

September 5, 2012

***VIA ELECTRONIC FILING  
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Public Utility Commission of Oregon  
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Salem, OR 97310-2551

Attn: Filing Center

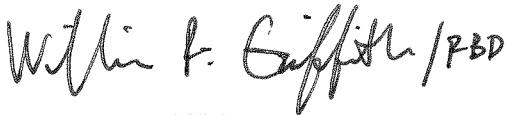
**Re: UE 246 – Surrebuttal Testimony & Exhibits**

PacifiCorp d.b.a. Pacific Power submits for filing an original and eight copies of the surrebuttal testimony and exhibits of Cathy S. Woollums, Chad A. Teply, R. Bryce Dalley, and Gregory N. Duvall.

Please direct informal correspondence and questions regarding this filing to Bryce Dalley, Director, Regulatory Affairs & Revenue Requirement, at (503) 813-6389.

Confidential material in support of the filing has been provided to parties under the protective order in this docket (Order No. 12-060).

Sincerely,



William R. Griffith  
Vice President, Regulation

Enclosures

cc: UE 246 Service List

## CERTIFICATE OF SERVICE

I hereby certify that I served a true and correct copy of the foregoing document, in Docket UE 246, on the date indicated below by email and overnight delivery, addressed to said parties at his or her last-known address(es) indicated below.

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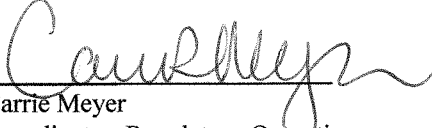
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Docket No. UE-246  
Exhibit PAC/1900  
Witness: Cathy S. Woollums

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Surrebuttal Testimony of Cathy S. Woollums**

**September 2012**

1 **Introduction and Purpose of Testimony**

2 **Q. Are you the same Cathy S. Woollums who previously submitted testimony in**  
3 **this proceeding on behalf of PacifiCorp d/b/a Pacific Power (“the**  
4 **Company”)?**

5 A. Yes, I am.

6 **Q. What is the purpose of your surrebuttal testimony in this proceeding?**

7 A. My testimony responds to issues raised by the Sierra Club and the Citizens’  
8 Utility Board of Oregon (“CUB”) regarding the environmental compliance  
9 obligations faced by the Company, and the prudence of the Company’s decision-  
10 making process for emissions control investments at its coal fueled-generation  
11 plants. Mr. Chad A. Teply will also respond to CUB’s and Sierra Club’s  
12 arguments in his surrebuttal testimony.

13 My testimony will respond to specific arguments raised in the rebuttal<sup>1</sup>  
14 testimony of Messrs. Bob Jenks and Gordon Feighner on behalf of CUB and Drs.  
15 William Steinhurst and Jeremy Fisher on behalf of Sierra Club. CUB and Sierra  
16 Club avoid the real issue in this case by focusing on irrelevant hypothetical  
17 analyses and misinterpretations of the applicable legal standard. CUB confounds  
18 the issue further by applying integrated resource planning principles to a rate case  
19 prudence determination. But CUB’s and Sierra Club’s arguments are irrelevant to  
20 the question facing the Commission in this case: Were the Company’s  
21 environmental control investments objectively reasonable given the information  
22 available at the time the decision was made?

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<sup>1</sup> Sierra Club mistakenly titled its testimony “surrebuttal.” To avoid confusion, the Company refers to Sierra Club’s testimony as rebuttal.

1           The goal of my surrebuttal testimony is to help the Commission answer  
2           this question by focusing on the relevant evidence and the relevant time period.  
3           The Company made the decision to invest in the environmental controls at issue  
4           in this case in 2008 and 2009. Given the Company's environmental compliance  
5           obligations at that time, and based on the best information available at that time,  
6           the Company's decision to make these investments was prudent, and ensured that  
7           the Company could continue to meet its obligation to serve using low-cost, safe,  
8           and reliable resources. Contrary to CUB's assertions, the continued operation of  
9           these plants was part of the resource portfolio in the Company's acknowledged  
10          integrated resource plans, and without the environmental controls at issue in this  
11          case, the plants could not continue to operate. My surrebuttal testimony focuses  
12          on responding to particular arguments raised in rebuttal regarding the compliance  
13          obligations facing the Company.

14   **The Company's Emissions Control Investments were Made to Comply with Existing**  
15   **Environmental Obligations**

16   **Q.     Please summarize CUB's and Sierra Club's rebuttal positions regarding the**  
17   **Company's obligations to install the emissions controls.**

18   A.     CUB's primary contention in rebuttal is that the Company did not fully assess  
19          compliance alternatives or develop analyses that could be used to support the  
20          phase-out of coal plants as economic and in the best interests of customers. CUB  
21          further argues that the Company should have waited before making these  
22          investments.

1           Sierra Club contends in its rebuttal testimony that the Company's  
2           economic analyses supporting its emissions control investments at the Naughton  
3           plant were insufficient and erroneous. Sierra Club also contends that the  
4           investments were permitted and implemented prematurely, prior to a federally  
5           enforceable legal requirement, and were ultimately insufficient to mitigate  
6           pollution at Naughton.

7   **Q.   Why did the Company invest in emissions controls at its coal-fueled**  
8   **generating facilities?**

9   A.   The reason is simple—the Company had environmental compliance obligations  
10   that had to be met to continue to legally operate its generating facilities. With a  
11   fleet the size of the Company's, these obligations cannot be met by waiting until  
12   the end of the compliance period. Cutting through all the competing financial  
13   analyses, CUB's reliance on Portland General Electric's decision-making  
14   regarding the Boardman facility (which was not found to be reasonable until  
15   2010, after the Company's investment decisions and well after the preparation of  
16   the Company's BART analyses), and all the other ancillary assertions, the  
17   question at issue in this case is whether the Company's environmental control  
18   investment decisions were prudent given the Company's compliance obligations  
19   and the information available at the time the decisions were made.

20   **Q.   Was it prudent for the Company to make compliance-related investments?**

21   A.   Yes. While both CUB's and Sierra Club's testimonies continue to support the  
22   proposition the coal-fueled resources should be phased out, Mr. Teply's  
23   testimony indicates that in addition to being necessary to meet current and

1 reasonably foreseeable environmental requirements, the Company's evaluations  
2 demonstrate that the Company appropriately considered costs and risks at the time  
3 the decisions were made.

4 **Q. What were the environmental laws or regulations the Company was required**  
5 **to comply with?**

6 A. As addressed in more detail in my reply testimony, the underlying obligations  
7 were: (1) the Regional Haze regulations; (2) the Clean Air Act's National  
8 Ambient Air Quality Standards; and (3) the Mercury and Air Toxics Standards  
9 (and its predecessor rules).

10 **Q. These compliance obligations are effectively federal regulations. Sierra Club**  
11 **witness Dr. Fisher indicates that there was no legal obligation to install**  
12 **controls, and suggests that unless the obligation is federally enforceable,**  
13 **there is no requirement to comply. How do you respond?**

14 A. State regulations and permit requirements place enforceable obligations on the  
15 Company. The effort to distinguish these obligations as irrelevant or non-existent  
16 because they may or may not have been *federally* enforceable at any point in time  
17 is a red herring; if a state implements and enforces a legal obligation, it is a legal  
18 obligation regardless of whether it is federally enforceable. States retain the  
19 primary responsibility for choosing how to implement the Clean Air Act's  
20 required emission reductions with respect to sources in their borders, a principle  
21 that was recently upheld by the D.C. Circuit Court of Appeals.<sup>2</sup> A State  
22 Implementation Plan ("SIP") is enforceable by the state regardless of whether the

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<sup>2</sup> *EME Homer City Generation, L.P. v. U.S. Environmental Protection Agency et al.*, No 11-1302, (D.C. Cir.) August 21, 2012.



1 United States Environmental Protection Agency (“EPA”) takes timely action on  
2 that SIP, as affirmed by the 5<sup>th</sup> Circuit in a case where the state of Texas operated  
3 under a SIP for 16 years prior to EPA taking action on it.<sup>3</sup>

4 It is interesting that Dr. Fisher asserts in his testimony that there is no  
5 compliance requirement, particularly since his assertions are in direct conflict  
6 with other positions he has taken. In January 2011, in a report prepared for the  
7 Western Grid Group to estimate the order in which 108 existing coal plants in  
8 11 states in the Western Electric Coordinating Council might become uneconomic  
9 using 2008 data under existing and proposed environmental regulations, Dr.  
10 Fisher stated:

11 In recent years, the EPA has announced a series of proposed and  
12 forthcoming regulations to control emissions of criteria pollutants  
13 and reduce damages to society and the environment from the  
14 electricity sector. Already enacted and now reaching enforcement  
15 deadlines, the BART rule (Best Available Retrofit Technologies)  
16 requires power plants which negatively impact visibility in public  
17 Class 1 lands (such as National Parks) to control of primary and  
18 secondary particulates, primarily through the application of new  
19 sulfur dioxide controls.<sup>4</sup>

20 **Q. Can Wyoming legally implement Regional Haze rules without formal**  
21 **approval of its SIP by EPA?**

22 A. Yes. While the Regional Haze rules have been in place for quite some time, in  
23 Wyoming a serious effort to implement the requirements began in 2006. In June  
24 2006, each of the Company’s facilities received letters (Exhibit PAC/1901)

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<sup>3</sup> See *State of Texas, et al. v. U.S. EPA*, No. 10-60614, August 13, 2012 (5<sup>th</sup> Cir.).

<sup>4</sup> Fisher, Jeremy and Biewald, Bruce, “Environmental Controls and the WECC Coal Fleet: Estimating the forward-going economic merit of coal-fired power plants in the West with new environmental controls,” January 23, 2011 (emphasis added). Available at <http://www.synapse-energy.com/Downloads/SynapseReport.2011-01.EF+WGG.WGG-Coal-Plant-Database.10-077-Report.pdf>.

1 requesting an analysis of BART options to be provided to the Wyoming Air  
2 Quality Division by October 15, 2006. The Air Quality Division was  
3 concurrently developing mercury control requirements and encouraged facilities  
4 to consider them at the same time: “[A]s the control strategies for the visibility  
5 impairing pollutants may overlap with Hg, you may wish to consider this fact in  
6 developing your BART control strategies.” The letter also indicated that the Air  
7 Quality Division was proposing a state BART rule “which will define how the  
8 BART process will be applied in Wyoming.” The first draft of the Wyoming  
9 BART rules, dated June 14, 2006 (Exhibit PAC/1902), was presented to the  
10 Wyoming Air Quality Advisory Board at its July 2006 meeting and, with minor  
11 changes, final rules became effective December 5, 2006 (see Exhibit PAC/1903)  
12 and have been in full force and effect since that time. With an underlying  
13 regulatory requirement, Wyoming was poised to move forward with additional  
14 steps to implement the Regional Haze requirements and develop its SIP.

15 **Q. Was implementation of the Wyoming BART rule and its requirements**  
16 **contingent upon approval of the SIP by EPA?**

17 A. No. The only reference to EPA in the Wyoming BART rule was the fact that  
18 “any control equipment required under a permit issued in this section shall be  
19 installed and operating as expeditiously as practicable but in no event later than  
20 five years after the EPA’s approval of Wyoming’s State Implementation Plan  
21 revision for Regional Haze.” In other words, the date of installation of the  
22 required control equipment was dictated by the state in accordance with what it  
23 determined met its “expeditiously as practicable” standard.

1 **Q. Sierra Club states that it was “disconcerting” that the Company indicated in**  
2 **reply testimony that the sulfur dioxide (SO<sub>2</sub>) controls were installed largely**  
3 **to address nonattainment of the SO<sub>2</sub> National Ambient Air Quality**  
4 **Standards (NAAQS), suggesting that the reason given was a post-project**  
5 **rationalization for the large capital investments at Naughton Units 1 and 2.**  
6 **How do you respond?**

7 A. Contrary to what Sierra Club implies, the Company has always been forthcoming  
8 about its compliance with the NAAQS at the Naughton facility. The Company  
9 was required by the Wyoming Department of Environmental Quality to conduct  
10 air dispersion modeling as part of the process of obtaining permits to install sulfur  
11 trioxide (SO<sub>3</sub>) injection systems at Naughton Units 1 and 2.<sup>5</sup> This is a common  
12 practice among environmental regulators to ensure that the controls to be installed  
13 do not create unintended consequences on air quality and that all emissions are  
14 accounted for and properly reflected in what ultimately become the plant-  
15 operating permits.

16 As demonstrated in Exhibit PAC/1904, the modeled SO<sub>2</sub> emissions at  
17 Naughton Units 1 and 2 were predicted to exceed the NAAQS in one area west of  
18 the Kemmerer mine. The Company discussed these modeled results with the  
19 Wyoming Department of Environmental Quality. Because the Company was also  
20 required to meet the requirements of the Western Backstop Trading Program for  
21 SO<sub>2</sub>, which utilized an emission rate of 0.15 lb/mmBtu for SO<sub>2</sub> at all the BART-  
22 eligible units, including the Naughton units, the Wyoming Department of  
23 Environmental Quality determined that addressing the potential modeling concern

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<sup>5</sup> Please note that my reply testimony mistakenly states that the controls were low NO<sub>x</sub> burners.

1 under the Regional Haze program was sufficient and that no further action was  
2 necessary.

3 **Q. Is it true, as Sierra Club asserts, that under a modeled exceedance of the**  
4 **NAAQS, “the Company would have knowingly violated air quality standards**  
5 **for nearly six years prior to the installation of the flue gas desulfurization”?**

6 A. No. Air quality modeling data is predictive and, when the model predicts an  
7 exceedance, additional (and perhaps more refined) modeling is typically  
8 conducted, and ambient air quality monitoring data may be utilized to confirm or  
9 refute the modeled results. Sierra Club suggests the Company is in  
10 noncompliance to cast a negative shadow on the Company, but at the same time  
11 minimizes the likelihood of an enforcement action by Sierra Club or others  
12 because there was no air quality monitoring data to confirm an actual exceedance  
13 or to discredit the Company’s basis for installing the controls.

14 **Q. Were the processes to develop BART or other emission control permits, the**  
15 **Regional Haze rules, and Wyoming’s SIP public?**

16 A. Yes. The state actions in issuance of permits, developing rules, and developing a  
17 SIP are all subject to public review and comment and, given that this process has  
18 extended over six years, there were multiple opportunities for any member of the  
19 public or any organization to participate in the processes. Likewise, the EPA’s  
20 proposed actions on the SIP are public processes in which private individuals,  
21 organizations, state agencies, and other federal agencies may participate.

1 **Q. Did Sierra Club participate in the public process relating to the Wyoming**  
2 **Regional Haze SIP?**

3 A. Yes. Sierra Club’s position in this case is surprising given its comments during  
4 the SIP process. Along with other organizations, the Sierra Club submitted  
5 comments at various points in the public process, most recently on August 2,  
6 2012, in EPA’s docket on its proposed action to partially approve and partially  
7 disapprove the Wyoming Regional Haze SIP. According to the “Conservation  
8 Organizations,” including Sierra Club, comments were submitted on August 4,  
9 2009, August 24, 2010, December 7, 2010, and February 14, 2012—none of  
10 which asserted that the controls proposed under the Wyoming Regional Haze SIP  
11 were not required or were being required too early, nor did the Conservation  
12 Organizations assert that the SIP could not be enforced by the state or was  
13 irrelevant because it was not federally enforceable. Rather, these comments  
14 consistently asserted that the requirements of the SIP, and even the EPA’s  
15 proposed Federal Implementation Plan (FIP), were not stringent enough. The  
16 Conservation Organizations’ comments dated August 2, 2012, submitted through  
17 Ms. Andrea Issod and Ms. Gloria Smith, state that “EPA must require additional  
18 reductions of haze-causing pollution [beyond Wyoming’s requirements] to  
19 comply with the law and to achieve the national goal of eliminating anthropogenic  
20 visibility impairment in Wyoming and the western United States” and that  
21 “requiring antiquated facilities to install pollution control technologies is a job-  
22 creating mechanism in itself.”<sup>6</sup>

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<sup>6</sup> Available at: <http://www.regulations.gov/#!documentDetail;D=EPA-R08-OAR-2012-0026-0056>  
(emphasis added).

- 1 **Q. Does this conclude your surrebuttal testimony?**
- 2 **A. Yes.**

Docket No. UE-246  
Exhibit PAC/1901  
Witness: Cathy S. Woollums

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Exhibit Accompanying Surrebuttal Testimony of Cathy S. Woollums  
Wyoming Department of Environmental Quality BART Analysis Request for  
Naughton**

**September 2012**



# Department of Environmental Quality



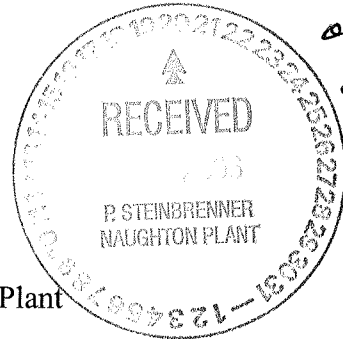
To protect, conserve and enhance the quality of Wyoming's environment for the benefit of current and future generations.

Dave Freudenthal, Governor

John Corra, Director

June 14, 2006

Peter Steinbrenner, Plant Managing Director  
PacifiCorp  
P.O. Box 191  
Kemmerer, WY 83101



*orig: K. Edrington ✓  
c: Skinner w/o attach  
c: Steinbrenner w/o attach*

Re: Naughton Plant

Dear Mr. Steinbrenner:

This letter is being directed to you because your facility has been determined to be "Subject to BART (Best Available Retrofit Technology)" per the U.S. Environmental Protection Agency regulations contained in 40 CFR Part 51, Appendix Y: Guidelines for BART Determinations under the Regional Haze Rule. The specific documents containing the complete text of the regulations are found in 40 CFR Part 51, Appendix Y, as published on July 6, 2005 in the Federal Register beginning on Page 39104, not including later amendments (copy included).

The Regional Haze Rule requires states to submit State Implementation Plans (SIP's) to address visibility impairment in 156 Federally-protected parks and wilderness areas (Class I Areas). While the Regional Haze Rule directs states to examine visibility impairment resulting from a variety of emission sources, the rule specifically requires states to look at the contribution from BART sources. Between now and December 2007, the Air Quality Division will be preparing a Regional Haze SIP which will include, among other things, a section identifying BART Eligible sources, a determination as to whether such sources cause or contribute to visibility impairment in a Class I area, and for those sources that are "Subject to BART", identification of the appropriate type and level of BART control. The general process of applying Appendix Y is described below.

Section II of Appendix Y (Page 39158) provides guidelines for identifying BART Eligible Sources using a three step procedure. Facilities that are BART Eligible are those: (Step 1) belonging to one of the 26 listed categories, (Step 2) "in existence" on August 7, 1977, but not "in operation" before August 7, 1962 and (Step 3) with the potential to emit greater than 250 tons per year of any single visibility impairing pollutant.

Once a source is determined to be "BART Eligible", Section III of Appendix Y (Page 39161) provides guidelines for determining whether that source is "Subject to BART". The Air Quality Division has established a threshold of 0.5 deciviews for determining that sources "contribute" to visibility impairment in any Class I area according to Section III A.1 of the July 6<sup>th</sup> BART

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Guidelines. We then looked at SO<sub>2</sub>, NO<sub>x</sub>, and direct particulate matter (PM) emissions in making this determination according to Section III A.2. of the Guidelines; and followed Option 1 using the CALPUFF model according to Section III A.3. in analyzing the impact of BART Eligible sources contributing to visibility impairment.

This screening procedure shows that your facility has been determined to be "Subject to BART" (report attached). Therefore under §35-11-110 of the Wyoming Environmental Quality Act, I am requesting that your organization now conduct an analysis of BART options according to the guidelines in Section IV of Appendix Y (Page 39163), and report back the "best" alternative (Section IV E.) to the Air Quality Division by October 15, 2006.

Upon receipt, the Air Quality Division will review your analysis for all three pollutants, SO<sub>2</sub>, NO<sub>x</sub>, and Particulate Matter. We will base our control requirements on the final BART analyses for NO<sub>x</sub> and PM. For SO<sub>2</sub> we will either use the BART analysis to show that an alternative Trading Program shows "Greater Reasonable Progress than BART" if the trading program survives, or to institute SO<sub>2</sub> BART controls if the program fails. For BART implementation, we will accept or amend your proposed emission controls, and set enforceable emission limits for your facility according to Section V of Appendix Y.

Also you should know that the Air Quality Division is concurrently developing Mercury control requirements, and as the control strategies for the visibility impairing pollutants may overlap with Hg, you may wish to consider this fact in developing your BART control strategies.

The Division recognizes that applying these federal guidelines will be challenging. In order to assist facility owners and establish a level playing field for all affected sources, the Division is proposing to establish a state BART rule which will define how the BART process will be applied in Wyoming. This proposal will be considered by the Air Quality Advisory Board on July 10 and 11, 2006 in Gillette, Wyoming. Owners and operators of sources subject to BART are encouraged to attend. Additional information on this meeting, including a draft BART rule will be available on the Air Quality Website <http://deq.state.wy.us/aqd/index.asp?pageid=8> after June 14, 2006.

If you have any additional questions regarding this requirement, please feel free to call me at 307-777-7391 or contact Lee Gribovicz at 307-777-6993 for further assistance.

Sincerely,



Dave Finley, Administrator  
Air Quality Division

PacifiCorp, Naughton Plant  
BART Analysis Request

June 14, 2006  
Page 3

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cc: District Engineers                      Lee Gribovicz                      Bernie Dailey  
      Robert Gill                                Tina Anderson                      Mike Stoll

Bill Lawson, PacifiCorp, 1407 W. North Temple, Salt Lake City, Utah 84140

Enclosure #1: July 6, 2005 Federal Register Regional Haze BART Guidelines  
Enclosure #2: June 9, 2006 Don Watzel Memo – “BART Screening Analysis”  
Enclosure #3: April, 2006 McVehil-Monnet Draft Final Report – “BART Air Modeling;  
                  Individual Source Visibility Impairment Analysis”

Docket No. UE-246  
Exhibit PAC/1902  
Witness: Cathy S. Woollums

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Exhibit Accompanying Surrebuttal Testimony of Cathy S. Woollums**

**Wyoming Department of Environmental Quality, Air Quality Division, Draft BART  
Rules**

**September 2012**

WYOMING DEPARTMENT OF ENVIRONMENTAL QUALITY  
AIR QUALITY DIVISION  
STANDARDS AND REGULATIONS  
CHAPTER 6, Section 9, BART

Section 9. Best available retrofit technology (BART).

(a) **Applicability.** The provisions of this regulation apply to existing stationary facilities, as defined in Section 9(b) of this chapter.

(b) **Definitions.**

**“Adverse impact on visibility”** means visibility impairment which interferes with the management, protection, preservation, or enjoyment of the visitor’s visual experience of the Federal Class I area. This determination must be made on a case-by-case basis taking into account the geographic extent, intensity, duration, frequency and time of visibility impairments, and how these factors correlate with 1) times of visitor use of the Federal Class I area, and 2) the frequency and timing of natural conditions that reduce visibility. This term does not include effects on integral vistas.

**“Applicable technology”** means a commercially available control option that has been or is soon to be deployed (e.g., is specified in a permit) on the same or a similar source type or a technology that has been used on a pollutant-bearing gas stream that is the same or similar to the gas stream characteristics of the source.

**“Available technology”** means that a technology is licensed and available through commercial sales.

**“Average cost effectiveness”** means the total annualized costs of control divided by annual emissions reductions (the difference between baseline annual emissions and the estimate of emissions after controls). For the purposes of calculating average cost effectiveness, baseline annual emissions means a realistic depiction of anticipated annual emissions for the source. The source or the Division may use State or Federally enforceable permit limits or estimate the anticipated annual emissions based upon actual emissions from a representative baseline period.

**“BART alternative”** means an alternative measure to the installation, operation, and maintenance of BART that will achieve greater reasonable progress toward national visibility goals than would have resulted from the installation, operation, and maintenance of BART at BART-eligible sources within industry source categories subject to BART requirements.

**“Best available retrofit technology (BART)”** means an emission limitation based on the degree of reduction achievable through the application of the best system of continuous emission reduction for each pollutant that is emitted by an existing stationary facility. The emission limitation must be established, on a case-by-case basis, taking into

consideration the technology available, the costs of compliance, the energy and non air quality environmental impacts of compliance, any pollution control equipment in use or in existence at the source or unit, the remaining useful life of the source or unit, and the degree of improvement in visibility which may reasonably be anticipated to result from the use of such technology.

**“Deciview”** means a measurement of visibility impairment. A deciview is a haze index derived from calculated light extinction, such that uniform changes in haziness correspond to uniform incremental changes in perception across the entire range of conditions, from pristine to highly impaired. The deciview haze index is calculated based on the following equation (for the purposes of calculating deciview, the atmospheric light extinction coefficient must be calculated from aerosol measurements):

$$\text{Deciview haze index} = 10 \ln_e (b_{\text{ext}}/10 \text{ Mm}^{-1})$$

Where  $b_{\text{ext}}$  = the atmospheric light extinction coefficient, expressed in inverse megameters ( $\text{Mm}^{-1}$ ).

**“Existing stationary facility”** means any of the following stationary sources of air pollutants, including any reconstructed source, which was not in operation prior to August 7, 1962, and was in existence on August 7, 1977, and has the potential to emit 250 tons per year or more of any visibility impairing air pollutant. In determining potential to emit, fugitive emissions, to the extent quantifiable, must be counted.

(i) Fossil fuel-fired steam electric plants of more than 250 million British thermal units (BTU) per hour heat input that generate electricity for sale.

(A) Boiler capacities shall be aggregated to determine the heat input of a plant.

(B) Includes plants that co-generate steam and electricity and combined cycle turbines.

(ii) Coal cleaning plants (thermal dryers).

(iii) Kraft pulp mills.

(iv) Portland cement plants.

(v) Primary zinc smelters.

(vi) Iron and steel mill plants.

(vii) Primary aluminum ore reduction plants.

(viii) Primary copper smelters.

(ix) Municipal incinerators capable of charging more than 250 tons of refuse per day.

(x) Hydrofluoric, sulfuric, and nitric acid plants.

(xi) Petroleum refineries.

(xii) Lime plants.

(xiii) Phosphate rock processing plants. Includes all types of phosphate rock processing facilities, including elemental phosphorous plants as well as fertilizer production plants.

(xiv) Coke oven batteries.

(xv) Sulfur recovery plants.

(xvi) Carbon black plants (furnace process).

(xvii) Primary lead smelters.

(xviii) Fuel conversion plants.

(xix) Sintering plants.

(xx) Secondary metal production facilities. Includes nonferrous metal facilities included within Standard Industrial Classification code 3341, and secondary ferrous metal facilities in the category "iron and steel mill plants".

(xxi) Chemical process plants. Includes those facilities within the 2-digit Standard Industrial Classification 28, including pharmaceutical manufacturing facilities.

(xxii) Fossil fuel boilers of more than 250 million BTUs per hour heat input.

(A) Individual boilers greater than 250 million BTU/hr, considering federally enforceable operational limits.

(B) Includes multi-fuel boilers that burn at least fifty percent fossil fuels.

(xxiii) Petroleum storage and transfer facilities with a capacity exceeding 300,000 barrels.

(A) 300,000 barrels refers to total facility-wide tank capacity for tanks put in place after August 7, 1962 and in existence on August 7, 1977.

(B) Includes gasoline and other petroleum-derived liquids.

(xxiv) Taconite ore processing facilities.

(xxv) Glass fiber processing plants.

(xxvi) Charcoal production facilities. Includes charcoal briquette manufacturing and activated carbon production.

**“Incremental cost effectiveness”** means the comparison of the costs and emissions performance level of a control option to those of the next most stringent option, as shown in the following formula:

Incremental Cost Effectiveness (dollars per incremental ton removed) = [(Total annualized costs of control option) - (Total annualized costs of next control option)] ÷ [(Next control option annual emissions) - (Control option annual emissions)]

**“In existence”** means that the owner or operator has obtained all necessary preconstruction approvals or permits required by Federal, State, or local air pollution emissions and air quality laws or regulations and either has 1) begun, or caused to begin, a continuous program of physical on-site construction of the facility or 2) entered into binding agreements or contractual obligations, which cannot be cancelled or modified without substantial loss to the owner or operator, to undertake a program of construction of the facility to be completed in a reasonable time.

**“In operation”** means engaged in activity related to the primary design function of the source.

**“Integral vista”** means a view perceived from within the mandatory Class I Federal area of a specific landmark or panorama located outside the boundary of the mandatory Class I Federal area.

**“Natural conditions”** means naturally occurring phenomena that reduce visibility as measured in terms of light extinction, visual range, contrast, or coloration.

**“Plant”** means all emissions units at a stationary source.

**“Potential to emit”** means the maximum capacity of a stationary source to emit a pollutant under its physical and operational design. Any physical or operational limitation on the capacity of the source to emit a pollutant including air pollution control equipment and restrictions on hours of operation or on the type or amount of material combusted, stored, or processed, shall be treated as part of its design if the limitation or

the effect it would have on emissions is federally enforceable. Secondary emissions do not count in determining the potential to emit of a stationary source.

***“Visibility-impairing air pollutant”*** includes the following:

- (i) Sulfur dioxide (SO<sub>2</sub>);
- (ii) Nitrogen oxides (NO<sub>x</sub>); and
- (iii) Particulate matter. (PM<sub>10</sub> will be used as the indicator for particulate matter. Emissions of PM<sub>10</sub> include the components of PM<sub>2.5</sub> as a subset).

***(c) Guidelines for BART Determinations.***

(i) The U.S. Environmental Protection Agency regulations contained in 40 CFR part 51, Appendix Y, are incorporated by reference into these regulations. The specific documents containing the complete text of the regulations are found in 40 CFR part 51, Appendix Y, as published on July 6, 2005 in the Federal Register beginning on page 39104, not including later amendments. Copies of the July 6, 2005 materials can be obtained from the Department of Environmental Quality, Division of Air Quality, 122 W. 25<sup>th</sup> Street, Cheyenne, Wyoming 82002.

(ii) The owner or operator of a fossil fuel-fired steam electric plant with a generating capacity greater than seven hundred fifty megawatts of electricity shall comply with the requirements of 40 CFR part 51, Appendix Y. All other facility owners or operators shall use Appendix Y as guidance for preparing their best available control retrofit technology determinations.

***(d) Identification of Sources Subject to BART.***

(i) Identification of sources subject to BART shall be performed by the Air Quality Division in accordance with EPA’s guidelines for BART determinations under the regional haze rule 40 CFR part 51, Appendix Y, and incorporated by reference under Section 9(c). A BART-eligible source is subject to BART unless valid air quality dispersion modeling demonstrates that the source will not cause or contribute to visibility impairment in any Class I area.

(A) A single source that is responsible for a 1.0 deciview change or more is considered to “cause” visibility impairment in any Class I area.

(B) A single source that is responsible for a 0.5 deciview change or more is considered to “contribute” visibility impairment in any Class I area.

(C) A single source is exempt from BART if the 98<sup>th</sup> percentile daily change in visibility, as compared against natural background conditions, is less than



0.5 deciviews at all Class I federal areas for each year modeled and for the entire multi-year modeling period.

(ii) The Division will provide written notice to each source determined to be subject to BART.

**(e) BART Requirements.**

**(i) Submission of Best Available Retrofit Technology (BART) Permit Application.** The owner or operator of each source subject to BART as determined under Section 9(d), shall submit a BART permit application to the Division. The permit application shall be submitted within 3 months of being notified by the Division that the source is subject to BART. Sources with a potential to emit less than 40 tons per year SO<sub>2</sub> or NO<sub>x</sub> or less than 15 tons per year PM<sub>10</sub> may exclude those de minimis level pollutants from the BART analysis. The BART permit application shall include:

(A) The name and address (physical location) of the existing stationary facility subject to BART.

(B) A brief description of the source and identification of any listed source categories in which it is included.

(C) Information on de minimis levels if pollutants are excluded from the analysis.

(D) An analysis of control options performed in accordance with 40 CFR part 51, Appendix Y, IV.

(E) A proposal and justification for BART emission limits and control technology that reflect the BART requirements established in 40 CFR part 51, Appendix Y.

(F) A description of the proposed emission control systems, including the estimated control efficiencies.

(G) A schedule to install and operate BART.

(H) Additional relevant information as the Administrator may request.

**(ii) Administrative Procedures for Review of a BART Permit Application.** The administrative procedures for review shall follow the procedures specified in Chapter 6, Section 2(g) of these regulations.

**(iii) Proposed Permits.** The Administrator shall prepare a proposed permit following the Division's review of the BART permit application. The

Administrator may approve, or amend the proposed emission limits, BART technology, and compliance schedule. Any proposed permit shall specify any notification, operation and maintenance, performance testing, monitoring, reporting and recordkeeping requirements determined by the Administrator to be reasonable and necessary.

**(iv) Opportunity for Public Comment.** The opportunity for public comment shall follow the procedures specified in Chapter 6, Section 2(m) for permit review.

**(v) Modifications to BART Permits.** Any source seeking to modify the BART determination for that facility must obtain the Administrator's approval.

**(vi) Operating Permit Requirements.** BART requirements established pursuant to any BART permit issued under this section shall be included in a Chapter 6, Section 3 Operating Permit according to the procedures established in Chapter 6, Section 3.

**(vii) Fees.** Persons applying for a permit under this section shall pay a fee to cover the Department's cost of reviewing and acting on permit applications in accordance with Chapter 6, Section 2(o).

**(viii) Installation of Best Available Retrofit Technology.** The owner or operator of any source required to operate under a BART permit issued under Section 9(e)(iii), shall install and operate best available retrofit technology unless an alternative to the installation of BART as specified under Section 9(f) has been approved by the Division. Any control equipment required under a permit issued in this section shall be installed and operating as expeditiously as practicable but in no event later than five years after the United States Environmental Protection Agency's approval of Wyoming's State Implementation Plan revision for Regional Haze.

**(ix) Operation and Maintenance of Best Available Retrofit Technology.** The owner or operator of a facility required to install best available retrofit technology under Section 9(e)(viii) shall establish procedures to ensure such equipment is properly operated and maintained.

**(f) BART Alternative.**

**(i)** The Administrator may implement or require participation in an emissions trading program or other alternative measures developed in accordance with 40 CFR 51.308(e) rather than to require sources subject to BART to install, operate and maintain BART.

**(g) Monitoring, Recordkeeping and Reporting.** The owner or operator of any existing stationary facility that is required to install best available retrofit technology or an approved BART alternative shall conduct monitoring, recordkeeping and reporting sufficient to show compliance or noncompliance on a continuous basis.

Docket No. UE-246  
Exhibit PAC/1903  
Witness: Cathy S. Woollums

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Exhibit Accompanying Surrebuttal Testimony of Cathy S. Woollums**

**Wyoming Department of Environmental Quality, Air Quality Division, Final BART  
Rules**

**September 2012**

## FORWARD

### AUTHORITY

In accordance with the provisions of Section 35-11-106 of the Wyoming Environmental Quality Act 1973, Standards and Regulations adopted by the Air Resources Council pursuant to Section 5, Wyoming Air Quality Act, Chapter 186, Session Laws of Wyoming 1967 were adopted as Standards and Regulations of the Department effective July 1, 1973.

Rules and Regulations adopted subsequent to July 1, 1973, are adopted under the authority of Sections 35-11-110, 112, 114, and 202 through 212 of the Wyoming Environmental Quality Act, 1993 and in accordance with the provisions of Sections 16-3-101 through 16-3-115 of the Wyoming Administrative Procedures Act.

### APPLICATION

The following table lists the effective dates for specific sections and subsections of **Chapter 6, Permitting Requirements**.

<u>Section</u> .....	<u>Effective Date</u>
<b>Section 1 - <u>Introduction to permitting requirements</u></b>	
New section.....	October 29, 1999
Revised to describe all sections in chapter .....	September 7, 2010
Language added to describe Section 5 now being covered under Chapter 5, Section 3.....	March 28, 2012
<b>Section 2 - <u>Permit requirements for construction, modification, and operation</u></b>	
New section.....	May 29, 1974
(d) Revised stack height limits.....	May 10, 1988
(c) Added significance levels.....	February 13, 1989
(c) Revisions .....	October 30, 1990
(n) Revisions .....	October 30, 1990
(a)(ii)-(iv) Revised .....	October 26, 1993
(a)(v) Permit fees .....	October 26, 1993
(c)(ii)(B) City of Sheridan .....	October 26, 1993
(k)(vi) Revised .....	October 26, 1993
(o) Entire subsection .....	October 26, 1993
(a)(vi) Entire subsection.....	October 15, 1998
(h) Added case-by-case.....	October 15, 1998
Entire section restructured .....	October 29, 1999
(c) Removed TSP 24-hr significance level .....	March 30, 2000
<b>Section 3 - <u>Operating permits</u></b>	
New section.....	October 26, 1993
Revisions to address EPA comments.....	August 19, 1997
Entire section restructured .....	October 29, 1999
Revisions to incorporate CAM .....	December 8, 2000
(b) Definitions - major source.....	February 7, 2003

(e) Permit review.....	February 7, 2003
(b) Added new definitions for “Alternative Operating Scenario (AOS)” and “Approved Replicable Methodology (ARM)” .....	March 28, 2012
<b>Section 4 - <u>Prevention of significant deterioration</u></b>	
New section.....	January 25, 1979
Revisions (PM <sub>10</sub> ).....	February 13, 1989
Revisions.....	October 30, 1990
Revisions (PM <sub>10</sub> Increments).....	February 13, 1995
Revisions (Electric utilities).....	February 13, 1995
Baseline area established .....	February 13, 1995
Entire section restructured .....	October 29, 1999
Revisions (NSR Reform) .....	October 6, 2006
Revisions (PM <sub>2.5</sub> , “regulated NSR pollutant”, condensables).....	September 7, 2010
PM <sub>2.5</sub> Increments.....	March 28, 2012
<b>Section 5 - <u>Permit requirements for construction and modification of NESHAPs sources</u></b>	
New section.....	August 19, 1997
Entire section restructured .....	October 29, 1999
Removed applicability language; now covered under Chapter 5, Section 3 .....	March 28, 2012
<b>Section 6 - <u>Permit requirements for case-by-case maximum achievable technology (MACT) determination</u></b>	
New section.....	October 15, 1998
Entire section restructured .....	October 29, 1999
Cross references to Chapter 5 corrected .....	March 28, 2012
<b>Section 7 - <u>Clean air resource allocation</u></b>	
New section.....	April 17, 1986
Entire section restructured .....	October 29, 1999
<b>Section 8 - [Reserved]</b>	
<b>Section 9 - <u>Best available retrofit technology (BART)</u></b>	
New section.....	December 5, 2006
<b>Section 10 - [Reserved].....</b>	
<b>Section 11 - [Reserved].....</b>	
<b>Section 12 - [Reserved].....</b>	
<b>Section 13 - <u>Nonattainment permit requirements</u></b>	
New section (incorporates by reference 40 CFR 51.165).....	September 7, 2010
<b>Section 14 - <u>Incorporation by reference</u> - Consolidation</b>	
New section (adoption by reference 7/1/2008).....	September 7, 2010
Revised (adoption by reference 7/1/2010).....	March 28, 2012

reclamation obligations” under the regulations of the Land Quality Division of the Department.

(b) (i) In a case where an owner or operator permanently and purposefully ceases operation with no expressed intent to operate the facility in the future, the associated clean air resource allocation is not reserved to the owner or operator and immediately reverts to the state.

(ii) Prior to such revocation the Administrator shall provide notice to the affected owner or operator and if requested by such owner or operator will hold a public hearing pursuant to Chapter III of the Rules of Practice and Procedure of the Department.

(c) Start-up and operation of a facility after a period of non-use which lasts at least 5 years shall be considered to represent the operation of a new facility and shall be subject to the permit requirements of Chapter 6, Section 2. The provisions of Chapter 6, Section 4 may also be applicable.

(d) Brief periods of facility operation which are clearly designed to circumvent the intent of this section shall not be considered as operation under the provisions of subsections (a) and (b) above. For purposes of this section, operation must be for commercial purposes (which does not include temporary operation for period testing or maintenance of the facility in a standby status).

Section 8. [Reserved.]

Section 9. **Best available retrofit technology (BART).**

(a) Applicability. The provisions of this regulation apply to existing stationary facilities, as defined in Section 9(b) of this chapter.

(b) Definitions.

**“Adverse impact on visibility”** means visibility impairment which interferes with the management, protection, preservation, or enjoyment of the visitor’s visual experience of the Federal Class I area. This determination must be made on a case-by-case basis taking into account the geographic extent, intensity, duration, frequency and time of visibility impairments, and how these factors correlate with 1) times of visitor use of the Federal Class I area, and 2) the frequency and timing of natural conditions that reduce visibility. This term does not include effects on integral vistas.

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**“Best available retrofit technology (BART)”** means an emission limitation based on the degree of reduction achievable through the application of the best system of continuous emission reduction for each pollutant that is emitted by an existing stationary facility. The emission limitation must be established, on a case-by-case basis, taking into consideration the technology available, the costs of compliance, the energy and non air quality environmental impacts of compliance, any pollution control equipment in use or in existence at the source or unit, the remaining useful life of the source or unit, and the degree of improvement in visibility which may reasonably be anticipated to result from the use of such technology.

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(A) Boiler capacities shall be aggregated to determine the heat input of a plant.

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- (c) Guidelines for BART Determinations.

(i) The U.S. Environmental Protection Agency regulations contained in 40 CFR part 51, Appendix Y, are incorporated by reference into these regulations. The specific documents containing the complete text of the regulations are found in 40 CFR part 51, Appendix Y, as published on July 6, 2005 in the Federal Register beginning on page 39104, not including later amendments. Copies of the July 6, 2005 materials can be obtained from the Department of Environmental Quality, Division of Air Quality, 122 W. 25<sup>th</sup> Street, Cheyenne, Wyoming 82002.

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(B) A single source that is responsible for a 0.5 deciview change or more is considered to "contribute" visibility impairment in any Class I area.

(C) A single source is exempt from BART if the 98<sup>th</sup> percentile daily change in visibility, as compared against natural background conditions, is less than 0.5 deciviews at all Class I federal areas for each year modeled and for the entire multi-year modeling period.

(ii) The Division will provide written notice to each source determined to be subject to BART.

(e) BART Requirements.

(i) Submission of Best Available Retrofit Technology (BART) Permit Application. The owner or operator of each source subject to BART as determined under Section 9(d), shall submit a BART permit application to the Division. The permit application shall be submitted according to a schedule determined by the Division. Sources with a potential to emit less than 40 tons per year SO<sub>2</sub> or NO<sub>x</sub> or less than 15 tons

per year  $PM_{10}$  may exclude those de minimis level pollutants from the BART analysis. The BART permit application shall include:

- (A) The name and address (physical location) of the existing stationary facility subject to BART.
- (B) A brief description of the source and identification of any listed source categories in which it is included.
- (C) Information on de minimis levels if pollutants are excluded from the analysis.
- (D) An analysis of control options performed in accordance with 40 CFR part 51, Appendix Y, IV.
- (E) A proposal and justification for BART emission limits and control technology that reflect the BART requirements established in 40 CFR part 51, Appendix Y.
- (F) A description of the proposed emission control systems, including the estimated control efficiencies.
- (G) A schedule to install and operate BART.
- (H) Additional relevant information as the Administrator may request.

(ii) Administrative Procedures for Review of a BART Permit Application. The administrative procedures for review shall follow the procedures specified in Chapter 6, Section 2(g) of these regulations.

(iii) Proposed Permits. The Administrator shall prepare a proposed permit following the Division's review of the BART permit application. The Administrator may approve, or amend the proposed emission limits, BART technology, and compliance schedule. Any proposed permit shall specify any notification, operation and maintenance, performance testing, monitoring, reporting and recordkeeping requirements determined by the Administrator to be reasonable and necessary.

(iv) Opportunity for Public Comment. The opportunity for public comment shall follow the procedures specified in Chapter 6, Section 2(m) for permit review.

(v) Modifications to BART Permits. Any source seeking to modify the BART determination for that facility must obtain the Administrator's approval.

(vi) Operating Permit Requirements. BART requirements established pursuant to any BART permit issued under this section shall be included in a Chapter 6, Section 3 Operating Permit according to the procedures established in Chapter 6, Section 3.

(vii) Fees. Persons applying for a permit under this section shall pay a fee to cover the Department's cost of reviewing and acting on permit applications in accordance with Chapter 6, Section 2(o).

(viii) Installation of Best Available Retrofit Technology. The owner or operator of any source required to operate under a BART permit issued under Section 9(e)(iii), shall install and operate best available retrofit technology unless an alternative to the installation of BART as specified under Section 9(f) has been approved by the Division. Any control equipment required under a permit issued in this section shall be installed and operating as expeditiously as practicable but in no event later than five years after the United States Environmental Protection Agency's approval of Wyoming's State Implementation Plan revision for Regional Haze.

(ix) Operation and Maintenance of Best Available Retrofit Technology. The owner or operator of a facility required to install best available retrofit technology under Section 9(e)(viii) shall establish procedures to ensure such equipment is properly operated and maintained.

(f) BART Alternative.

(i) The Administrator may implement or require participation in an emissions trading program or other alternative measures developed in accordance with 40 CFR 51.308(e) rather than to require sources subject to BART to install, operate and maintain BART.

(g) Monitoring, Recordkeeping and Reporting. The owner or operator of any existing stationary facility that is required to install best available retrofit technology or an approved BART alternative shall conduct monitoring, recordkeeping and reporting sufficient to show compliance or noncompliance on a continuous basis.

Section 10. [Reserved.]

Section 11. [Reserved.]

Section 12. [Reserved.]

Docket No. UE-246  
Exhibit PAC/1904  
Witness: Cathy S. Woollums

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Exhibit Accompanying Surrebuttal Testimony of Cathy S. Woollums**

**NAAQS Preliminary SO<sub>2</sub> Modeling Results**

**September 2012**

## Woollums, Cathy S

---

**From:** Lawson, Bill  
**Sent:** Tuesday, September 12, 2006 10:40 AM  
**To:** Steinbrenner, Peter; Skinner, Angeline  
**Cc:** Peterson, Sam; Mansfield, Mark; Woollums, Cathy S  
**Subject:** FW: Naughton SO2: plots for Iteration #1  
**Attachments:** 3hr.doc; 24hr.doc; SO2\_Naughton.xls

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Pete/Angie:

We've run into a modeling snag we are trying to work through. When modeling SO2 emissions, we are showing impacts that exceed the national ambient air quality standards (NAAQS). These impacts are occurring west of the plant. The highest impacts appear to be on mine property, but there still appear to be exceedances occurring west of the mine. The attached word documents show the isopleths for the SO2 concentrations.

The excel spreadsheet shows the different scenarios I have asked the modelers to run. It appears that the two factors contributing to these exceedances are Unit 1 and Unit 2's SO2 concentrations and stack heights. I have only been able to eliminate the modeled NAAQS exceedances by scrubbing units 1 and 2 to 0.45 lb/mmBtu (I assume this would be an 80-85% scrub rate). I'm asking the modelers to run the model with taller stacks to see how that may affect the outcome, but I'm running out of options that we have available to us. If you have any thoughts on how we may address this SO2 issue I'd appreciate hearing from you. We need to figure out how we will address this issue before we can proceed with your permitting.

Thanks  
Bill Lawson

---

**From:** Josh.Nall@ch2m.com [mailto:Josh.Nall@ch2m.com]  
**Sent:** Thursday, September 07, 2006 2:46 PM  
**To:** Lawson, Bill  
**Cc:** Marshall, Gene; Randal.Cook@ch2m.com  
**Subject:** RE: Naughton SO2: plots for Iteration #1

Bill, Randal has produced plots of the modeled SO2 impacts for iteration #1 (attached). Please let us know if you need more information. Thanks, Josh.

---

**From:** Lawson, Bill [mailto:Bill.Lawson@PacifiCorp.com]  
**Sent:** Thursday, September 07, 2006 7:18 AM  
**To:** Nall, Josh/DEN  
**Subject:** RE: Naughton SO2: results for 5th iteration

Josh - In the past, I think I've seen modeling results represented on a map that showing concentrations in a format similar to the way topo lines represent elevation - Is this something you could provide for iteration 1?

Bill

---

**From:** Josh.Nall@ch2m.com [mailto:Josh.Nall@ch2m.com]  
**Sent:** Wednesday, September 06, 2006 12:06 PM  
**To:** Lawson, Bill; Marshall, Gene  
**Cc:** wendy.longley-cook@ch2m.com; Clay.Hinkle@ch2m.com; Randal.Cook@ch2m.com  
**Subject:** Naughton SO2: results for 5th iteration

Bill and Gene, Randal has run the 5th iteration for Naughton SO2 (U1/2 at 0.45 lb/MMbtu, U3 at 0.40), and we are below the WAAQS/NAAQS. I've attached the updated results spreadsheet. Please let me know if you have any questions. Thanks, Josh.

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This email is confidential and may be legally privileged.

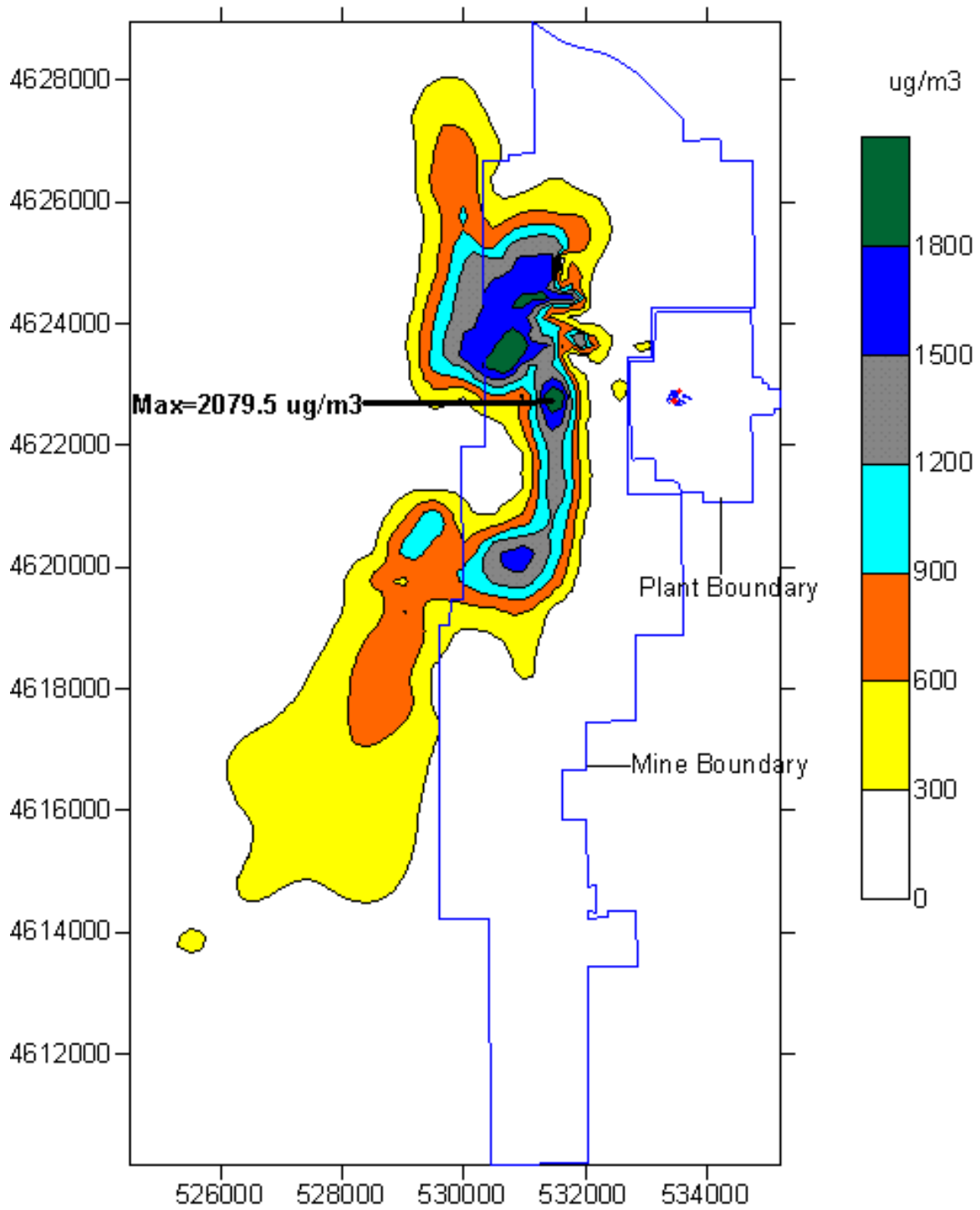
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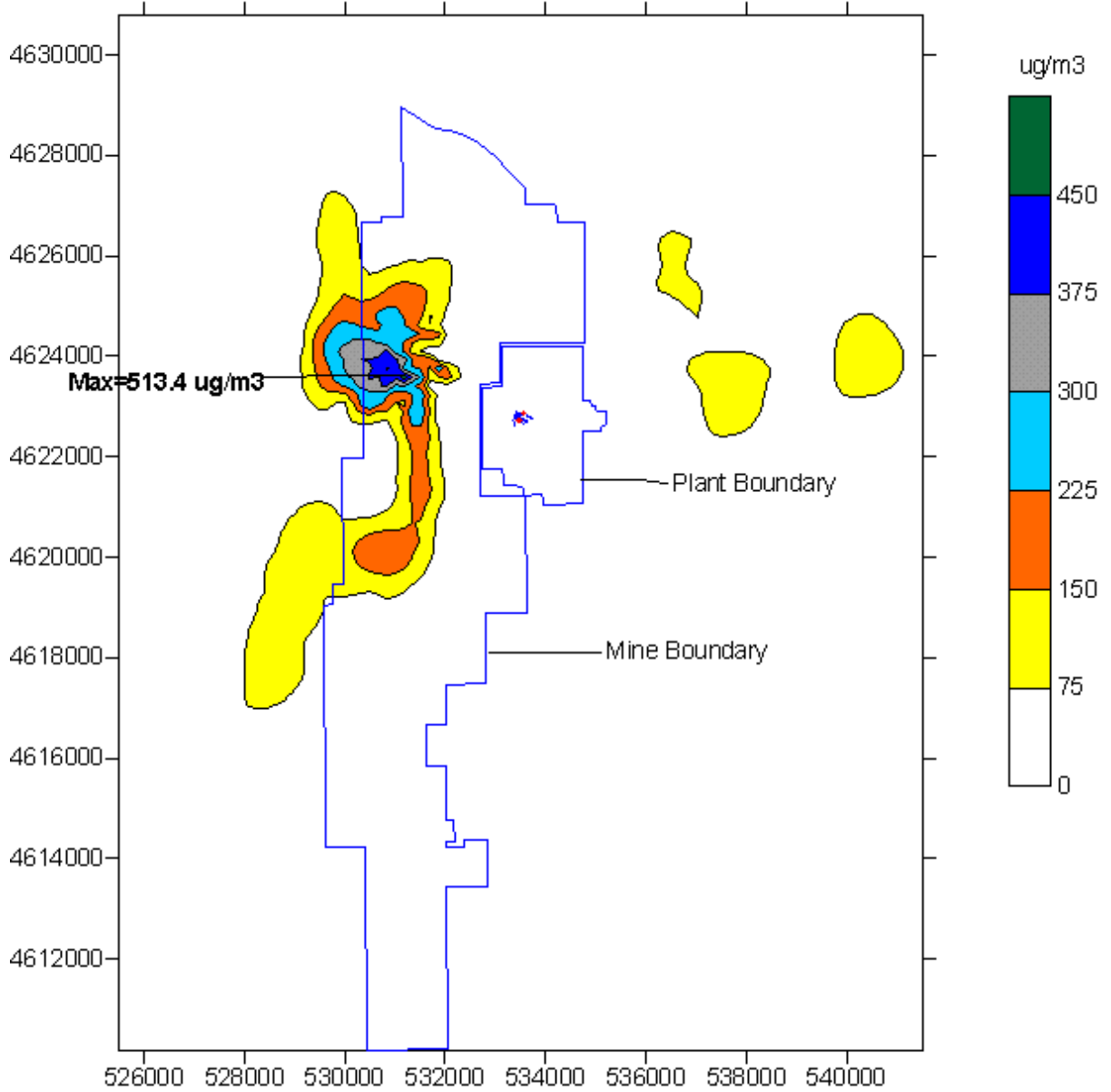


Naughton 3-Hour (High 2nd High) SO<sub>2</sub> Preliminary Analysis - Iteration #1  
U1=1.2 lb/mmbtu, U2=1.2 lb/mmbtu, U3=0.45lb/mmbtu



Naughton 24-Hour (High 2nd High) SO<sub>2</sub> Preliminary Analysis - Iteration #1

U1=1.2 lb/mmmbtu, U2=1.2 lb/mmmbtu, U3=0.45lb/mmmbtu



**PacifiCorp - Naughton Plant**  
**Preliminary SO<sub>2</sub> Modeling Results (various emission rates)**

Original Iteration	<b>Base Receptor Grid (U1=1.2 lb/mmbtu, U2=1.2 lb/mmbtu, U3=0.5 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	1969.8	1300	1300
	24-Hour (High 2nd-High)	418.1	365	260
	Annual (High)	24.7	80	60
Original Iteration	<b>Fine Receptor Grid (U1=1.2 lb/mmbtu, U2=1.2 lb/mmbtu, U3=0.5 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	2079.5	1300	1300
	24-Hour (High 2nd-High)	513.4	365	260
	Annual (High)	25.4	80	60
Iteration 1	<b>Fine Receptor Grid (U1=1.2 lb/mmbtu, U2=1.2 lb/mmbtu, U3=0.45 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	2073.1	1300	1300
	24-Hour (High 2nd-High)	512.5	365	260
	Annual (High)	25.4	80	60
Iteration 2	<b>Fine Receptor Grid (U1=1.2 lb/mmbtu, U2=1.2 lb/mmbtu, U3=0.40 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	2067.3	1300	1300
	24-Hour (High 2nd-High)	511.8	365	260
	Annual (High)	25.3	80	60
Iteration 3	<b>Fine Receptor Grid (U1=1.1 lb/mmbtu, U2=1.1 lb/mmbtu, U3=0.40 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	1899.8	1300	1300
	24-Hour (High 2nd-High)	469.8	365	260
	Annual (High)	23.3	80	60
Iteration 4	<b>Fine Receptor Grid (U1=1.2 lb/mmbtu, U2=0.45 lb/mmbtu, U3=0.40 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	1474.3	1300	1300
	24-Hour (High 2nd-High)	365.9	365	260
	Annual (High)	18.2	80	60
Iteration 5	<b>Fine Receptor Grid (U1=0.45 lb/mmbtu, U2=0.45 lb/mmbtu, U3=0.40 lb/mmbtu)</b>			
	Averaging Period	Modeled Impact (µg/m <sup>3</sup> )	National Ambient Air Quality Standard (µg/m <sup>3</sup> )	Wyoming Ambient Air Quality Standard (µg/m <sup>3</sup> )
	3-Hour (High 2nd-High)	806.5	1300	1300
	24-Hour (High 2nd-High)	196.1	365	260
	Annual (High)	9.8	80	60

Docket No. UE-246  
Exhibit PAC/2000  
Witness: Chad A. Teply

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**REDACTED**  
**Surrebuttal Testimony of Chad A. Teply**

**September 2012**

**CONFIDENTIAL SURREBUTTAL TESTIMONY OF CHAD A. TEPLY**

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    Naughton Units 1 and 2 ..... 9

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**ATTACHED EXHIBITS**

- Exhibit PAC/2001 – Busbar Cost Workpapers for Dave Johnston Unit 4, Naughton Units 1 and 2, Jim Bridger Unit 3, and Wyodak
- Exhibit PAC/2002 – BART Analyses and Applicable Permits for Naughton Units 1 and 2
- Exhibit PAC/2003 – BART Analyses and Applicable Permits for Hunter Units 1 and 2
- Exhibit PAC/2004 – BART Analyses and Applicable Permits for Jim Bridger 3
- Exhibit PAC/2005 – BART Analyses and Applicable Permits for Dave Johnston Unit 4
- Exhibit PAC/2006 – BART Analyses and Applicable Permits for Wyodak
- Exhibit PAC/2007 – NO<sub>x</sub> Reduction Technologies Study

1 **Introduction and Purpose of Testimony**

2 **Q. Are you the same Chad A. Teply who previously submitted testimony in this**  
3 **proceeding on behalf of PacifiCorp d/b/a Pacific Power (“the Company”)?**

4 A. Yes.

5 **Q. What is the purpose of your surrebuttal testimony in this proceeding?**

6 A. My testimony responds to the rebuttal testimony of Messrs. Bob Jenks and  
7 Gordon Feighner on behalf of the Citizens’ Utility Board of Oregon (“CUB”) and  
8 Drs. Jeremy Fisher and William Steinhurst on behalf of the Sierra Club<sup>1</sup> regarding  
9 the prudence of the Company’s investments in emissions control projects at some  
10 of the Company’s coal-fueled generation plants.

11 As discussed at length in the Company’s testimony and exhibits  
12 previously filed in this case, and contrary to the CUB’s and Sierra Club’s repeated  
13 contentions, the emissions control projects included in this case were:  
14 (1) appropriately developed, evaluated, and implemented as required to comply  
15 with existing regulations and using information available at the time that the  
16 decisions to make the investments were made; and (2) support the Company’s  
17 ability to continue to cost effectively and reliably serve its customers.

18 **Q. Will another Company witness also respond to CUB’s and Sierra Club’s**  
19 **testimony and discuss the prudence of the Company’s emissions control**  
20 **investments at issue in this docket?**

21 A. Yes. Ms. Cathy S. Woollums will also respond to arguments raised by CUB and  
22 Sierra Club in rebuttal testimony.

---

<sup>1</sup> Sierra Club mistakenly titled its testimony “surrebuttal.” To avoid confusion, the Company refers to Sierra Club’s testimony as rebuttal.

1 **The Company's Investments were Appropriately Developed, Evaluated, and**  
2 **Implemented**

3 **Q. Please summarize CUB's and Sierra Club's positions regarding the**  
4 **Company's analysis of its emissions control investments.**

5 A. CUB's primary contention in rebuttal is that the Company did not fully assess  
6 compliance alternatives or develop economic analyses that could be used to  
7 support the phase-out of coal plants as economic and in the best interests of  
8 customers. CUB further argues that the Company should have waited before  
9 making these investments.

10 Sierra Club contends in its rebuttal testimony that the Company's  
11 economic analyses supporting its emissions control investments at the Naughton  
12 plant were insufficient and erroneous. Sierra Club also contends that the  
13 investments were permitted and implemented prematurely, prior to a federally  
14 enforceable legal requirement, and were ultimately insufficient to mitigate  
15 pollution at Naughton.

16 **Q. Was the Company's financial evaluation of the emissions control investments**  
17 **in question appropriate?**

18 A. Yes. The Company's financial evaluation appropriately considered then-current  
19 information and applied reasonably foreseeable rulemaking outcomes and  
20 appropriate risk sensitivities (including CO<sub>2</sub> emissions cost assumptions and  
21 forward market price sensitivities) available at the time the economic analyses  
22 were completed.

1           Both CUB and Sierra Club continue to show a predisposition to phasing  
2 out coal-fueled resources in their critiques of the Company's economic analyses.  
3 CUB broadly applies the Boardman example as its minimum expectation to  
4 establish the prudence of a Company's assessment of environmental compliance  
5 alternatives. As the Company has discussed in its previously filed testimony,  
6 there is no "one-size-fits-all" approach to analyzing investment decisions at coal-  
7 fueled plants, and unique circumstances surrounded the Boardman negotiations  
8 and settlement reached by Oregon stakeholders. In addition, the negotiations and  
9 settlement of the Boardman plant occurred *after* the Company's investment  
10 decisions at issue in this case.

11           Both CUB and Sierra Club also continue to make selective adjustments to  
12 the Company's economic analyses, often based on hindsight and incorporating  
13 arguments about emerging environmental regulations and after-the-fact market  
14 trends to reach results that support their positions. But at the same time, Sierra  
15 Club and CUB completely discount the risk sensitivities that the Company  
16 embedded in its original analyses.

17           CUB's and Sierra Club's selective adjustments to the Company's  
18 economic analyses do not demonstrate that the Company was imprudent. The  
19 prudence standard judges a utility's decision based on the information available at  
20 the time the decision was made.



1 **Q. What role does the present value revenue requirement differential**  
2 **(“PVRR(d)”) analysis play in the Company’s decision-making process?**

3 A. The PVRR(d) analysis is one part of a complex decision-making process. The  
4 Company must consider a multitude of complex, and often inter-related and inter-  
5 dependent factors, to determine whether to move forward with a particular  
6 investment. PVRR(d) analyses are developed with assumptions intended to  
7 numerically reflect known and reasonably foreseeable changes to existing  
8 circumstances and contingencies, including changes to environmental regulations,  
9 the regulatory environment generally, market prices, and customer loads.  
10 However, the Company’s decision-making process is also influenced by the  
11 realities and challenges of forecasting policy-making outcomes and litigation  
12 results that recognizably change the decision-making landscape over multi-year  
13 implementation timelines for major projects.

14 **Q. What effect do marginally positive or marginally negative PVRR(d) results**  
15 **have on the Company’s decision-making?**

16 A. Contrary to the assertions of CUB and Sierra Club, marginally positive or  
17 marginally negative PVRR(d) results do not necessarily indicate that shutting  
18 down a particular unit is the best outcome for customers. To rely solely on  
19 PVRR(d) results to determine prudence is overly simplistic. These results are one  
20 element of the analysis, but the Company has shown that it is a far more complex  
21 decision-making process.

22 Under the market conditions and load forecasts at the time of the  
23 Company’s analyses, a favorable PVRR(d) for emissions control retrofits, as

1 compared to market purchases, provides a reasonable indicator of the viability of  
2 retirement and replacement options as well. The Company's PVRR(d) analyses at  
3 the time would also have typically shown that a new replacement generation  
4 resource's all-in costs were significantly unfavorable when compared to forward  
5 market price curves. Thus, the Company's PVRR(d) analyses use the  
6 conservative assumption that the resource would be shut down and its output  
7 replaced with market purchases.

8 **Q. Sierra Club asserts that the Company conceded in reply testimony that there**  
9 **were errors in its original economic analyses. How do you respond?**

10 A. The Company did not concede that there were errors in its original analyses. To  
11 the contrary, the Company merely responded to the parties' retirement date  
12 critiques to demonstrate that, even under the parties' preferred assumption  
13 scenarios, the economic analyses continued to support the Company's decisions  
14 to invest in the emissions control equipment at issue in this case. In rebuttal, both  
15 CUB and Sierra Club recognize these alternate assessments, but take issue with  
16 also updating the corresponding forward price curves. But updating the forward  
17 price curves would be an expected and logical adjustment under the parties'  
18 proposals requiring reconsideration immediately prior to contract release and  
19 continual reassessment thereafter.

20 To be clear, the Company has consistently stated, and still believes, that  
21 after-the-fact adjustments to its economic analyses are inappropriate in this  
22 prudence review. The question is whether the Company's decision was

1 objectively reasonable based on the information it knew or reasonably could have  
2 known at the time of the decision.

3 **Q. Does the Company assume “that there is one objective right answer that can**  
4 **be determined in this proceeding” as CUB alleges?**

5 A. No. To the contrary, it is CUB and Sierra Club who appear to believe that there is  
6 one objective “right” answer—discontinuing coal-fueled generation. But the  
7 issue here is not whether the Company’s decision was “right”; the question is  
8 whether it was prudent. And the prudence standard recognizes that it is  
9 unreasonable to examine a utility’s decision using information that was not  
10 available at the time of the decision, and instead appropriately bases the  
11 determination on the objective reasonableness of the decision, not on a subjective  
12 opinion of the decision.

13 **Q. Were the Company’s emissions control projects at issue in this case installed**  
14 **within the appropriate timelines given the Company’s compliance**  
15 **obligations?**

16 A. Yes. As also discussed in Ms. Woollums’ surrebuttal testimony, the emissions  
17 control projects were installed in accordance with compliance obligations set forth  
18 in the permits and implementation plans of the respective states responsible for  
19 administering environmental compliance of the individual units. The Regional  
20 Haze planning period that applies to the Company’s compliance obligations under  
21 review in this case was 2008 through 2013. The requirement to install controls as  
22 expeditiously as possible has been discussed at length in the Company’s previous  
23 testimony in this docket.

1           Sierra Club in particular remains incorrect in its assessment of the  
2           Company's compliance obligations and in its attempts to distinguish federal  
3           enforceability from state mandated requirements. The Company did not "make a  
4           series of ill-timed and unsupported investments that are ultimately insufficient,"  
5           as alleged by the Sierra Club (Sierra Club 300, Fisher/2). Nor did "the Company  
6           work to preempt proper regulatory authority," as further charged by the Sierra  
7           Club (Sierra Club 300, Fisher/3). Such statements demonstrate that Sierra Club  
8           lacks a thorough understanding of the actual process and interactions required to  
9           manage the multiple parallel path activities and overlapping timelines to  
10          effectuate successful and timely evaluation, development, permitting, and  
11          completion of major retrofit projects. Environmental compliance permitting and  
12          implementation plans, although ratified via the formal issuance of permits and  
13          plans, are developed over years of coordination between responsible companies  
14          and the agencies that regulate their operations. The Company's projects under  
15          review in this case are no exception.

16   **Q.    CUB states that the Company "still refuses to consider any options that**  
17   **include a phase-out of the plant." Is this an accurate assessment of the**  
18   **Company's planning processes?**

19   A.    No. This statement is inaccurate. In fact, the Company currently anticipates  
20   retiring two coal-fueled generation units (Carbon Units 1 and 2) before the  
21   expiration of the current depreciation life used for ratemaking, after analysis  
22   demonstrated that accelerated closure appears to be the least cost compliance  
23   option for the units.

1           The Company is also pursuing natural gas conversion of one of its coal-  
2           fueled facilities (Naughton Unit 3) after analysis demonstrated that solution to be  
3           the least cost compliance approach for the facility.

4           Accelerated retirement and replacement of the Company's coal-fueled  
5           generation units are considerations in the Company's planning processes,  
6           including its ongoing integrated resource planning ("IRP") process; however, that  
7           scenario may not be the risk-adjusted, least-cost option for a specific unit.

8   **Q.   Is the Company's IRP process intended to provide project-specific economic**  
9   **analysis and investment authorization as CUB asserts?**

10  A.   No. The Company's IRP process provides a stakeholder-involved planning  
11       environment to analyze and address ongoing investment in the Company's coal  
12       units versus alternatives including retirement, replacement, and repowering.  
13       However, the IRP process is not intended to provide project-specific economic  
14       analysis and investment authorization (whether that investment is a new turbine or  
15       an environmental control on a coal-fueled facility).

16  **Q.   Is the Company's IRP being managed in accordance with IRP Guideline 8,**  
17  **adopted on June 30, 2008?**

18  A.   Yes.

19  **Q.   Does IRP Guideline 8 require individual unit-specific environmental**  
20  **investments to be analyzed, reviewed, and authorized in the IRP setting?**

21  A.   No, in fact none of the regulatory commissions that review the IRP, including this  
22       Commission, approve or authorize anything as an outcome of the IRP review.

1 Naughton Units 1 and 2

2 **Q. Sierra Club lists a series of proposed adjustments that you did not directly**  
3 **contest in your reply testimony in this docket. By not contesting specific**  
4 **arguments and modifications proposed by Sierra Club (or CUB), is the**  
5 **Company indicating acceptance of the parties' arguments?**

6 A. No. As repeatedly stated in the Company's testimony, the Company's financial  
7 analyses completed in support of the emissions control projects under review in  
8 this case were properly executed and produced meaningful results. While Sierra  
9 Club and CUB have proposed a myriad of evolving analytical adjustments,  
10 modifications, and preferences to cast doubt on the Company's assessment, the  
11 Company has focused its testimony on non-hypothetical scenarios and key  
12 assumptions underlying the Company's analyses.

13 For example, Sierra Club's proposed additional modifications to the  
14 Company's projected capacity factors, "parasitic load" changes, and degradation  
15 of unit capacity either do not align with the Company's planning assumptions for  
16 those parameters at the time of decision-making, do not impact the results of the  
17 financial analyses as dramatically as Sierra Club alleges, or are simply inaccurate.  
18 Engaging in rebuttal of these numerous hypothetical scenarios on an item-by-item  
19 basis would likely have the undesirable result of further confusing the key issues  
20 for the Commission to consider in the case. Notwithstanding that concern, the  
21 Company does address the following specific critiques.

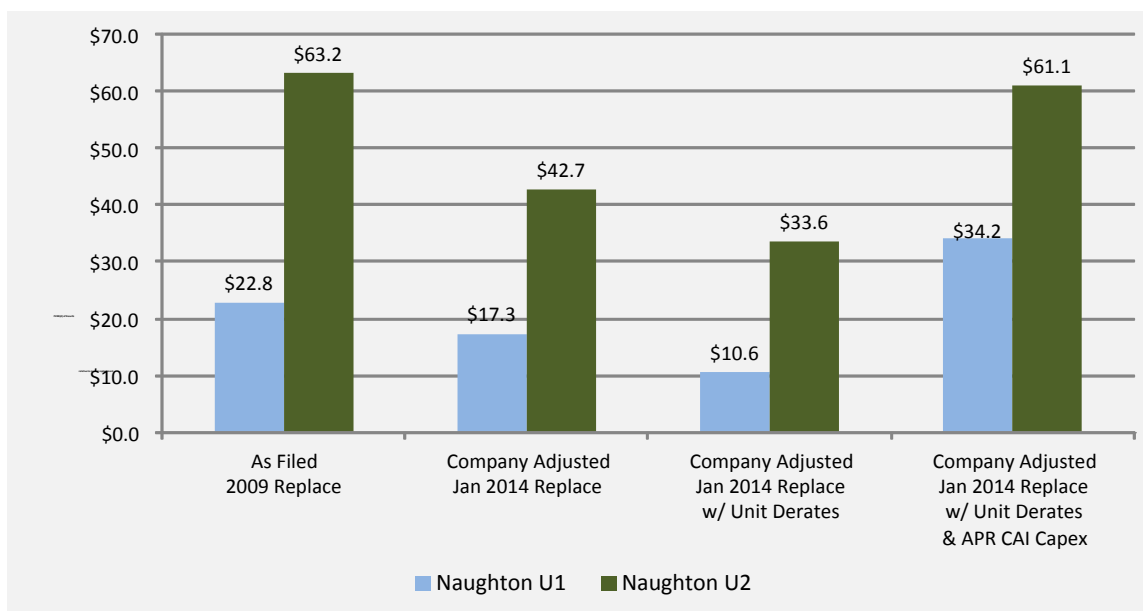
1 **Q. Did the Company act prudently by relying upon its February 2009 analysis**  
2 **supporting the Naughton environmental retrofits?**

3 A. Yes. As stated in the Company's reply testimony, the financial analysis for  
4 Naughton Units 1 and 2 was completed appropriately within the project  
5 implementation timeline.

6 **Q. Do the PVRR(d) results shown in Figures 1 and 2 of Sierra Club/300**  
7 **appropriately represent the evaluated economics of the Naughton Units 1**  
8 **and 2 emissions control projects?**

9 A. No. Sierra Club used assumptions inconsistent with information known to the  
10 Company at the time of decision making and applied biased adjustments to the  
11 original analysis. Figure 1 below represents a more appropriate picture of the  
12 results of the hypothetical modeling scenario Sierra Club has argued for,  
13 including an adjustment for "parasitic load" as discussed in Sierra Club's rebuttal  
14 testimony, building upon the Company's adjusted January 2014 replacement  
15 analysis included in the Company's reply testimony. As shown (see "Company  
16 Adjusted Jan 2014 Replace w/ Unit Derates" columns), the results of Sierra  
17 Club's requested adjustments remain positive and continue to support the  
18 emissions control investment.

**Figure 1**



1 **Q. If, as Sierra Club and CUB argue, the Company had updated its models just**  
 2 **before signing the contracts in May 2009, would the Company’s PVRR(d)**  
 3 **results have been affected?**

4 A. Yes. The Company’s PVRR(d) results would have even more strongly supported  
 5 installation of the emissions control equipment on the two Naughton units. The  
 6 capital expenditures for the Naughton Units 1 and 2 emissions controls projects as  
 7 authorized in the Company’s appropriations request (“APR”) documents were  
 8 reduced significantly from the amounts used in the economic analyses. Naughton  
 9 Unit 1 was reduced by [REDACTED], and Naughton Unit 2 was reduced by [REDACTED]  
 10 [REDACTED], an approximate 15 percent cost reduction for each project.

11 **Q. Would such a PVRR(d) adjustment have further supported the Company’s**  
 12 **investment decision?**

13 A. Yes. As shown in Figure 1 (see “Company Adjusted Jan 2014 Replace w/ Unit  
 14 Derates & APR CAI Capex” columns), even when including adjustments to



1 respond to parties' requested analysis modifications (for example, a hypothetical  
2 2014 replacement date, March 2009 market prices, and unit de-rates) the  
3 adjustment associated with authorized APR project costs increase the positive  
4 PVRR(d) results for the Naughton Units 1 and 2 emissions control investments,  
5 further supporting the Company's investment decision.

6 **Q. Would it be reasonable for the Company to continually update the financial**  
7 **analyses relied upon for project implementation any time forward looking**  
8 **market conditions change?**

9 A. No. Considering the dynamics of a major generation system and major project  
10 implementation timelines, movements in individual analysis sensitivities are  
11 common. Typically, re-evaluation of economic analysis sensitivities such as CO<sub>2</sub>  
12 cost loadings, market projections, and actual project costs would not occur unless  
13 a given project were affected by significant project or market events.

14 In the case of the Naughton Units 1 and 2 projects for example, while  
15 market projections declined over the course of the project implementation  
16 timeline, changes realized in other analysis considerations such as actual project  
17 costs and CO<sub>2</sub> cost projection planning assumptions would have resulted in  
18 positive movements in project economic assessments. Most notably, the overall  
19 project capital costs associated with the Naughton Unit 1 emissions control  
20 projects placed in service in June 2012 have decreased in aggregate by  
21 approximately [REDACTED] since the time of the Company's financial analysis.

22 The overall project costs associated with the Naughton Unit 2 emissions control  
23 projects placed in service in November 2011 have decreased in aggregate by

1 approximately [REDACTED] since the time of the Company's financial analysis.

2 These significant movements alone counter the proposed continual reassessment  
3 and other PVRR(d) adjustment concepts being proposed by CUB and Sierra Club.

4 **Q. Does the Company negotiate cancellation provisions into its major**  
5 **procurement contracts to support continual financial reassessment of market**  
6 **trends and project assumption sensitivities?**

7 A. No. Similar to the concept discussed above, cancellation without cause  
8 provisions are included in major procurement contracts to protect the Company  
9 and its customers from significant changes in circumstances affecting the project  
10 or unforeseeable market events likely to cause unrecoverable hardship to the  
11 project or purchase. When invoked, these provisions can result in significant  
12 costs, impacts, and lost opportunities that are difficult for the contractor to  
13 mitigate. The successful negotiation of these clauses is dependent on a market  
14 expectation that these clauses will be used to address the above-described  
15 Company risks. Over-using such clauses will impact the Company's ability to  
16 negotiate these clauses, impact the proposal pricing for major procurement  
17 contracts, and potentially expose the Company to litigation.

18 **Q. Did the trends in forward market price curve information discussed by CUB**  
19 **in rebuttal testimony prompt the Company to enact the contract cancellation**  
20 **provisions it had prudently negotiated into its contracts?**

21 A. No. The trends in forward market price curve information discussed by CUB in  
22 rebuttal testimony did not provide a high level of certainty that the Naughton  
23 Units 1 and 2 emissions reduction projects were facing unrecoverable hardship.

1 As discussed above, while market projections were declining, other analysis  
2 considerations such as actual project costs and CO<sub>2</sub> cost projection planning  
3 assumptions were trending favorably in support of continued investment. The  
4 Company's analyses of its emissions control investments under review in this  
5 case continue to support those investments.

6 **Q. Is 2013 a reasonable Best Available Retrofit Technology ("BART")**  
7 **compliance timeframe for assessment and implementation of the Company's**  
8 **emissions control projects under review in this case?**

9 A. Yes. Contrary to Sierra Club's assertion, 2013 (not 2015) is an appropriate  
10 BART compliance timeframe. Sierra Club applies a hindsight adjustment based  
11 on the U.S. Environmental Protection Agency's ("EPA") lack of action on  
12 individual state Regional Haze program filings to change the planning parameters  
13 that should reasonably have been known at the time of decision-making for the  
14 projects under review in this docket. Sierra Club's proposed adjustment is simply  
15 inaccurate.

16 **Q. Did the Company evaluate high and low market electricity costs in the**  
17 **Naughton PVRR(d) analyses?**

18 A. Yes. The results for the high and low market electricity costs, in which the  
19 forward market prices were increased by 20 percent and decreased by 20 percent,  
20 were clearly noted on the PVRR(d) analysis results. The Company evaluated the  
21 results of these sensitivities and determined that the results should not preclude  
22 proceeding with the projects. Sierra Club's assertion that the Company included

1 the toggle to evaluate these costs, but did not actually use it, is nothing more than  
2 inaccurate speculation.

3 **Q. Sierra Club criticizes the Company for changing Naughton emissions control**  
4 **project costs to 2014 in the Company’s revised Naughton analysis, rather**  
5 **than maintaining the original treatment and reflecting the costs in the**  
6 **analysis as incurred in 2009 through 2012. Please respond.**

7 A. The Company’s original economic analysis as referenced in direct testimony  
8 placed capital in rate base as spent, rather than at the completion of construction  
9 when the emissions control projects would actually be placed in service. Because  
10 these capital costs also included projected Allowance for Funds Used During  
11 Construction (“AFUDC”) accumulated as though the Naughton projects costs  
12 were placed in service as scheduled in 2011 and 2012, respectively, the resulting  
13 PVRR was higher for the retrofit projects than it would have been if the total costs  
14 of the projects had been analyzed as being added to rate base when the projects  
15 were scheduled to be placed in service. Therefore, the projected financial benefits  
16 derived from these projects were actually understated in the Company’s original  
17 economic assessment.

18 In preparing the revised analysis included in PAC/1500, the Company was  
19 simply responding to the comments of CUB and Sierra Club. In opening  
20 testimony, Sierra Club argued that the Company should have waited until the last  
21 possible moment to install the environmental retrofit projects. Although the  
22 Company does not agree with Sierra Club’s argument, the Company reflected that  
23 argument in the revised analysis by changing the in-service date to January 2014

1 to be responsive to parties' concerns. Accordingly, the project capital costs were  
2 shifted and escalated to reflect that later in-service date.

3 **Q. In other words, Sierra Club wants the PVRR(d) analysis to reflect a later in-**  
4 **service date, but wants to maintain the assumption that the capital for the**  
5 **Naughton environmental retrofit projects would be placed in rate base as the**  
6 **expenses were incurred from 2009 through 2012. Is that a reasonable**  
7 **approach?**

8 A. No. While the Company did understate the projected financial benefits of the  
9 Naughton projects in its original economic analysis by placing the environmental  
10 retrofit project dollars in rate base as they were incurred from 2009 through 2012,  
11 rather than when they were projected to be placed in-service (June 2012 for  
12 Naughton Unit 1; November 2011 for Naughton Unit 2), the Company's revised  
13 Naughton analysis places the capital cost in rate base when placed in service and  
14 is a more accurate projection of the benefits the retrofit projects actually provide.  
15 Arbitrarily extending the in-service date by a number of years without extending  
16 the date those capital costs would be included in rate base is an unreasonable  
17 assumption.

18 **Q. Sierra Club argues that the financial analysis should reflect the costs of the**  
19 **environmental control investments in the years 2009 through 2012, while**  
20 **simultaneously arguing that these investments are not needed until January**  
21 **2016. Do you agree with this approach?**

22 A. No. The Company's revised Naughton analysis was provided to show that, even  
23 if the environmental control investments were not required to be placed in service

1 until 2014, making the investment and continuing to operate the units would  
2 provide customer benefits. If the investments are not placed in service until 2016,  
3 the evaluation should reflect the matching of the construction spending necessary  
4 for that completion date. Sierra Club argues that a project with a 2016 in-service  
5 date should be placed in rate base during 2009 through 2012, which is  
6 inconsistent with fundamental ratemaking principles and disregards prudent  
7 construction scheduling. As Sierra Club has demonstrated, making these  
8 assumptions would certainly increase the costs to customers, but the assumptions  
9 are not reasonable. The Company adamantly opposes Mr. Fisher's modeling  
10 efforts as flawed and not representative of a reasonable outcome.

11 **Q. The Company's 2009 Strategic Asset Plan contained hypothetical dollars for**  
12 **selective catalytic reduction ("SCR") installation at Naughton Units 1 and 2.**  
13 **Is it appropriate to conclude from this plan that the Company was**  
14 **categorically anticipating SCRs being installed at those units?**

15 A. No. Sierra Club uses the 2009 Strategic Asset Plan to argue that potential future  
16 SCR installations on Naughton Units 1 and 2 must be considered as part of the  
17 PVRR(d) analysis. But this is not a reasonable conclusion. As explained in my  
18 reply testimony (beginning at PAC/1500, Teply/14, line 18), the Company does  
19 not anticipate installing SCRs on Naughton Units 1 or 2 in the future.

20 It is helpful to understand the context for the 2009 Strategic Asset Plan.  
21 The plan discusses a 30-year life projection approach without consideration of  
22 individual unit depreciable life planning periods. The plan sets forth a technically  
23 feasible investment profile, which is not adjusted to reflect established

1 depreciable life planning periods for individual units. The SCR investment that  
2 Sierra Club interprets as a requirement for analysis of Naughton Unit 1 is  
3 discussed in the plan as a 2027 investment, two years before the currently  
4 established depreciable life of the unit. The SCR investment for Naughton Unit 2  
5 is discussed in the plan as a 2025 investment, four years before the currently  
6 established depreciable life of the unit. Neither investment, while technically  
7 feasible, would be pursued under those circumstances. The Company's analysis,  
8 as completed in February 2009 and submitted with my direct testimony, was  
9 correct in not including costs associated with future SCR installations for those  
10 units.

11 **Q. CUB argues that the Company could simply phase out the Naughton plant**  
12 **by 2020 and thus avoid the emissions control investments under review in**  
13 **this case, resulting in positive PVR(d)s for Naughton Unit 1 and Unit 2 of**  
14 **\$75.6 million and \$96.7 million, respectively. Do you agree?**

15 A. No. The basic premise of CUB's argument—that a prudent utility would plan for  
16 non-compliance with applicable regulations and deadlines—is not supportable.  
17 CUB argues that a prudent utility would run multiple models, assuming variable  
18 closure dates and no or reduced environmental controls, regardless of existing  
19 compliance obligations or deadlines. CUB then assumes that the Company could  
20 successfully negotiate these alternative compliance scenarios and compliance  
21 deadlines with state and federal regulators. However, it is highly unusual to be  
22 able to negotiate non-compliance with established regulations, particularly in  
23 states like Utah and Wyoming, where coal-fueled generation is an important part

1 of the regional economy. A prudent utility plans for compliance, not non-  
2 compliance.

3 Secondly, the Company cannot plan to phase out generation without also  
4 planning for replacement generation. CUB's analysis results of \$75.6 million and  
5 \$96.7 million do not take into consideration the costs of replacement generation  
6 resources and arbitrarily suggest that the Company could operate out-of-  
7 compliance with a minimal investment of approximately \$10 million for  
8 alternative compliance.

9 Jim Bridger Unit 3

10 **Q. Please summarize CUB's reply arguments regarding Jim Bridger Unit 3.**

11 A. CUB believes that the Company acted imprudently by evaluating the compliance  
12 alternative to its investment in Jim Bridger Unit 3 as an immediate shutdown of  
13 the unit versus a later shutdown date reflecting a later compliance deadline, and  
14 by not updating its study before commencing construction of the scrubber  
15 upgrade. CUB also believes that the Company was imprudent in not analyzing  
16 and considering whether a change to the expected life of the plant would produce  
17 an outcome with lower costs.

18 **Q. Would CUB's proposed adjustments materially change the Company's**  
19 **financial evaluation of the Jim Bridger Unit 3 investment?**

20 A. No. CUB appears to be basing its objection to the Company's Jim Bridger Unit 3  
21 investment on the presumption that, if the Company had included the  
22 approximately \$17 million in scrubber upgrade total project costs that were placed  
23 in service in June 2011 as avoidable costs in its recent assessment of future Jim



1 Bridger Unit 3 SCR project costs, the Company would now be choosing  
2 accelerated retirement of the unit. CUB's assumptions are simply wrong. The  
3 costs associated with the Jim Bridger Unit 3 investment, if they were to be  
4 considered avoidable costs associated with a hypothetical yet-to-be-completed  
5 project, do not materially change the financial assessment results as CUB  
6 purports.

7 **Q. Did the Company's updated economic assessment of the future installation of**  
8 **Jim Bridger Unit 3 and 4 SCRs support the conclusion that the continued**  
9 **operation of these units is in the best interests of customers?**

10 A. Yes. The Company's updated economic assessment of the future installation of  
11 Jim Bridger Units 3 and 4 SCRs, which are not part of this case, continues to  
12 support investment in those projects. The Company submitted an application in  
13 the state of Wyoming for a Certificate of Public Convenience and Necessity for  
14 those projects on August 7, 2012, and submitted an application for voluntary  
15 procurement pre-approval in the state of Utah on August 24, 2012.

16 **Q. Are the results of the updated analysis for Jim Bridger Units 3 and 4**  
17 **consistent with the results of the analysis at issue in this case?**

18 A. Yes. The Company's analysis of Jim Bridger Unit 3 emissions control  
19 investments at issue in this case, which relied on reasonably available information  
20 at the time of decision-making, supported investment and continued  
21 environmentally compliant operation of this coal-fueled unit through its  
22 remaining useful life.

1 **Q. Did the Company's 2008 financial analysis of the Jim Bridger Unit 3**  
2 **emissions reduction projects incorporate the costs of potential future SCR**  
3 **installations on that unit?**

4 A. Yes. The Company's financial analyses completed in December 2008 included  
5 costs for a potential future SCR installation on Jim Bridger Unit 3.

6 **Q. CUB argues that the Company could simply phase out the Jim Bridger**  
7 **Unit 3 by 2020, 2022, or 2025 and thus avoid the emissions control**  
8 **investments under review in this case, resulting in a positive PVR(d) of**  
9 **\$411.7 million, \$680 million, or \$767 million, respectively. Do you agree?**

10 A. No. The fundamental flaws with this argument are discussed above. The  
11 Company cannot plan to operate out-of-compliance, cannot assume successful  
12 repeated attempts to negotiate alternative compliance scenarios and compliance  
13 deadlines with state and federal regulators, and cannot phase out its generation  
14 resources without also planning for replacement generation. CUB's analysis does  
15 not take into consideration the replacement costs of phasing out the generating  
16 resource, and CUB arbitrarily suggests that the Company could operate out-of-  
17 compliance with no investment in alternative compliance.

18 Other Plants

19 **Q. CUB continues to argue for a 25 percent disallowance of the capital costs for**  
20 **all of the Company's emissions control investments in this case. Did CUB**  
21 **provide any evidence to support this proposal in rebuttal testimony?**

22 A. No. CUB continues to assert that a 25 percent disallowance of all of the  
23 Company's emissions control projects at issue in this case is appropriate, but in

1 rebuttal testimony does not even discuss the emissions control projects at Dave  
2 Johnston Unit 4 (placed in service in April 2012), Hunter Unit 1 (placed in service  
3 in June 2012), Hunter Unit 2 (placed in service in May 2011), and Wyodak  
4 (placed in service in April 2011).

5 **Q. Has the Company provided workpapers and exhibits supporting the**  
6 **prudence of the Company's emissions control investments?**

7 A. Yes. In addition to the Company's previously filed testimony and exhibits, the  
8 Company has also submitted workpapers in support of all of the emissions  
9 controls at issue in this case. The relevant portions of these workpapers were  
10 referenced in my opening testimony and are attached to this testimony as:

- 11 1) Confidential Exhibit PAC/2001 – Busbar cost workpapers for Dave Johnston  
12 Unit 4, Naughton Units 1 and 2, Hunter Units 1 and 2, Jim Bridger Unit 3, and  
13 Wyodak.
- 14 2) Exhibit PAC/2002 – BART analyses applicable permits for Naughton Units 1  
15 and 2.
- 16 3) Exhibit PAC/2003 – Technology screening studies and applicable permits for  
17 Hunter Units 1 and 2.
- 18 4) Exhibit PAC/2004 – BART analyses and applicable permits for Jim Bridger  
19 Unit 3.
- 20 5) Exhibit PAC/2005 – BART analyses and applicable permits for Dave  
21 Johnston Unit 4.
- 22 6) Exhibit PAC/2006 – BART analyses and applicable permits for Wyodak.
- 23 7) Exhibit PAC/2007 – NO<sub>x</sub> Reduction Technologies Study.

1 In addition, the Company's PVR(d) analyses were included as exhibits  
2 CUB/107 (Jim Bridger Unit 3), CUB/109 (Naughton Units 1 and 2), CUB/112  
3 (Dave Johnston Unit 4), CUB/113 (Hunter Units 1 and 2), and CUB/114  
4 (Wyodak).

5 **Conclusion**

6 **Q. Please summarize your testimony.**

7 A. My testimony indicates that:

- 8 • The Company's emissions control projects included in this case and their  
9 timing appropriately balance compliance with environmental regulations with  
10 costs and customer benefits.
- 11 • These projects and the rules requiring them are highly complex. As I have  
12 indicated, the Company's considerations when making emissions control  
13 investments must include evaluation of state and federal environmental  
14 regulatory requirements, compliance deadlines, review of emerging  
15 environmental regulations and rulemaking, and analyses of alternate  
16 compliance options. Considerations must also include ongoing compliance  
17 with existing operating requirements, fuel supply flexibility, equipment end of  
18 life considerations, and operational efficiencies.
- 19 • Maintaining the ability to operate the Company's coal-fueled units by  
20 retrofitting them with the emissions controls presented in this case represents  
21 the least-cost option for customers.

22 **Q. Does this conclude your surrebuttal testimony?**

23 A. Yes.

Docket No. UE-246  
Exhibit PAC/2100  
Witness: R. Bryce Dalley

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Surrebuttal Testimony of R. Bryce Dalley**

**September 2012**

1 **Q. Are you the same R. Bryce Dalley who previously submitted testimony in this**  
2 **proceeding on behalf of PacifiCorp d/b/a Pacific Power (“the Company”)?**

3 A. Yes.

4 **Purpose and Overview of Surrebuttal Testimony**

5 **Q. What is the purpose of your surrebuttal testimony in this case?**

6 A. My surrebuttal testimony responds to the rebuttal testimony of Messrs. Bob Jenks  
7 and Gordon Feighner on behalf of the Citizens’ Utility Board of Oregon (“CUB”)  
8 and Mr. Michael C. Deen on behalf of the Industrial Customers of Northwest  
9 Utilities (“ICNU”) related to the Company’s request to recover its investment in  
10 the Mona-to-Oquirrh transmission line (“Mona-to-Oquirrh Project”) through a  
11 separate tariff rider once the project becomes used and useful to Oregon  
12 customers. My surrebuttal testimony is limited to new arguments raised in the  
13 parties’ rebuttal testimony. To the extent the parties repeat arguments raised in  
14 their opening testimony, please see my reply testimony for the Company’s  
15 response (PAC/1600).

16 **Response to CUB**

17 **Q. Please summarize CUB’s position regarding the Company’s proposal for**  
18 **recovery of the Mona-to-Oquirrh Project.**

19 A. CUB argues that the line will not be in service until May 2013, and will therefore  
20 not be used and useful to customers when rates go into effect on January 1, 2013.<sup>1</sup>  
21 CUB further concurs with Staff and ICNU that “the project should not be  
22 included in rates before it comes online and is used and useful.” CUB

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<sup>1</sup> CUB/200, Jenks-Feighner/45.

1 recommends that the Company seek to include the project “in rates on or after the  
2 project is complete.”<sup>2</sup>

3 **Q. Is the Company’s proposal consistent with CUB’s recommendations?**

4 A. Yes. The Company is proposing to delay the inclusion of the costs of the Mona-  
5 to-Oquirrh Project in rates until the project goes into service and is used and  
6 useful for Oregon customers. Although CUB is correct that the project will not be  
7 in service when the rates approved in this general rate case go into effect on  
8 January 1, 2013, this point is irrelevant because the Company is not proposing to  
9 include the Mona-to-Oquirrh project in those rates. The Company’s proposal is to  
10 add the project to rates when the project goes into service. Thus, the Company’s  
11 proposal is consistent with CUB’s recommendation to seek to include the project  
12 “in rates on or after the project is complete.”

13 **Response to ICNU**

14 **Q. Please summarize ICNU’s rebuttal position regarding the Company’s**  
15 **proposal for recovery of the Mona-to-Oquirrh Project.**

16 A. In its rebuttal testimony, ICNU argues that the Company has presented no  
17 justification for its proposal to “allow extraordinary early recovery of its costs.”<sup>3</sup>  
18 ICNU states that it is Commission practice to include only those investments that  
19 are completed before the test period to be included in rates.<sup>4</sup> ICNU argues that  
20 the Company “had the discretion and ability to file a rate case later for a test year  
21 that would have included the project.”<sup>5</sup> Finally, ICNU argues that the Company’s

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<sup>2</sup> *Id.*

<sup>3</sup> ICNU/111, Deen/2.

<sup>4</sup> *Id.*

<sup>5</sup> *Id.* at 3.

1 proposal is one-sided, allowing the Company to recover “earlier than it would  
2 otherwise”<sup>6</sup> and to the “detriment of consumers.”<sup>7</sup>

3 **Q. Is ICNU correct that the Company “had the discretion and ability to file a  
4 rate case later”?**

5 A. No. Under the guidelines governing the Transition Adjustment Mechanism  
6 (“TAM”) adopted in Order No. 09-274, the Company must make its general rate  
7 case filing “no later than March 1 to allow for a January 1 rate effective date.”<sup>8</sup>  
8 Thus, unless the Commission waives the guidelines, the Company could not file a  
9 general rate case later than March 1, 2012.

10 **Q. Do the TAM guidelines impede the Company’s ability to match the time an  
11 investment begins providing service to customers with the time that the costs  
12 associated with the investment are reflected in rates?**

13 A. Yes. This case is the perfect example. Given the constraints of the TAM  
14 guidelines, the Company could not avoid providing service from the investment in  
15 the Mona-to-Oquirrh Project without compensation by simply filing its general  
16 rate case later, with a test period that began after the project was in service. The  
17 Company’s next opportunity to file for the inclusion of the Mona-to-Oquirrh  
18 Project in rates would be March 1, 2013, with rates effective in January 2014. By  
19 the time recovery in rates would begin, the project would have already in service  
20 for at least six months.

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<sup>6</sup> *Id.*

<sup>7</sup> *Id.* at 4.

<sup>8</sup> Order No. 09-274, Appendix A at 13 (June 16, 2009).



1 **Q. Does the Company's proposal appropriately match the benefits and costs of**  
2 **the Mona-to-Oquirrh Project?**

3 A. Yes. Contrary to ICNU's arguments, the Company's proposal is not detrimental  
4 to customers. The Company's customers will begin receiving the benefits of the  
5 Mona-to-Oquirrh Project, which are discussed in detail in the opening testimony  
6 of Company witness Mr. Darrell T. Gerrard,<sup>9</sup> when the project goes into service in  
7 May 2013. Under the Company's proposal, recovery of the Mona-to-Oquirrh  
8 begins when the project is placed into service, which appropriately matches the  
9 costs borne by with the benefits received by customers.

10 **Recommendation**

11 **Q. What is your recommendation to the Commission?**

12 A. The Company recommends that the Commission approve the Company's  
13 proposal to recover its investment in the Mona-to-Oquirrh Project because it will  
14 be used and useful at the time the proposed tariff rider goes into effect. The  
15 Company's proposal appropriately matches the benefits and costs of the project  
16 for customers, while allowing the Company to timely recover an investment in a  
17 transmission line that is necessary to continue to provide safe, reliable, and  
18 adequate service for its customers.

19 **Q. Does this conclude your surrebuttal testimony?**

20 A. Yes.

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<sup>9</sup> PAC/700, Gerrard/2-3, 9-16; PAC/705.

Docket No. UE-246  
Exhibit PAC/2200  
Witness: Gregory N. Duvall

**BEFORE THE PUBLIC UTILITY COMMISSION  
OF THE STATE OF OREGON**

**PACIFICORP**

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**Surrebuttal Testimony of Gregory N. Duvall**

**September 2012**

**SURREBUTTAL TESTIMONY OF GREGORY N. DUVALL**

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1 **Introduction and Purpose of Testimony**

2 **Q. Are you the same Gregory N. Duvall who previously submitted testimony in**  
3 **this proceeding on behalf of PacifiCorp d/b/a Pacific Power (“the**  
4 **Company”)?**

5 A. Yes.

6 **Q. What is the purpose of your surrebuttal testimony?**

7 A. I respond to criticisms of the Company’s power cost adjustment mechanism  
8 (“PCAM”) proposal presented by Mr. Stephen Schue on behalf of Oregon Public  
9 Utility Commission Staff (“Staff”), Messrs. Robert Jenks and Gordon Feighner on  
10 behalf of the Citizens’ Utility Board of Oregon (“CUB”), and Mr. Michael C.  
11 Deen on behalf of the Industrial Customers of Northwest Utilities (“ICNU”). In  
12 particular, I address issues related to the Company’s proposed PCAM design and  
13 the wind risk analysis I presented in my reply testimony. I also respond to the  
14 testimony of Mr. Kevin Higgins on behalf of Fred Meyer and Quality Food  
15 Centers, divisions of The Kroger Co. (“Kroger”), which addresses ICNU’s  
16 proposal to eliminate the Transition Adjustment Mechanism (“TAM”).

17 **Q. Please summarize your surrebuttal testimony.**

18 A. The Company proposed a PCAM in this case to address the chronic under-  
19 recovery of prudently incurred net power costs (“NPC”). Consistent with  
20 fundamental regulatory principles, a utility customer’s rates should reflect the cost  
21 to serve that customer. If the costs are reasonable and prudent, there is no basis  
22 for disallowing recovery of any portion thereof, even under the theory that it  
23 provides some incentive to be “more” prudent.

1           The Company has demonstrated that, as a result of the deadbands in the  
2 parties' proposed PCAMs, it would have received no portion of its unrecovered  
3 (and undisputed) Oregon NPC of \$134 million over the last five years. The  
4 Company disagrees that incentives in the form of sharing bands are needed and  
5 that a sharing mechanism would operate as an effective incentive to control NPC.  
6 For these reasons and others, the proposals from Staff, CUB, and ICNU to apply  
7 Portland General Electric Company's ("PGE") old PCAM design to the Company  
8 are unreasonable. Adoption of a PCAM for the Company without deadbands is  
9 consistent with the PCAMs now in place in four of the Company's other  
10 jurisdictions, the vast majority of PCAMs now in place throughout the country,  
11 and the purchased gas adjustment mechanisms ("PGAs") now in place for  
12 Oregon's natural gas utilities.

13           Furthermore, SB 838 materially increased the Company's NPC business  
14 risk in Oregon and expressly assigned compliance cost responsibility to  
15 customers. It is impossible to isolate and quantify the exact NPC impacts  
16 associated with the renewable generation mandated by SB 838. However,  
17 measuring the potential cost impact of wind volatility based on variances in wind  
18 output and market prices actually experienced over the last five years  
19 demonstrates that the risks from SB 838 fully offset the deadbands previously set  
20 by the Commission to account for normal NPC business risk in a pre-SB 838  
21 environment. No party explained in their direct or rebuttal testimony why a  
22 deadband designed to account for normal NPC business risk in 2007 should

1 continue to apply in 2012, after SB 838 materially changed both the degree and  
2 assignment of NPC business risk.

3 **Staff, CUB and ICNU’s Proposed Deadband, Which Would Render the PCAM**  
4 **Effectively Inoperative, is Inconsistent with General Regulatory Principles.**

5 **Q. Did Staff, CUB, or ICNU dispute the figures you provided in Table 4 of your**  
6 **reply testimony, showing that a PCAM with their proposed deadbands would**  
7 **have provided the Company zero percent recovery of its unrecovered NPC**  
8 **over the last five years?**

9 A. No. The parties did not dispute this fact in their rebuttal testimony, nor did they  
10 propose to change the size or operation of the deadband to allow the PCAM to  
11 actually operate. For reference, I have provided Table 4 from my reply testimony  
12 again below.

**Reply Testimony Table 4**

**PacifiCorp NPC Under Recovery, Oregon Allocated (\$000’s)**

	2007	2008	2009	2010	2011	Total
Under Recovery	27,983	30,216	7,777	34,277	33,808	\$134,061

**PCAM Recovery Under Various Scenarios (\$000’s)**

	2007	2008	2009	2010	2011	Total
Staff/CUB	0	0	0	0	0	\$0
ICNU	0	0	0	0	0	\$0
Kroger	19,588	21,151	5,444	23,994	23,666	\$93,843
Current PGE Method	574	14,594	0	18,250	17,827	\$51,245

**Remaining PCAM Under Recovery (\$000’s)**

	2007	2008	2009	2010	2011	Total
Staff/CUB	27,983	30,216	7,777	34,277	33,808	\$134,061
ICNU	27,983	30,216	7,777	34,277	33,808	\$134,061
Kroger	8,395	9,065	2,333	10,283	10,142	\$40,218
Current PGE Method	27,409	15,622	7,777	16,028	15,981	\$82,816

**PCAM % Recovery**

	2007	2008	2009	2010	2011	Average
Staff/CUB	0%	0%	0%	0%	0%	0%
ICNU	0%	0%	0%	0%	0%	0%
Kroger	70%	70%	70%	70%	70%	70%
Current PGE Method	2%	48%	0%	53%	53%	31%

1 **Q. Does the NPC under-recovery from 2007 through 2011 shown in Table 4 ever**  
2 **get past the 150/75 basis point deadband?**

3 A. No. In every year since 2007, the basis point deadband would have been so large  
4 that it would never have been exceeded, even though the Company's unrecovered  
5 NPC were more than \$25 million in four of the five years reported. Any proposed  
6 earnings deadband or sharing bands would also have been rendered irrelevant by  
7 the large initial deadband.

8 **Q. How big is the basis point deadband relative to the Company's total Oregon**  
9 **NPC?**

10 A. The applicable basis point deadband for 2011 would have been \$43.2 million.  
11 The Company's Oregon NPC in rates in 2011 were approximately \$322 million.  
12 Consequently, the deadband would require the Company to absorb over 13  
13 percent of its total NPC before it could recover any unrecovered NPC. To put this  
14 in perspective, the Company's 2013 proposed TAM increase is \$3.4 million,  
15 approximately one percent of total NPC.

16 **Q. Staff testifies that the Company "advocates" for a dollar-defined deadband**  
17 **of \$14 million/\$7 million. Is this accurate?**

18 A. No. The Company strongly opposes any deadband in the PCAM. In response to  
19 the parties' arguments that the Company's PCAM should be the same as that first  
20 adopted for PGE, the Company has simply noted that: (1) in 2010, the  
21 Commission approved a stipulation adopting a dollar-defined deadband of \$30  
22 million/\$15 million for PGE; and (2) sizing that deadband proportionately to the  
23 Company's Oregon NPC, which is less than one-half of the size of PGE's forecast

1 NPC of approximately \$675 million in 2013,<sup>1</sup> would produce a deadband of \$14  
2 million/\$7 million.

3 **Q. Staff indicates that the Company wants PGE's stipulated, dollar-defined**  
4 **deadband without the compromises required for a stipulation. Is this true?**

5 A. No. The Company testified about the 2010 update to PGE's 2007 PCAM design  
6 because parties' arguments were that PGE's original PCAM design is binding  
7 precedent on the Company and ignored the fact that the design changed and was  
8 no longer in place for PGE. The Company has consistently argued that neither  
9 PGE's original PCAM design nor the update is precedential by the express terms  
10 of the underlying orders.

11 **Q. Is Staff correct that PGE made compromises on its proposed design changes**  
12 **to the PCAM in the stipulation in Docket UE 215?**

13 A. Yes. PGE filed for symmetrical, dollar-defined deadbands of \$10 million and the  
14 conversion of the earnings deadband to an earnings test.<sup>2</sup> PGE sought these  
15 changes because of a negative reaction to the large, asymmetrical deadbands from  
16 the financial community, the complexity of the design and operation of the  
17 PCAM (especially the overlapping basis point and earnings deadbands), and the  
18 volatility of results under the PCAM.<sup>3</sup> In support of its filing, PGE conducted a  
19 survey indicating that three percent of the utilities in its cost of capital peer group  
20 had a PCAM with a deadband only, and six percent had a deadband with some  
21 kind of sharing mechanism.<sup>4</sup> This is consistent with the Company's findings with

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<sup>1</sup> *In re Portland General Electric Company*, Docket UE 250, PGE/100, Niman-Peschka-Hager/1.

<sup>2</sup> *In re Portland General Electric Company*, Docket UE 215, PGE/1100, Hager-Valach/7.

<sup>3</sup> *Id.* at PGE/1100, Hager-Valach/6; PGE/1700, Pope/2-5; PGE/1300, Fetter/17-19.

<sup>4</sup> *Id.* at PGE/1701, Pope/2.



1 respect to its cost of capital peer group, where only four of 55 companies (or  
2 seven percent) had a deadband and a sharing mechanism.<sup>5</sup>

3 **Q. How does Staff attempt to justify its deadband proposal that results in a**  
4 **larger deadband for the Company when its NPC are half of PGE's NPC?**

5 A. Staff's position is that the Company is better able to absorb differences between  
6 forecast and actual NPC than PGE. Staff states that the Company's NPC are a  
7 lower fraction of its overall costs compared to PGE and the Company's Oregon  
8 rate base is approximately the same size as PGE's rate base.

9 **Q. Does Staff's argument make sense?**

10 A. No. Rates are not set based on a utility's ability to withstand losses. Rates are set  
11 to allow a utility to recover its prudently incurred costs. Building a deadband  
12 around a utility's presumed capacity to absorb losses is inconsistent with this  
13 basic ratemaking goal. As shown on Table 4, in 2011 alone the Company was  
14 unable to recover over \$33.8 million in NPC. If utilities chronically under-  
15 recover NPC outside of their control, they will be forced to cut controllable costs  
16 to make ends meet.

17 **Q. Would a dollar-defined deadband of \$14 million/\$7 million operate in a**  
18 **reasonable manner for the Company?**

19 A. No. Table 4 provided above and in my reply testimony demonstrates that the  
20 Company would have recovered less than one-third of its unrecovered NPC over  
21 the last five years if the dollar-defined deadband were in place.

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<sup>5</sup> See PAC/901, Duvall/1.

1 **Q. Staff criticizes the Company for ignoring Idaho Power's PCAM design. Is**  
2 **this a fair criticism?**

3 A. No. The Company's testimony responded to Staff's, CUB's, and ICNU's PCAM  
4 proposals, which are all expressly based upon the old PGE PCAM adopted in  
5 Order No. 07-015.

6 **Q. Does Idaho Power's PCAM provide a good model for a the Company**  
7 **PCAM?**

8 A. No. Idaho Power's PCAM and annual NPC update were expressly designed to  
9 address Idaho Power's heavy reliance on hydro power. Staff's testimony does not  
10 discuss a key design element of this PCAM: Idaho Power is allowed to reflect the  
11 latest forecast from the Northwest River Forecast Center for its hydro forecast just  
12 two months prior to the rate effective date rather than using a normalized hydro  
13 forecast.<sup>6</sup> This approach allows Idaho Power to more closely match forecast and  
14 actual hydro generation outside of the PCAM, which is a significant benefit  
15 because Idaho Power meets approximately half of its load with hydro. This  
16 approach is in contrast to the Company's NPC modeling in TAM filings, which  
17 relies upon normalized hydro generation to determine forecast NPC. Staff's  
18 testimony unreasonably represents that the mechanism designed specifically  
19 around Idaho Power's resource portfolio and unique NPC forecasts is an  
20 appropriate benchmark for a the Company PCAM without addressing this  
21 material difference in hydro modeling. An examination of Idaho Power's PCAM  
22 highlights the unique design considerations that have been implemented on a  
23 utility-specific basis to address the Company's specific circumstances.

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<sup>6</sup> *In re Idaho Power Company*, Order No. 08-238 at Appendix A, Section 11(a), Docket UE 195 (2008).

1 **Q. Are the PGE and Idaho Power PCAMs relevant to the design of a PCAM for**  
2 **the Company?**

3 A. Some elements are relevant. Each PCAM has been tailored to meet the unique  
4 needs of the respective company's system, and that objective should be followed  
5 for the Company also. The fact that PGE has generally over-forecast its NPC  
6 demonstrates that the Company and PGE are not similarly situated. If the  
7 Commission is seeking a PCAM model to apply in this case, it is more reasonable  
8 to look to the PCAMs the Company operates under in other states than it is to  
9 look to a PCAM designed for PGE or Idaho Power.

10 In fact, Staff has acknowledged that a "one-size-fits-all" approach to  
11 PCAM design is not appropriate:

12 In any case, staff is not recommending a universal deadband  
13 that would be applied to all of Oregon's investor-owned  
14 electric utilities. Staff has indicated that the purpose of a  
15 deadband is to exclude a reasonable range of normal variation  
16 in power costs from triggering the PCA mechanism. This  
17 standard may result in different deadband recommendations for  
18 the different electric utilities.<sup>7</sup>

19 **Q. ICNU asserts that their proposed PCAM structure will better ensure equity**  
20 **between shareholders and customers. Please respond.**

21 A. The facts do not bear this out. As I demonstrated in my reply testimony, ICNU's  
22 proposed PCAM would have done nothing to address the chronic under-recovery  
23 of NPC borne by the Company shareholders over the last five years.

24 Furthermore, in a situation where actual NPC are less than previously forecast, the  
25 large deadband and earnings band proposed by ICNU under the guise of  
26 protecting consumers would allow a utility to keep a significant amount of the

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<sup>7</sup> Staff Opening Brief at 21, Docket No. UE 180.

1 over-collected NPC, even if the utility is over-earning. Neither outcome strikes  
2 an equitable balance between shareholders and customers. ICNU's proposed  
3 structure is instead based on arbitrary triggers that will only either enrich or harm  
4 shareholders or customers. Importantly, the Company is not seeking an  
5 opportunity to make a profit on NPC or to recover more than actual costs; the  
6 Company is simply asking the Commission to rectify a persistent mismatch  
7 between the NPC paid by customers for service provided and the actual NPC of  
8 providing that service.

9 **Q. ICNU argues there is no reason to provide a PCAM that is “far more  
10 generous” than the Company’s other states. Please respond.**

11 A. The only other state in the Company’s service territory that has a Renewables  
12 Portfolio Standard (“RPS”) and a PCAM is California.<sup>8</sup> In December 2006, the  
13 California Public Utilities Commission approved the Company’s Energy Cost  
14 Adjustment Clause (“ECAC”), which is a dollar-for-dollar PCAM with an annual  
15 prudence review but without sharing bands or deadbands. The Company’s  
16 Oregon PCAM proposal is consistent with the California mechanism. The  
17 Company is simply asking for a PCAM that allows recovery of its prudently  
18 incurred NPC—no more, no less. Apparently ICNU believes that it is “generous”  
19 to design a mechanism in this manner and to exclude components that function as  
20 an automatic disallowance of NPC without a finding of imprudence. But the  
21 Company’s proposal is not “generous,” it is fair. A dollar-for-dollar PCAM

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<sup>8</sup> Washington also has an RPS requirement but has adopted a unique cost allocation methodology that it applies to The Company’s system-wide costs, including NPC, and to date that allocation method has precluded the use of a PCAM to true-up actual NPC.

1 ensures that neither the Company nor its customers will be unfairly enriched or  
2 harmed due to cost variances that are out of the Company's control.

3 **Q. ICNU testifies that the California ECAC is an unusual recovery mechanism.**

4 **Do you agree?**

5 A. No. The dollar-for-dollar mechanism the Company has in California is more the  
6 norm. In my direct testimony, I demonstrated that the vast majority of PCAMs  
7 for utilities in the Company's cost of capital peer group do not contain deadbands,  
8 sharing mechanisms, or earnings review deadbands. In fact, only seven out of 55  
9 had a deadband and only four out of 55 had both a deadband and sharing bands.  
10 Most telling is that only one out of 55 mechanisms contained a deadband, sharing  
11 bands, *and* an earnings review (PGE's).<sup>9</sup> As referenced earlier, in support of its  
12 PCAM proposal in Docket UE 215, PGE also found that three percent of the  
13 utilities in its cost of capital peer group had a PCAM with a deadband only and  
14 six percent had a deadband with some kind of sharing mechanism. The PCAMs  
15 in place in Oregon for PGE and Idaho Power are the outliers when compared to  
16 other states.

17 **Q. Do any other state commissions apply a deadband to their PCAMs approved**  
18 **for the Company?**

19 A. No. To the extent that the Company's other commissions have concluded that  
20 something less than full dollar-for-dollar recovery is appropriate to incentivize  
21 cost control, they have accomplished this goal through a symmetrical sharing  
22 mechanism, not through a deadband. However, the Company has consistently

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<sup>9</sup> Idaho Power's Oregon PCAM also includes these three elements, but the comparison chart includes Idaho Power's PCAM structure in Idaho because that is its primary service territory.

1 disagreed that sharing bands are an effective incentive. The Company must  
2 prudently dispatch its system to serve customers at the lowest cost regardless of  
3 whether there is an approved PCAM in place or whether that PCAM includes a  
4 sharing mechanism. Rather than functioning as an incentive, a sharing band  
5 functions as a pre-determined disallowance of costs without a determination of  
6 imprudence.

7 **Q. CUB argues that the Commission should reject the Company’s proposed**  
8 **PCAM because it does not adhere to the four design criteria outlined in**  
9 **Order No. 05-1261. Please comment.**

10 A. In Order No. 05-1261, the Commission listed four criteria “that should be  
11 included in a *hydro-related PCA*”:<sup>10</sup> it must be limited to unusual events, there  
12 will be no adjustments if overall earnings are reasonable, it must be revenue  
13 neutral, and it must operate in the long-term. In Order No. 07-015, however, the  
14 Commission addressed PGE’s application for a more expansive PCAM  
15 mechanism, similar to the Company’s application in this case, and concluded that  
16 a PCAM should “be adopted to capture power cost variations that exceed those  
17 considered part of normal business risk.”<sup>11</sup> The Company’s proposal in this case  
18 does just that. As discussed below, the Company has addressed the issue of  
19 “normal business risk” and demonstrated that the deadbands set for PGE in 2007  
20 to assign normal business risk to the utility no longer apply after adoption of SB  
21 838.

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<sup>10</sup> Order No. 05-126, at 8 (December 21, 2005).

<sup>11</sup> Order No. 07-015, at 26.

1 **Q. CUB continues to argue for asymmetric deadbands based on potential**  
2 **changes in wholesale market prices. Does this rationale for asymmetry apply**  
3 **to the Company's request in this docket?**

4 A. No. CUB failed to address my reply testimony on this point, which is that unlike  
5 PGE, the Company is often a net seller in the wholesale markets and a decline in  
6 market prices actually increases the Company's NPC. Staff's testimony expressly  
7 recognizes this distinction between the Company and PGE and attributes much of  
8 the Company's under-recovery of NPC to this fact.<sup>12</sup> The asymmetrical  
9 deadbands established in Order No. 07-015 were premised on the theory that  
10 prices for PGE could increase infinitely (costing customers) but decrease finitely  
11 (benefitting customers). Because this premise works the other way around for the  
12 Company, any asymmetry should be on the cost-recovery side, not the cost-refund  
13 side of a deadband.

14 **Q. Do the Commission's PGAs for Avista Utilities, Northwest Natural Gas**  
15 **Company, and Cascade Natural Gas Corporation include deadbands?**

16 A. No. I understand that the PGAs rely only on sharing bands for costs and earnings  
17 (either 90/10 or 80/20 at the utility's election).<sup>13</sup> They do not include a deadband  
18 set on basis points, earnings, or dollars.

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<sup>12</sup> Staff/1400, Schue/10-11.

<sup>13</sup> *In re Investigation into Purchase Gas Mechanisms*, Order No. 08-504, Docket UM 1286 (2008); OAR 860-022-0070.

1 **Staff, CUB, and ICNU's Proposed Deadband is Inconsistent With SB 838.**

2 **Q. Staff and ICNU criticize the analysis of the impact of wind variability on**  
3 **NPC included in your reply testimony. Please clarify the purpose of your**  
4 **analysis.**

5 A. The purpose of the analysis presented on pages 5 and 6 of my reply testimony is  
6 to show that normal business risk has changed with the addition of renewable  
7 resources. The analysis demonstrates that the swings in the output and value of  
8 wind generation on the Company's system can have a material impact on NPC  
9 and the Company's ability to adequately recover its prudently incurred costs.  
10 This analysis isolates and quantifies one aspect of the change in the Company's  
11 operations resulting from the addition of large amounts of renewable generation.  
12 It demonstrates that the Company's current and forecast wind generation variance  
13 risk alone is large enough to fully offset the deadband set for normal business  
14 risks in Order No. 07-015.

15 The supporting details in Exhibit PAC/1801 show that the Company is  
16 significantly impacted by large, uncontrollable changes in market prices and wind  
17 generation output. For example, in 2009 average market prices were 41 percent  
18 lower than previously forecast, even when the TAM relied on the Company's best  
19 price forecast as of November 2008. In that same year, wind generation was 15  
20 percent lower than projected in the TAM. The analysis also highlights the  
21 difference between owned wind and purchased wind—when wind generation is  
22 higher than forecast the Company's owned facilities provide additional generation  
23 with no incremental cost, but the additional purchased wind is procured at the



1 contractual rates that are often set much higher than current market prices and  
2 increase NPC. At the same time, the increased supply of wind generation reduces  
3 wholesale market prices, causing a double whammy for the Company by reducing  
4 revenue the Company can collect from wholesale sales, which are a large offset to  
5 the Company's NPC.

6 **Q. ICNU characterizes the Company's analysis of wind variability and its**  
7 **impact on NPC as misleading and irrelevant because the Company is not**  
8 **recovering the costs of its wind resources by selling their output in wholesale**  
9 **markets. Do you agree with their assessment?**

10 A. No. Volumes of wind generation and market prices are the relevant measure of  
11 the value of wind resources. As it relates to NPC, market prices are the primary  
12 avoided cost and are an appropriate indication of the potential impact on NPC as  
13 wind generation varies from forecast levels. Ironically, ICNU criticizes the  
14 Company for failing to specifically quantify the incremental costs and risks  
15 associated with renewable energy, but then claims that the Company's analysis  
16 that does just that is irrelevant.

17 **Q. Staff concludes that the primary factor driving the change in value of wind**  
18 **output was market prices because the wind output variances were small. Do**  
19 **you agree?**

20 A. No. Exhibit PAC/1801 shows that actual wind output varied from the static,  
21 normalized wind used in the annual TAM filings by up to 15 percent. Both  
22 market prices and wind generation output have a significant impact on the  
23 changes in the value of wind generation available to the Company and are always

1 relevant variables in NPC calculations.

2 **Q. Staff also characterizes the Company's variance study as misdirected and**  
3 **incomplete, arguing that variances in the value of wind should be netted with**  
4 **variances in the value of other resources to be relevant.<sup>14</sup> Please respond.**

5 A. Staff's criticisms of the Company's variance analysis are misplaced. As  
6 previously noted, the purpose of the variance analysis was to show that the  
7 addition of a fleet of wind resources significantly increases the Company's  
8 business risk, rendering deadbands an improper component in the Company's  
9 PCAM. The Company certainly agrees that all components of NPC are affected  
10 by changes in wind generation and market prices, but the precise impact that  
11 additional intermittent renewable resources have on the entire system is not  
12 quantifiable. Staff's conceptual framework relying on the value of the net  
13 position after accounting for all NPC components actually supports the  
14 Company's proposed PCAM design as the only way to adequately recover all of  
15 the system impacts from renewable resources. Staff acknowledges that these net  
16 differences are a substantial element of the \$134 million in the Company's NPC  
17 under-recovery since 2007.

18 **Q. Staff concludes that a dollar-for-dollar PCAM is not necessary since the**  
19 **Company has the ability to accurately forecast wind integration costs on an**  
20 **annual basis.<sup>15</sup> Do you agree?**

21 A. No. As described by Staff, the Company relies on the results of its 2010 Wind  
22 Integration Study to calculate the level of reserves needed to integrate a given

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<sup>14</sup> Staff/1400, Schue/6.

<sup>15</sup> Staff/1400, Schue/5.

1 level of wind penetration on the Company's system over the course of a year. For  
2 determining the level of NPC in rates, the Company relies on the GRID model to  
3 produce normalized NPC for a given set of assumptions, including wind  
4 generation and the corresponding level of reserves. Neither wind generation nor  
5 the corresponding reserve requirement can be accurately forecast for a given hour,  
6 so the Company uses normalized, or average, forecast profiles to model forecast  
7 NPC. For example, wind generation is entered as a static profile that only  
8 changes every four hours. Reserve requirements are spread evenly throughout the  
9 test period. Forecast NPC cannot capture the minute-to-minute variations in wind  
10 generation and the resulting impacts on the rest of the Company's system. In  
11 actual operations, the reserves needed vary based on wind output, and the cost of  
12 holding reserves varies with market prices and the availability of reserve carrying  
13 resources in the Company's fleet. Consequently, the full impact of variance in  
14 wind generation is *not* included in the Company's normalized NPC.

15 **Q. Is the Company's proposed PCAM driven solely by wind integration costs?**

16 A. No. The Company's request is driven by the general regulatory principle that all  
17 prudently incurred NPC should be included in rates, including the NPC impacts of  
18 renewable energy. Staff has limited its discussion on the cost of managing a large  
19 fleet of wind resources to normalized integration costs as determined by the  
20 Company's wind integration study and has ignored other costs such as firming  
21 and shaping, the impact wind generation has on market prices, and the unknown  
22 costs associated with the unpredictability of wind generation. The Company's  
23 proposed PCAM is required to ensure the actual impacts of renewable energy on

1 NPC are reflected in customer rates.

2 **Q. Does CUB concur with the provisions of ORS 469A.120(1)?**

3 A. Yes. On page 42 of CUB’s rebuttal testimony, they concur that all prudently  
4 incurred costs associated with compliance with a renewable portfolio standard are  
5 recoverable in rates, including costs associated with using physical or financial  
6 assets used to integrate, firm, or shape renewable energy sources.

7 **Q. CUB suggests that SB 838 does not require, and in fact precludes, the use of a**  
8 **dollar-for-dollar PCAM with respect to the cost of wind variability or**  
9 **providing shaping, firming or integration. Is it correct?**

10 A. No. It is not possible to isolate and quantify the precise cost of wind variability  
11 and the related cost of shaping, firming or integration; therefore, the *only* way that  
12 “all of these costs” can be recovered is through a dollar-for-dollar PCAM that  
13 allows for recovery of all prudently incurred actual NPC. CUB’s proposed  
14 PCAM certainly does not allow “all of these costs” to be recovered.

15 **Q. CUB argues the Company’s wind integration study should not be used to**  
16 **true-up NPC since it is controversial and suggests that it would result in**  
17 **large true-ups. How do you respond?**

18 A. CUB’s argument is illogical. The Company’s wind integration study is used in its  
19 annual TAM filings to estimate the level of reserves required to be held for a  
20 given level of wind generation on the Company’s system and the corresponding  
21 cost of integrating the wind resources. The true up is to actual NPC, not to the  
22 wind integration study. Once again, the *only* way to accurately include the cost of  
23 wind integration in customer rates is to establish a dollar-for-dollar true up to

1 actual NPC. Such a true-up would also remove the source of controversy and  
2 comply with SB 838.

3 **Q. Staff contends that the Company’s reliance on SB 838 is “overkill.”<sup>16</sup> How**  
4 **do you respond?**

5 A. Staff has limited the impact of wind on NPC to the results of the wind integration  
6 study and concludes that it is only two percent of NPC. As noted previously,  
7 integration is only one part of the impact of wind on NPC. Staff has ignored the  
8 cost of firming, shaping, and other system impacts described by Company witness  
9 Mr. Stefan A. Bird. Moreover, the Company’s reliance on SB 838 is but one part  
10 of its justification for its proposed PCAM. The chronic under-recovery of overall  
11 NPC must be addressed, but is ignored by Staff, CUB, and ICNU. The passage of  
12 SB 838 has clearly added a new dimension into the policy considerations,  
13 regarding the design of a PCAM and strongly supports the elimination of  
14 deadbands.

15 **Sharing Bands Do Not Provide a Cost Control Incentive and Do Not Belong in the**  
16 **Company’s PCAM.**

17 **Q. Please provide an overview of the parties’ sharing proposals.**

18 A. Staff and CUB propose a 90/10 percent sharing on all post-deadband amounts.  
19 ICNU proposes a 75/25 percent sharing, after the deadband. Kroger proposes a  
20 70/30 percent sharing on all amounts, with no deadband.

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<sup>16</sup> Staff/1400, Schue/19.

1 **Q. ICNU asserts that, without sharing, the Company’s proposed mechanism**  
2 **provides no incentive for the Company to manage its costs. Do you agree?**

3 A. No. The most powerful management incentive at the Commission’s disposal is a  
4 prudence review, which is part of the structure of the Company’s proposal.

5 Nearly all NPC components are out of the control of the Company, including the  
6 level and variations in customer loads, wholesale power prices, natural gas prices,  
7 hydro generation, wind generation, and the timing of forced outages. No  
8 artificially imposed incentive will enable the Company to control these factors.

9 **Q. In support of including a sharing band, Staff suggests the Company has**  
10 **control over a portion of NPC because it can dispatch gas plants when they**  
11 **come “into the money” or proactively respond to changes in wind output.**

12 **Please respond.**

13 A. The Company can and does dispatch its gas plants when it is the most economic  
14 choice to do so. The Company takes such action as a matter of prudent utility  
15 operation and retains the risk of disallowances for imprudent operations. The  
16 Company has no control over the wholesale market prices that would determine if  
17 a plant is “in the money” and has no way to anticipate the moment-to-moment  
18 variations in wind generation and what the system conditions will be when actual  
19 wind generation varies from forecasts. A prudence review of the actions taken by  
20 the Company as it responds to these uncontrollable factors is the only effective  
21 tool to incentivize prudent, cost-effective system operation. Artificial sharing  
22 bands do not incentivize the Company to be “more” prudent because the sharing  
23 cannot be avoided no matter how prudently the Company acts.

1 **Q. CUB has argued that true-ups are rare in Oregon and they are never applied**  
2 **on a dollar-for-dollar basis.<sup>17</sup> Do you agree?**

3 A. No. In Order No. 10-210, the Commission ordered the Company to credit the  
4 proceeds from REC sales to a balancing account for return to customers on a  
5 dollar-for-dollar basis.<sup>18</sup> PGE treats REC sales in the same manner. Revenue  
6 from REC sales credited to the balancing account is not subject to deadbands or  
7 sharing bands of any type. Idaho Power's REC sales are credited to its PCAM  
8 after application of the deadbands, but before application of sharing bands.<sup>19</sup> The  
9 effect of this treatment is to permit Idaho Power shareholders to retain 10 percent  
10 of the proceeds of all REC sales. In either case, it is notable that revenue related  
11 to renewable energy resources is not subject to deadbands, consistent with the  
12 Company's proposal for a post-SB 838 PCAM.

13 **Response to Testimony on PCAM Implementation Issues and TAM**

14 **Q. Please explain your understanding of ICNU's position regarding the**  
15 **interaction between the PCAM and TAM?**

16 A. ICNU argues that annual TAM filings render the Company's PCAM proposal  
17 "not only unnecessary but unbalanced for consumers."<sup>20</sup> At the same time ICNU  
18 recommends the annual TAM filings be eliminated after this year regardless of  
19 whether a PCAM is adopted.<sup>21</sup>

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<sup>17</sup> CUB/100, Jenks-Feighner/4.

<sup>18</sup> *In re PacifiCorp*, Order No, 10-210, UP 260 (2010). The Company only sells RECs associated with renewable resources that are ineligible for compliance with SB 838.

<sup>19</sup> *In re Idaho Power Company*, Order No, 11-086, UP 269 (2011).

<sup>20</sup> ICNU/111, Deen/9.

<sup>21</sup> ICNU/100, Deen/14.

1 **Q. Do you agree that the Company's proposal is unnecessary and unbalanced**  
2 **for consumers?**

3 A. No. It is difficult to understand how ICNU can claim the Company's proposal is  
4 unnecessary and unbalanced given the Company's undisputed NPC under-  
5 recovery since 2007. To the contrary, it is the chronic under-recovery of NPC  
6 that is unbalanced and needs to be fixed. The Company's proposed PCAM allows  
7 the Company to recover its prudently incurred costs, and ensures that customer  
8 rates reflect the cost to serve that customer.

9 From a practical perspective the PCAM does not make the TAM  
10 unnecessary. The TAM and PCAM serve different purposes—the TAM updates  
11 forecast NPC and the PCAM trues up the forecast to actual NPC. Under ICNU's  
12 proposal, the forecast NPC in customer rates would become stale, and known  
13 changes in actual NPC levels would be subject to automatic disallowance or  
14 enrichment through deadbands and sharing bands. In reality a PCAM makes  
15 annual TAM filings even more important in order to set the forecast NPC as  
16 accurately as possible and minimize variances that must flow through the  
17 adjustment mechanism after the fact. This forecast and true up structure is  
18 already in place for PGE and Idaho Power.

19 **Q. Do you agree with ICNU's proposal to eliminate or substantially revise the**  
20 **TAM?**

21 A. No. In my reply testimony I provided detailed arguments demonstrating the flaws  
22 in ICNU's proposal to eliminate or revise the TAM put forth in their direct



1 testimony.<sup>22</sup> ICNU advocates for the same outcome in reply testimony but  
2 provides no additional evidence or counter arguments. The fact remains that the  
3 annual TAM filing is necessary to establish accurate transition adjustments for  
4 direct access customers and is required under statute. Furthermore, the  
5 Renewable Adjustment Clause (“RAC”) mechanism established to recover costs  
6 mandated by SB 838 is tied to the TAM design and annual schedule.

7 **Q. Does Kroger comment on ICNU’s proposal regarding elimination of the**  
8 **TAM?**

9 A. Yes. Kroger comments on ICNU’s alternative approach to setting the transition  
10 credits in a general rate case should the TAM be eliminated. Kroger notes that  
11 under that approach, the demand for direct access service could be susceptible to  
12 large swings due to the use of outdated information. Finally, Kroger anticipates  
13 that ICNU’s alternative would be strongly resisted by the Company.

14 **Q. What is the effect of using outdated information to determine the transition**  
15 **credits?**

16 A. Oregon retail customers who did not select direct access could be harmed under  
17 ICNU’s proposal. For example, if a transition credit were calculated in one year  
18 when market prices were high, and if, in the following year, market prices fell and  
19 the transition adjustment did not reflect those lower market prices, then direct  
20 access customers would get a windfall at the expense of either other Oregon  
21 customers or Company shareholders. Annually updating the transition adjustment  
22 to current market prices is consistent with the intent of the direct access program,

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<sup>22</sup> ICNU/100, Deen/13,lines 1-10.

1           which is designed to ensure cost are not shifted from direct access customers to  
2           customers that do not participate in direct access.

3   **Q.    Even though Kroger acknowledges the transition adjustments need to be**  
4   **updated on an annual basis, do they make a formal proposal on how to fix**  
5   **ICNU's proposal so it does not harm customers that do not elect direct**  
6   **access?**

7   A.    No. Neither Kroger nor ICNU presented a detailed proposal on how to update the  
8       transition credits in the absence of annual TAM filings.

9   **Q.    Does this conclude your surrebuttal testimony?**

10  A.    Yes.