leaving it**
6 **unchanged for customers as CUB suggests? (CUB/100, Jenks/3-4).**

7 A. No. The AUT and PCA were designed to treat power costs symmetrically. That is, if
8 PGE's unit net variable power cost (NVPC) is forecast to be lower next year than the unit
9 NVPC forecast that is the basis of current rates, the AUT will result in lower rates next year.
10 Likewise, if unit NVPC is forecast to be higher next year, the AUT will increase rates next
11 year.

12 Similarly, if the variance between actual NVPC and forecast NVPC is negative, the
13 PCA mechanism would tend to produce refunds. Likewise, if the variance is positive, the
14 PCA mechanism would tend to produce customer charges. In other words, even if one
15 accepts a more limited view of regulatory lag as Mr. Jenks advocates, the PCA and AUT
16 reduce regulatory lag for PGE and for customers.

17 **Q. Do you agree with CUB's characterization of the historical regulatory environment as**
18 **only sporadically containing a PCA mechanism? (CUB/100, Jenks/4).**

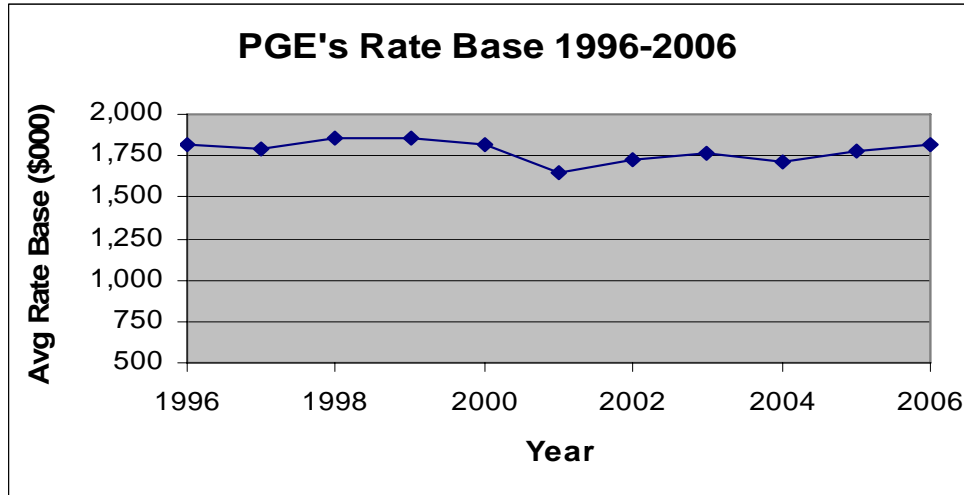
19 A. No. This ground has been heavily trampled in previous dockets, so we won't repeat the
20 discussion here. (See, for example, UE 165, PGE Exhibit 300 for a discussion of the
21 historical application of PCAs to PGE).

1 **Q. Do you agree with CUB’s characterization of the historical regulatory environment, in**
2 **which PGE was granted recovery of first-year plant revenue requirement (for new**
3 **plant) in exchange for managing all NVPC volatility?**

4 A. No, that would be news to us. CUB cites no Commission order or reference for such an
5 assertion. We believe the regulatory ‘bargain’ as it relates to deriving test year rate base is
6 the expectation that the overall revenue requirement will be relatively stable over some
7 period of time. In other words, decreases in revenue requirement due to depreciation of
8 existing rate base will be offset by increases in revenue requirement due to future capital
9 additions and inflation-induced increases in O&M costs.

10 **Q. Why does it make sense to use expected embedded plant for a test year and not a**
11 **forward-looking forecast of embedded plant years beyond the test year to develop**
12 **rates?**

13 A. While it is true that embedded plant will tend to decline over time due to the impact of
14 depreciation, utilities are capital intensive and will add significant investments to their rate
15 base annually. Thus, expanding the notion of the test year to include several years of data
16 would require multi-year projections of capital additions, as well as multi-year projections of
17 depreciation and O&M costs. The use of embedded plant during a test year further makes
18 sense because capital additions and depreciation tend to balance out over time. The chart
19 below displays PGE’s rate base since 1996 (the first full year of Coyote Springs operation).



Note: 1996 and 2002 were general rate case test years. Data are from PGE's Earnings Test Adjusted Results as reported in the Results of Operations Report.

1 PGE did not add any new generation assets to rate base during the period 1996-2006⁵,
2 yet PGE's rate base did not systematically decline, even as the Coyote Springs investment
3 began to depreciate in late 1995. It is for this reason that we believe it is unwise for the
4 Commission to set rates based on expected reductions in a particular element of rate base
5 (e.g., the levelization approach) or to authorize an annual reset of the return requirement
6 associated with an individual plant without consideration of overall rate base, O&M costs,
7 and earnings. To do so in isolation of other changes in costs can produce unreasonable
8 results, such as reducing Biglow's return requirements in rates, even as overall earnings are
9 well below authorized levels, for example because non-Biglow rate base is higher.

10 **Q. Do you agree with CUB that generation rate base is "lumpy" and tends to decline after**
11 **large additions to rate base?**

12 A. We would agree that generation rate base is lumpy, reflecting very large investments that
13 occur sporadically. Port Westward and Biglow Canyon 1 are good examples. However, the

⁵ In fact, during the period 1996-2006, PGE retired the Bethel generating facility, sold its interest in the Centralia generating facility, and sold a partial interest in the Pelton and Round Butte project.

1 lumpiness of generation rate base does not necessarily translate into systematic reductions in
2 future overall revenue requirement, in general, or rate base in particular, as the Chart above
3 makes clear.

4 CUB is attempting to “cherry-pick” one element of revenue requirement (i.e., the return
5 component of a particular plant), while ignoring other additions to rate base and the
6 continuing effects of inflation on O&M.

7 **Q. CUB states that PGE has been filing to bring new generating assets into rates in such a**
8 **way as to eliminate regulatory lag, and to ensure that “not a day of depreciation goes**
9 **by before an asset goes into rates.” (CUB/100, Jenks/4). Is this the case?**

10 A. It is certainly true that we try to align new rates with major new plant additions. To do
11 otherwise would be imprudent from a shareholder perspective. But this is not new, as
12 history demonstrates. The Boardman plant went on-line August 3, 1980. New rates went
13 into effect on the same day. Colstrip 3 went on-line January 10, 1984. PGE was allowed to
14 defer revenues associated with the plant until rates went into effect on May 1, 1984. In the
15 order that authorized the deferral (Order No. 84-089), the Commissioner states,
16 “Historically, when a utility completes a large generating plant, the incremental revenue
17 requirements associated with the plant are immediately passed on to their customers through
18 an incremental tracking increase commencing on the commercial operation date of the
19 plant.” Colstrip 4 was placed in service on April 1, 1986. While rates to recover the costs
20 of Colstrip 4 did not go into effect until June 13, 1986, PGE was authorized to amortize
21 certain excess collections for nuclear fuel disposal costs to offset the costs of Colstrip 4.
22 Finally, rates for Coyote Springs went into effect November 28, 1995, just one day after the
23 plant became operational.

1 In the case of Biglow's turbines, some are expected to begin generating power in
2 October and all 76 turbines are expected to be in service by early December 2007. Yet, we
3 are asking that rates be effective January 1, 2008. Compared against the historical standards
4 by which new major resources have entered rates in the past, PGE's proposed treatment of
5 Biglow is typical if not slightly delayed.

6 **Q. CUB in fact finds a way to criticize you for accepting that regulatory lag, noting PGE's**
7 **insistence that it retain dispatch benefits of Biglow prior to inclusion of the plant in**
8 **rates. (CUB/100, Jenks/5). How do you respond?**

9 A. For PGE, this is a matter of fairness. In the alternative, the dispatch benefits would flow to
10 customers (potentially through the PCA) even though customers were not required to cover
11 the fixed costs of Biglow. If cost reductions were processed through a rate case and were set
12 to take effect, PGE would not expect to successfully argue that the effective date of rates to
13 reflect that cost reduction should be postponed so that PGE can absorb some regulatory lag;
14 yet that is what CUB would have us believe is appropriate for Biglow.

15 **Q. Does ICNU share the same concerns as CUB?**

16 A. To a large degree, although Mr. Falkenberg also describes an asymmetry between the use of
17 base rates versus supplemental tariffs. Mr. Falkenberg describes PGE's approach as
18 "piecemeal" rate making. (ICNU/100, Falkenberg/9).

19 **Q. Is PGE's approach to rate making piecemeal?**

20 A. No. We believe ICNU's argument is one of form over substance. We could have changed
21 base energy rates for Biglow Canyon. For example, the Coyote Springs rate change to
22 reflect the incremental impact of the plant coming on-line in 1995 was treated as a base rate
23 change. In this case, we chose instead to use a separate rate schedule for Biglow Canyon for

1 several reasons. The separate rate schedule was administratively simple to use. It fit well
2 with the 2008 AUT filing, and it demonstrated our desire (and other parties as it turned out)
3 to limit this case to Biglow Canyon costs and benefits.

4 The parties seem to suggest a relationship between the use of a tracker filing whereby
5 the only change considered is the revenue requirement of a new plant (Biglow in this case)
6 and the use of a supplemental tariff to track in that revenue requirement into rates. In fact,
7 base rates could be updated for Biglow's revenue requirement effect.

8 **Q. ICNU asks why PGE sought an annual update of power costs in UE 180 but would be**
9 **opposed to an annual update of Biglow fixed revenue requirement. (ICNU/100,**
10 **Falkenberg/12). How do you respond?**

11 A. ICNU's question is misleading. The AUT concerns total NVPC. ICNU's proposal,
12 however, tracks the fixed costs of only one plant. As we have pointed out previously,
13 capital additions tend to offset the impact of depreciation when overall rate base is
14 considered, even after lumpy investments such as Biglow Canyon. As we described in our
15 UE 180 testimony (PGE Exhibit 400), the need for an annual update of power costs is driven
16 by power cost volatility. Power costs can increase and (despite what parties may suggest)
17 they can decrease substantially from year to year. The use of an annual update and a PCA
18 mechanism is a regulatory response to volatility. CUB and ICNU are proposing annual
19 updates to Biglow revenue requirement, yet there is no showing that PGE's overall rate base
20 exhibits volatility of the size and effect of power costs.

21 **Q. ICNU suggests a levelization approach to setting rates for Biglow Canyon 1. Please**
22 **describe levelization in general.**

1 A. Levelization involves calculating a fixed payment over a multi-year period that provides the
2 same present value of revenue requirement as the expected revenue requirement of the
3 project over the same period. Levelized cost is an analytical technique that allows
4 comparisons of resources with vastly different revenue requirement shapes; for example,
5 ownership versus a purchase power agreement.

6 **Q. Has the Commission previously used a levelization approach to establish cost recovery**
7 **of an asset?**

8 A. No, not to our knowledge.

9 **Q. Do you have any concerns with the use of levelization for rate making purposes as it**
10 **relates to asset cost recovery?**

11 A. Yes. Levelization may provide an economically equivalent outcome as setting the revenue
12 requirement based on the annual expected cost of a resource, however, we believe there are
13 significant regulatory policy drawbacks to this approach when applied to rate making,
14 including:

- 15 • Opportunity to earn the Commission authorized ROE;
- 16 • Cash flow impacts to the utility;
- 17 • Inappropriate use of a test year; and
- 18 • Regulatory risk of future Commission decisions.

19 **Q. Please describe your first policy issue with levelization, the opportunity to earn the**
20 **Commission authorized ROE.**

21 A. Levelization results in reduced customer payments today (relative to traditional cost of
22 service revenue requirement) in exchange for a promise of higher customer payments
23 tomorrow (again, relative to traditional cost of service revenue requirement). In setting

1 rates, the Commission establishes recovery of prudently incurred costs for the test year with
2 an opportunity to earn a reasonable rate of return, including an opportunity to earn the
3 authorized ROE. If the test year alone is considered, levelization applied to recovery of a
4 particular asset will not permit the utility to recover its prudently incurred cost and an
5 opportunity to earn its authorized ROE *in the test year*, because the levelization approach
6 results in less than cost of service recovery in the test year and, effectively, higher payments
7 in periods beyond the test year. We are less than clear how levelization squares with test
8 year rate making employed by the Commission. While the earnings shortfall in the early
9 years may be addressed via the use of an accrual for a regulatory asset, this produces non-
10 GAAP based earnings, which are generally considered of a lower quality than earnings from
11 operations and fails to address our other concerns below.

12 **Q. Please describe your second policy issue with levelization, cash flow impacts to the**
13 **utility.**

14 A. The cash flow impact is related to the first issue. Since levelization involves a lesser
15 customer payment up front in exchange for larger payments in subsequent years, the cash
16 flow of the utility is reduced up-front relative to traditional cost of service rate making and
17 actual capital requirements, which could result in incremental borrowing needs and the
18 incurrence of an additional capital cost.

19 **Q. Please describe your third policy issue with levelization, inappropriate use of the test**
20 **year.**

21 A. Traditional rate making involves a forecast of normalized costs for a test year. A utility
22 projects its O&M, rate base, and return requirements for that test year. Generally speaking,
23 forecasts of costs beyond the test year are not considered appropriate for determining rates.

1 Levelization involves the use of a multi-year forecast of costs beyond the test year, including
2 the appropriate return on equity. We are unclear why Biglow Canyon 1 revenue
3 requirement should be levelized when we do not, for example, project post test-year capital
4 additions and levelize the associated revenue requirement or project post test-year increases
5 in A&G costs and levelize the associated revenue requirement.

6 **Q. Please describe your final policy issue with levelization, the impact of regulatory risk.**

7 A. Future Commissions are not bound by the historical decisions of past Commissions, and in
8 particular policy perspectives can change significantly from one Commission to the next. A
9 rate making approach that involves bringing forward expected future rate reductions in
10 exchange for higher rates later would subject PGE to the risk that a future Commission
11 would alter this arrangement, just when customer payments are higher than traditional cost
12 of service would dictate.

13 **Q. Do you have any other concerns with a levelization approach used for rate making**
14 **purposes?**

15 A. Yes. We are also concerned with the selection of an appropriate period for levelization and
16 with potential post-2008 changes in deferred taxes associated with Biglow Canyon 1.

17 **Q. What are your concerns regarding the choice of an appropriate period for Biglow**
18 **Canyon 1 levelization?**

19 A. Aside from the policy concern of reviewing post test year data to develop the levelized rate,
20 this concern relates to the choice of the period of levelization. ICNU suggests a five-year
21 levelization approach. We are concerned that the selection of the period is subject to
22 gamesmanship since the results can vary dramatically depending on what period is selected.

23 A couple of items will make this clear. First, as ICNU points out, Biglow Canyon 1 is

1 subject to a five-year depreciation schedule for tax purposes⁶. Thus, deferred taxes (all else
2 equal) would be expected to increase over the first five years of the plant's life and reverse
3 in subsequent periods. By selecting five years as the levelization period, ICNU may be
4 seeking to maximize the expected rate base reduction from accumulated deferred taxes
5 while leaving out the impact of higher rate base (again, all else equal) as these deferred taxes
6 begin to reverse in subsequent periods. Second, NEPA tax credits are expected only for the
7 first ten years of the plant's life. It is for this reason that the graph on ICNU/100,
8 Falkenberg/6 is misleading. The life-cycle revenue requirement of Biglow Canyon 1 is
9 more complicated than is suggested by ICNU's graph with, for example, a spike upward in
10 cost after year ten. Thus, a levelized approach that takes a longer period (for example 15
11 years) would yield a significantly different result than is suggested by ICNU. Aside from
12 the policy issue of using multi-year periods to set rates, the selection of an appropriate
13 period is a major factor in the result.

14 **Q. What is your concern regarding post-2008 changes in Biglow Canyon 1 deferred taxes?**

15 A. As previously described, Biglow Canyon 1 will have a five year MACRS schedule. PGE
16 anticipates that future phases of Biglow will also be subject to aggressive MACRS tax
17 depreciation. This aggressive tax depreciation, while creating a benefit, raises a concern for
18 PGE as it relates either to levelization or an annual update of fixed costs for Biglow.
19 Specifically, PGE could run out of tax capacity (i.e., taxable income) due to the cumulative
20 impact of aggressive tax depreciation of wind assets and tax credits and, as a result, have
21 currently unused tax depreciation on wind assets.

22 **Q. Why is this a concern as it relates to levelization or annual update?**

⁶ Tax depreciation is based on the IRS' Modified Accelerated Cost Recovery System (MACRS).

1 A. When looked at in isolation, Biglow’s deferred tax liability can be expected to increase,
2 reducing rate base. A levelization approach would assume this impact and the parties would
3 clearly expect this impact reflected in annual updates. However, if PGE runs out of tax
4 capacity, tax depreciation would be deferred, creating deferred tax assets (i.e., higher rate
5 base) rather than deferred tax liabilities as would normally be expected. This is a concern
6 regarding levelization because the standard assumption could well prove to be incorrect. It
7 is a concern regarding an annual update because Biglow’s rate base could end up higher
8 from one year to the next due to deferred tax depreciation.

9 **Q. Do you have a response to ICNU’s analysis in ICNU/105 regarding over collections of**
10 **Biglow?**

11 A. Yes. We previously mentioned that PGE could have used base rates rather than a
12 supplemental tariff to collect Biglow revenue requirement. In fact, the Commission could
13 order us to use base rates rather than a supplemental tariff if they so decide. We also note
14 that any analysis of costs beyond the test period relative to collections for the test period will
15 show anomalous results. For example, if PGE assumes inflation would apply to its O&M
16 costs, we could easily generate a table that shows significant under-collections relative to the
17 test year assumptions in UE 180, for example.

18 **Q. What is your recommendation on the policy issue before the OPUC?**

19 A. We recommend the Commission neither update the fixed revenue requirement of Biglow
20 annually nor use a multi-year levelization approach suggested by ICNU. Either approach is
21 a significant change to regulatory policy. Each of these approaches attempts to address a
22 “problem” that is, in reality, a fundamental element of cost of service rate making. While

1 PGE is willing to discuss rate making on a holistic basis, the proposed piecemeal approach
2 is not appropriate.

3 **Q. Does this complete your testimony?**

4 A. Yes.

CERTIFICATE OF SERVICE

I hereby certify that I have this day caused the **Rebuttal Testimony of Randy Dahlgren and Jay Tinker (PGE/500) Policy** to be served by electronic mail to those parties whose email addresses appear on the attached service list, and by First Class US Mail, postage prepaid and properly addressed, to those parties on the attached service list who have not waived paper service.

Dated at Portland, Oregon, this 11th day of July 2007.



DOUGLAS C. TINGEY

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