



Oregon Citizens' Utility Board

610 SW Broadway, Suite 400
Portland, OR 97205

(503) 227-1984
www.oregoncub.org

June 23, 2021

Public Utility Commission
Attn: Filing Center
P.O. Box 1088
Salem, OR 97308-1088

Re: UE 390 – In the Matter of PACIFICORP, dba PACIFIC POWER 2022 Transition Adjustment Mechanism

Dear Filing Center:

The Oregon Citizens' Utility Board (CUB) files herewith a correction to its UE 390 Opening Testimony, originally submitted on June 9, 2021. CUB inadvertently relied on incorrect data in creating a table demonstrating PacifiCorp's total market sales found on CUB/100/Jenks/6. In this errata filing, we remove that table, as well as associated text found on CUB/100/Jenks/5, 6, 9, 10, and 20. CUB's workpapers associated with this data were found on CUB/103. CUB formally withdraws that exhibit from the record.

The testimony and exhibits attached here reflect these changes, and CUB respectfully requests that this updated testimony be filed on the Public Utility Commission of Oregon's eDockets website. Included for your reference is a courtesy copy of the testimony indicating the text that was removed with strikethrough.

CUB apologizes for any inconvenience. Please contact me if you have any questions with this filing.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael P. Goetz", is written over a white background.

Michael P. Goetz, OSB #141465
General Counsel
Oregon Citizens' Utility Board
610 SW Broadway, Ste. 400
Portland, OR 97205
T. 503.227.1984
E. mike@oregoncub.org

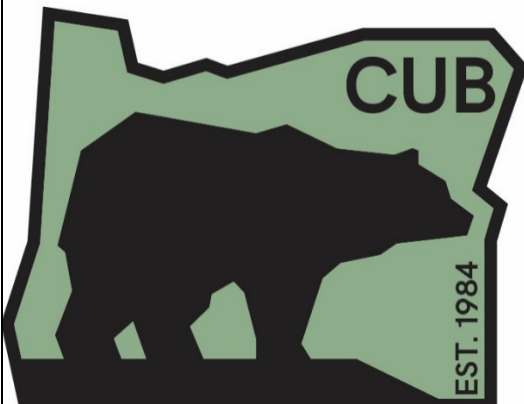
**BEFORE THE PUBLIC UTILITY COMMISSION
OF OREGON**

UE 390

In the Matter of)
)
PACIFICORP, dba PACIFIC POWER,)
)
2022 Transition Adjustment Mechanism.)
)
_____)

REDACTED OPENING TESTIMONY
OF THE
OREGON CITIZENS' UTILITY BOARD

June 9, 2021



BEFORE THE PUBLIC UTILITY COMMISSION
OF OREGON
UE 390

In the Matter of)	
)	
PACIFICORP, dba PACIFIC POWER,)	REDACTED OPENING
)	TESTIMONY OF THE OREGON
2022 Transition Adjustment Mechanism.)	CITIZENS' UTILITY BOARD
_____)	

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I. INTRODUCTION

Q. Please state your name, occupation, and business address.

A. My name is Bob Jenks. I am the Executive Director of the Oregon Citizens' Utility Board (CUB). My business address is 610 SW Broadway, Ste. 400 Portland, Oregon 97205.

Q. Please describe your educational background and work experience.

A. My witness qualification statement is found in exhibit CUB/101.

Q. What is the purpose of your testimony?

A. This testimony responds to issues raised by PacifiCorp (PAC or the Company) in its 2022 Transition Adjustment Mechanism (TAM), filed with the Oregon Public Utility Commission (Commission) on April 1, 2021. CUB reviewed PacifiCorp's filing and has a number of concerns. CUB also reviewed the Issues List issued by Administrative Law Judge Rowe on May 21, 2021.

Q. How is your testimony organized?

1 availability, fuel prices and other factors. The use of market caps in the GRID
2 model was fully litigated in the 2013 TAM. There, much of the issue was about the
3 inability of GRID to forecast market liquidity and allowing market caps to serve as
4 a substitute for that liquidity.

5 **Q. Does CUB believe that market caps are necessary?**

6 **A.** CUB is not disputing that GRID is limited in terms of its ability to forecast a
7 functioning wholesale market. However, next year, PacifiCorp will switch from
8 GRID to the AURORA model to forecast NPC in the TAM. AURORA will have
9 better capabilities, as it looks beyond dispatching the utility's system and includes
10 prices at load points across the region as a whole. But for this year, we are left with
11 GRID as our modeling tool and trying to get it to produce the most accurate
12 forecast that is possible. In 2012, the Commission found that, based on the way
13 GRID is constructed, some level of market cap was necessary.¹

14 **Q. What is PacifiCorp's current market cap methodology?**

15 **A.** The Company's current methodology uses the maximum monthly market sales
16 capacity from the last four years to set monthly market caps, which limit the
17 volume of short-term firm and balancing sales that GRID will allow.²

18 **Q. What changes is PacifiCorp proposing to this methodology?**

19 **A.** Rather than setting the cap based on the maximum level of monthly sales for the
20 last four years, the Company is proposing using the average of each month's short-
21 term firm, balancing and spot sales to set the cap. CUB is concerned that this
22 methodology will under-forecast market sales.

¹ OPUC Order No. 12-409.

² UE 390 – PAC/100/Webb/11, lines 7-9.

1 **Q. Why do you believe that PacifiCorp’s new methodology will under-forecast**
2 **market sales?**

3 **A.** CUB has two concerns with PacifiCorp’s proposed approach. First, the
4 mathematics of using averages to set caps is problematic. Second, the new
5 methodology is backwards looking and fails to recognize that PacifiCorp’s
6 available resources are changing; that the marginal resource being dispatched into
7 the market is often a lower cost resource than it previously was; and that all things
8 being equal the Company has positioned itself to win a greater share of the market
9 than it had previously. CUB recommends the Commission reject PacifiCorp’s
10 proposal. However, if the Commission agrees with PAC that a new methodology is
11 necessary, that methodology should be designed to forecast the level of market
12 sales expected on a going forward basis.

13 **Q. Please explain your concern about the mathematics of PacifiCorp’s new**
14 **approach.**

15 **A.** PacifiCorp explains its new approach in simple terms:

16 For example, for the month of January, PacifiCorp would now take
17 the average of the past four Januarys for each trading hub to
18 develop the market cap. A lower market cap reduces the market
19 depth at each hub, which reduces market sales modeled in GRID,
20 and results in fewer wholesale sales which increases NPC.³

21 Using an average to set a cap is problematic. An average recognizes that there are
22 numbers above the average and that there are numbers below the average. When
23 the average is used as a cap, it eliminates the numbers that are above the average,
24 but allows numbers that are below the cap. If you had three children, ages 2, 6

³ UE 390 – PAC/100/Webb/12, lines 4-7.

1 and 13, their average age is 7. But if you said that instead of identifying the real
2 ages, you will no longer count any years above the average, then you would claim
3 your children are 2, 6 and 7 with an average age of 5. Mathematically, this
4 simply does not make sense.

5 **Q. Please explain your concerns about PacifiCorp's proposal's failure to**
6 **recognize that PacifiCorp's market sales are trending upward.**

7 **A.** At issue here are short-term firm and balancing sales. In recent PCAMs,
8 PacifiCorp has identified that the current methodology has overestimated the
9 actual short-term firm and balancing sales⁴.

10 **Q. Describe the change in PacifiCorp resources and how it explains this trend.**

11 **A.** There has been a dramatic shift in the Company's resource base. In Confidential
12 Exhibit 102, CUB compares the initial TAM forecast in 2018 to this initial
13 forecast for 2022. The four-year average PacifiCorp uses is 2017, 2018, 2019,
14 and 2020. CUB chose 2018 for comparison, recognizing that the changes we
15 discuss below occurred after 50% of PacifiCorp average was fully baked into their
16 number set. Using the initial forecast from 2018 was done to compare a weather-
17 normalized forecast to a weather-normalized forecast. The Comparison shows
18 dramatic changes to the Company's resources. Coal generation has [begin
19 confidential] [REDACTED] [end confidential] But the biggest change in in
20 renewables. Company-owned wind production has [begin confidential] [REDACTED]
21 [REDACTED] [end confidential] Wind and solar under
22 long term contracts have also [begin confidential] [REDACTED]

⁴ UE 344 – PAC/100/Wilding/10; UE 361 – PAC 100/Wilding/11; UE 379 – PAC/100/Webb/11; UE 392
– PAC/100/Painter/12; UE 309 – Webb Confidential Workpapers ORTAM22 TAM CONF

1 [REDACTED] ⁵

2 [end confidential]

3

4 Solar and wind do not have a fuel cost, and therefore have an incremental cost
5 near zero and will dispatch to their maximum level based on weather.⁶ They are
6 variable resources that produce based on the amount of sun and wind. If the wind
7 is blowing at night when a utility has a minimum amount of load, it will sell the
8 power into the market as long as it can find a buyer. Coal is different. Coal has
9 fuel costs. In 2018, PacifiCorp had Naughton 3 and Cholla burning coal. Their
10 production costs were [begin confidential [REDACTED] and [REDACTED] ⁷ [end
11 confidential] The 2018 annual average price for System Balancing Sales, the
12 largest component of the market sales category at issue here, was [begin
13 confidential] [REDACTED] ⁸ [end
14 confidential] PacifiCorp has replaced coal plants that were often not economic as
15 market resources with renewables which are always economic in the market. This
16 should lead to an increase in market sales.

17

18 Of course, resources are not dispatched to market based on a yearly average price.
19 PacifiCorp's power plants are used to serve load first, and may be dispatched into
20 the market if generation exceeds load. Market sales will depend what is the next

⁵ CUB Exhibit 102 CONF.

⁶ Solar and wind that is under contract will show up in the TAM with a unit cost (\$XX/MWh), but this represents PacifiCorp's contract terms. The owner of the asset recognizes the zero marginal cost and dispatches them to PacifiCorp based on their maximum production levels.

⁷ UE 361 TAM Workpapers, OR2018 NPC Study CONF.

⁸ UE 361 TAM Workpapers, OR2018 NPC Study CONF.

1 resource in the Company's resource stack after serving load and how that
2 marginal resource compares to the market price. The addition of significant
3 renewables should lead to a lower dispatch cost resource being the marginal unit.
4 All things being equal, if a market participant enters a market with a lower cost
5 product, that participant should win a greater volume of the market. In addition,
6 going into a market with a lower cost resource will increase the margin on that
7 sale. Therefore, market sales should increase and net income from those sales
8 should increase at an even greater level.

9 **Q. Does PacifiCorp dispute that an increase in renewables increases market**
10 **sales?**

11 **A.** No. But their proposed methodology does not account for the changing resource
12 base. PacifiCorp looked at the impact the new wind projected added in this TAM
13 (TB Flats, Cedar Springs I, II and III, Ekola Flats and Pryor Mountain) and
14 concluded that they would increase balancing sales by 233 GWh.⁹ It is important
15 to remember that this increase happened with the GRID model's market caps
16 based on average sales, so GRID's ability to sale the added renewables into the
17 market was constrained by the historic average volume of sales. It is also
18 important to recognize that this included the newly added wind projects but did
19 not include the repowering of PAC's wind fleet that occurred between 2018 and
20 2020.

21 **Q. Does CUB have an alternative proposal?**

22 **A.** No.

⁹ UE 390 – PAC/100/Webb/28.

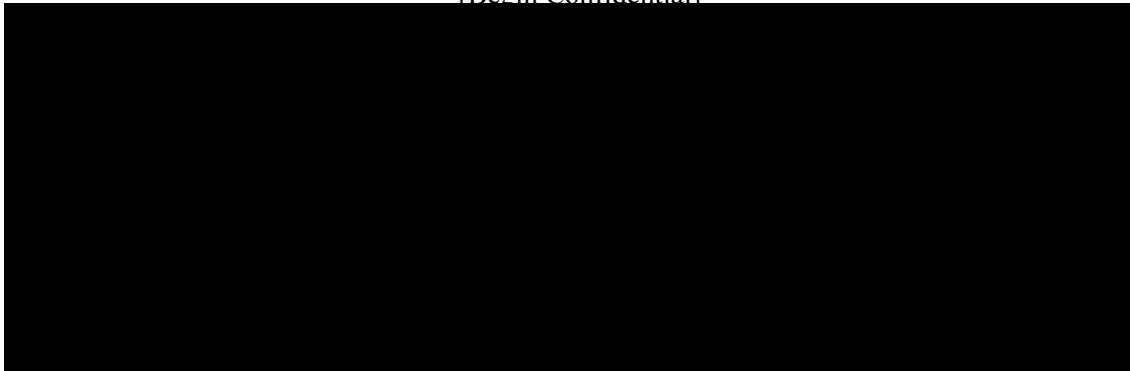
1 require the Company to pay for a certain level of coal regardless of whether the
2 Company needs the coal, or liquidated damages which require the Company to
3 pay a penalty for purchasing below a certain volume of coal. For the purposes of
4 this testimony, I am referring to both as “minimum take” provisions. This issue,
5 combined with PacifiCorp’s historic practice of placing a “must-run” requirement
6 on coal plants to prevent GRID from eliminating them as resources when they are
7 not economic, raises questions about both the modeling and the operation of its
8 coal fleet. CUB believes that both issues are still a concern.

9 **1. Minimum Take Provisions**

10 **Q. What evidence is there that coal contract minimum take provisions are**
11 **driving coal dispatch?**

12 **A.** Several of PacifiCorp’s coal plants are operating at levels just above the minimum
13 take levels:¹⁰

14
15
[Begin Confidential]



[End Confidential]

16

¹⁰ CUB Exhibit 104 – Sierra Club 1.6c

1 From this chart we can see that Colstrip, Hayden, Hunter and Huntington are all
2 have contract minimum take provisions that are [begin confidential] [REDACTED]
3 [REDACTED]
4 [REDACTED] [end confidential] But the expected generation
5 is not allowed to go below the minimums. In actual operations, the Company
6 dispatches the coal unit as if it has no fuel costs up to that contract minimum:

7 The take-or-pay provisions in PacifiCorp's coal supply agreements
8 [CSAs] require the payment for the coal even if it is not delivered
9 or used for generation, therefore the fuel portions of the marginal
10 cost of generation in that price tier is zero. The Company does not
11 use the average price as a dispatch price in short-term forecasts
12 because the cost of coal in a take-or-pay volume tier is not
13 avoidable.

14 For example, suppose a CSA had a provision with a minimum
15 take-or-pay volume of 1 million tons. The incremental price for
16 volumes between zero and 1 million tons would be zero because
17 the take-or-pay volumes are treated as a previously incurred cost¹¹.

18 This means that when actual fuel costs are considered in the dispatch decision,
19 there is very little additional generation at [begin confidential] [REDACTED]
20 [REDACTED] [end confidential]

21 2. New CSAs

22 **Q. Does CUB have concerns about the new coal supply agreements that were**
23 **added in this proceeding?**

24 **A.** Yes. The Company has entered into five new CSAs: two related to the Dave
25 Johnston plant, two related to the Hunter plant and one related to the Craig plant.
26 CUB notes the significant contrast between the Dave Johnston and Hunter CSAs.

27 **Q. What is the contrast between the Dave Johnston and Hunter CSAs?**

¹¹ CUB Exhibit 105, Sierra Club 1.5

1 A. Dave Johnston consists of four older coal units. The oldest came online in 1959.
2 [begin confidential] [REDACTED]
3 [REDACTED]¹² [end confidential] They are scheduled to close in 2027 as an
4 alternative to expensive retrofits under Regional Haze regulations. The two new
5 contracts are priced favorably as Dave Johnston is in the Powder River Basin and
6 has a number of competitive options. They are take-or-pay contract that require
7 the Company [begin confidential] [REDACTED] [end confidential] of its
8 expected annual fuel supply. PacifiCorp is confident that it can procure the
9 remaining supply at reasonable cost due to the plant's location.

10
11 The contract prices are favorable when compared to other CSAs and the take-or-
12 pay risk is reduced by the [begin confidential] [REDACTED]. [end
13 confidential] Because it has [begin confidential] [REDACTED] [end
14 confidential] of any of PacifiCorp's coal plant, it is likely to operate at a high
15 capacity factor and unlikely to be economically cycled. The primary take-or-pay
16 risk would be associated with significant outages of the plant and that is managed
17 [begin confidential] [REDACTED] [end confidential]

18
19 At the Hunter plant, PacifiCorp replaced a long-term (20 year) supply agreement
20 with [begin confidential] [REDACTED] [end confidential] But
21 unlike Dave Johnston, the Hunter CSA [begin confidential] [REDACTED]
22 [REDACTED] [end

¹² 361 TAM Workpapers, OR2018 NPC Study CONF.

1 confidential This increases the likelihood that the plant may run uneconomically.
2 CUB is concerned about the amount of coal that is subject to the minimum take
3 provision. [begin confidential] [REDACTED], [end confidential] it
4 is the same volume that was in the previous agreement. PacifiCorp's view of its
5 requirements at the Hunter plant are unchanged from the year 2000. This, in spite
6 of the fact that it has reduced its coal generation by 32% from 2018 to 2020.¹³ The
7 contract minimum take provision accounts for [begin confidential] [REDACTED] [end
8 confidential] of the forecast production at the plant.¹⁴ One of the contracts [begin
9 confidential] [REDACTED] [end
10 confidential] so the Company's operation of the plant is not limited by the
11 minimum take provision. CUB is concerned that the minimum take provisions
12 does not allow enough flexibility. A plant outage, or the growing supply of
13 renewables could lead to the contract minimums placing additional costs on
14 customers.

15 **Q. Does CUB recommend adjustments for the Hunter coal supply contracts?**

16 **A.** No. CUB has concerns regarding these Hunter contracts and their minimum take
17 provisions but we are not recommending any adjustments to the 2022 TAM for
18 the contracts. Much of the risk associated with the take-or-pay contracts will fall
19 into the current PCAM deadband, which is functioning as intended. We will,
20 however, monitor the performance of these contracts in future power cost case
21 and may recommend adjustments in a future proceeding.

22 **3. Huntington Coal Contract.**

¹³ CUB Exhibit 102.

¹⁴ CUB Exhibit 105, Sierra Club 1.5.

1 **Q. In last year’s TAM order, the Commission raised concerns about the**
2 **Huntington CSA. Has CUB reviewed the Huntington CSA?**

3 **A.** Yes. The Huntington CSA is a long-term agreement that grew out of the Deer
4 Creek Mine settlement. When this agreement first came before the Commission,
5 CUB joined the Company in arguing that it was a prudent contract. That was
6 done based on the Company’s claim that the Company could get out of the
7 contract if environmental regulations made the contract uneconomic.

8 In that docket, PacifiCorp stated that:

9 “[t]he Huntington CSA provides the Company with broad
10 termination rights if new environmental laws or regulations, or a
11 settlement agreement, adversely affect the Company’s ability to
12 consume coal at the Huntington power plant.”¹⁵

13 In CUB’s response testimony, CUB argued that much of the value of this
14 depended on whether it applied only to environmental laws and regulations that
15 directly affected the plant’s operations, or whether it applied to environmental
16 laws and regulations that affected the plant’s economics and therefore indirectly
17 affect the plant’s operations. PacifiCorp responded to this by stating that it could
18 terminate the coal supply agreement if environmental laws or regulations affected
19 the economics of the plant:¹⁶

20 **Q. Parties are also concerned that the long-term CSA creates**
21 **an incentive for the Company to continue to burn coal at**
22 **Huntington when it would otherwise be uneconomic to do so**
23 **and therefore limits the Company’s future options. Please**
24 **respond.**

25 **A.** Because the Company can exercise its termination rights if it
26 becomes uneconomic to burn coal at Huntington, there is no

¹⁵ UM 1712 – PacifiCorp’s Application for Approval at 9-10.

¹⁶ UM 1712 – PAC/500/Crane/7.

1 incentive to continue burning coal when it is uneconomic to do so
2 and the Company's options are not limited.

3 It was after this assurance by the Company that CUB urged the Commission to
4 find this agreement to be prudent. Since 2015, when the Commission considered
5 this, there have been a great deal of changes to environmental laws and
6 regulations. Oregon passed SB 1547 that phases out coal plants and requires 50%
7 renewables. Washington and California have passed 100% clean electricity laws.
8 The Company has responded by investing billions in new renewables.

9
10 The issue is not whether the contract was prudent in 2015, but whether new
11 environmental laws and regulations has led to uneconomic coal dispatch under the
12 contract.

13 **Q. Does CUB have a recommendation with regards to the Huntington CSA?**

14 **A.** CUB believes that the Company should conduct an analysis to determine whether
15 the contract is leading to uneconomic dispatch of the plant, whether that is related
16 to new environmental laws and regulations and whether it is in customers'
17 interests to invoke the contract termination provisions.

18 **4. Must Run/Coal Cycling**

19 **Q. What are your concerns abouts the Company's use of must run requirements
20 for coal plants that prevent those plants from economic cycling?**

21 **A.** Economic cycling is where a plant is closed for a period of time due to economic
22 reasons. The Company has historically modeled coal plants with must run
23 requirements that limit the ability of GRID to economic cycle these plants.
24 Because of an agreement reached in last year's TAM, the Company did not

1 PAC Exhibit 107 raises real doubts about the [begin confidential] [REDACTED]
2 [REDACTED]
3 [REDACTED] [end confidential] The Company states that in
4 actual operations it will typically cycle a coal unit to its minimum when needed
5 but will not entirely shut it down²¹ and cites reliability concerns due to the time
6 that it takes to bring a unit back online. CUB has trouble understanding how
7 temporarily cycling down a Bridger unit would cause reliability problem up until
8 December 2023 at which time the unit can be completely shut down.

9 **Q. Does CUB have a recommendation related to cycling coal plants?**

10 **A.** Yes. CUB has two recommendations. The coal study that was conducted as part
11 of the IRP found there was a customer benefit to closing Jim Bridger Unit 1 in
12 2022.²² [begin confidential] [REDACTED]
13 [REDACTED]. [end
14 confidential] First, CUB would like to see the Company conduct a GRID study
15 that closes Bridger 1 [begin confidential] [REDACTED]
16 [end confidential] Second, CUB believes that PacifiCorp should generally allow
17 GRID to economically cycle Bridger 1 in its forecasts and that its operators
18 should also increase the economic cycling of Jim Bridger 1 in actual operations.

19 **IV. 2023 TAM**

20 **Q. Please summarize CUB's requested change.**

²¹ UE 390 – PAC100/Webb/13.

²² LC 70 --- Volume II, Appedix R

1 **A.** Due to the shift in modeling software that will occur in next year's proceeding,
2 CUB believes stakeholders will need additional time to evaluate the Company's
3 filing to ensure the TAM forecast is reasonable. For the 2023 TAM, CUB
4 recommends that the Company file make its initial filing for the TAM on January
5 15, 2022. Under the TAM Guidelines, TAM filings made in a general rate case
6 year must be filed no later than March 1. If the TAM is filed on a stand-alone
7 basis, as it is this year, the initial filing must occur no later than April 1. While this
8 process has worked in prior TAM proceedings, in the next TAM proceeding, PAC
9 is moving from using the GRID model to AURORA to forecast its Net Power
10 Costs. CUB requests a change to the initial filing date to accommodate a
11 necessarily intensive stakeholder review of the nodal pricing model and
12 PacifiCorp's implementation of AUOROA.

13 **Q. What program is currently used to model net variable power costs for**
14 **PacifiCorp in the TAM?**

15 **A.** PacifiCorp has used the GRID model for several decades to determine NPC for
16 regulatory filings. The GRID model deterministically models the Company's net
17 variable power cost subject to the Company's transmission topology, resources,
18 and access to markets.

19 **Q. Does the Company plan on using a different modeling software to model**
20 **net variable power costs?**

21 **A.** Yes. The Company is planning on moving toward using the AURORA Model,
22 which is developed by a third-party company Energy Exemplar.

1 **Q. Are there any major differences between the GRID model and the**
2 **AURORA model?**

3 **A.** While the GRID and AURORA models use similar inputs to determine net variable
4 power costs, AURORA has more parameters to model resources and facilitates a
5 larger transmission topology. Unlike the internally created GRID model, the
6 AURORA model uses publicly sourced, and continually updated tested datasets. It
7 is a more complicated modeling software. The combination of switching to new
8 software that is also more complicated makes it necessary to provide stakeholders
9 with adequate time to review the filing.

10 **Q. Has CUB been preparing for the move from GRID to AURORA internally?**

11 **A.** Yes. CUB has attended training for its regulatory staff to gain exposure to using
12 the AURORA model. CUB understands that PAC is working to move towards
13 AURORA for power cost modeling and is looking forward to gaining hands-on
14 experience with the AURORA model.

15 **Q. Does CUB have any concerns about the current date for TAM?**

16 **A.** Yes. If PacifiCorp files the TAM on April 1, Intervenors and Commission Staff
17 would only have a two-month window to review a major modeling change for net
18 variable power cost. This time frame may have worked when reviewing regular
19 annual updates. However, it has taken several years for the PAC to implement this
20 modeling change. CUB expects this proceeding to require more time to review due
21 to the amount of modeling changes.

22 **V. CONCLUSION**

23 **Q. Can you summarize CUB's recommendations for this proceeding?**

UE 390– CERTIFICATE OF SERVICE

I hereby certify that, on this 23rd day of June, 2021, I served the **Confidential Opening Comments of the Oregon Citizens' Utility Board** in docket UE 390 upon the Commission and each party designated to receive confidential information pursuant to Order 20-243 through a secure, encrypted attachment to an e-mail.

AWEC

BRENT COLEMAN (C) (HC)
DAVISON VAN CLEVE, PC

1750 SW HARBOR WAY, SUITE 450
PORTLAND OR 97201
blc@dvclaw.com

JESSE O GORSUCH (C) (HC)
DAVISON VAN CLEVE

1750 SW HARBOR WAY STE 450
PORTLAND OR 97201
jog@dvclaw.com

TYLER C PEPPE (C) (HC)
DAVISON VAN CLEVE, PC

1750 SW HARBOR WAY STE 450
PORTLAND OR 97201
tcp@dvclaw.com

CALPINE SOLUTIONS

GREGORY M. ADAMS (C)
RICHARDSON ADAMS, PLLC

PO BOX 7218
BOISE ID 83702
greg@richardsonadams.com

KEVIN HIGGINS (C)
ENERGY STRATEGIES LLC

215 STATE ST - STE 200
SALT LAKE CITY UT 84111-2322
khiggins@energystrat.com

OREGON CITIZENS UTILITY BOARD

MICHAEL GOETZ (C) (HC)
OREGON CITIZENS' UTILITY BOARD

610 SW BROADWAY STE 400
PORTLAND OR 97205
mike@oregoncub.org

ROBERT JENKS (C) (HC)
OREGON CITIZENS' UTILITY BOARD

610 SW BROADWAY, STE 400
PORTLAND OR 97205
bob@oregoncub.org

PACIFICORP

AJAY KUMAR (C) (HC)
PACIFIC POWER

825 NE MULTNOMAH STE 800
PORTLAND OR 97232
ajay.kumar@pacificorp.com

SBUA

DIANE HENKELS (C)
SMALL BUSINESS UTILITY ADVOCATES

621 SW MORRISON ST. STE 1025
PORTLAND OR 97205
diane@utilityadvocates.org

DARREN WERTZ (C) (HC)
SMALL BUSINESS UTILITY ADVOCATES

wertzds@gmail.com

SIERRA CLUB

ANA BOYD (C) (HC)
SIERRA CLUB

2101 WEBSTER ST STE 1300
OAKLAND CA 94612
ana.boyd@sierraclub.org

THIEN CHAU (C) (HC)
SIERRA CLUB

thien.chau@sierraclub.org

ROSE MONAHAN (C) (HC)
SIERRA LCU

2101 WEBSTER ST STE 1300
OAKLAND CA 94612
rose.monahan@sierraclub.org

STAFF

MOYA ENRIGHT (C) (HC)
PUBLIC UTILITY COMMISSION OF
OREGON

PO BOX 1088
SALEM OR 97308
moya.enright@state.or.us

SCOTT GIBBENS (C) (HC)
PUBLIC UTILITY COMMISSION OF
OREGON

201 HIGH ST SE
SALEM OR 97301
scott.gibbens@puc.oregon.gov

SOMMER MOSER (C) (HC)
PUC STAFF - DEPARTMENT OF JUSTICE

1162 COURT ST NE
SALEM OR 97301
sommer.moser@doj.state.or.us



Thomas Jerin
Legal Assistant / Office
Manager
Oregon Citizens' Utility Board
610 SW Broadway, Ste. 400
Portland, OR 97205
503.227.1984
dockets@oregoncub.org

CUB/102
Jenks/1

CUB Exhibit 102 is Confidential and has been served upon the Commission and each party designated to receive confidential information pursuant to Order 16-128.

CUB/103
Jenks/1

CUB Exhibit 103 has been withdrawn

CUB/104
Jenks/1

CUB Exhibit 104 is Confidential and has been served upon the Commission and each party designated to receive confidential information pursuant to Order 16-128.