



# Oregon

Theodore R. Kulongoski, Governor

## Public Utility Commission

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August 1, 2005

### ***Via Electronic Filing and U.S. Mail***

OREGON PUBLIC UTILITY COMMISSION  
ATTENTION: FILING CENTER  
PO BOX 2148  
SALEM OR 97308-2148

RE: OPUC Docket Nos. DR 10, UE 88, UM 989 (UE 88 Remand) - In the Matters of:

The Application of Portland General Electric Company  
For an Investigation into Least Cost Plan Plant  
Retirement (DR 10)

Revised Tariffs Schedules for Electric Service in Oregon  
Filed by Portland General Electric Company (UE 88)

Portland General Electric Company's Application for an  
Accounting Order and for Order Approving Tariff Sheets  
Implementing Rate Reduction (UM 989)

Enclosed for filing in the above-captioned docket are the Public Utility Commission's  
DR 10, UE 88, and UM 989 Surrebuttal Testimony. This document is being filed by electronic  
mail with the PUC Filing Center.

*/s/ Lois Meerdink*

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**PUBLIC UTILITY COMMISSION  
OF OREGON**

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**UE 88/DR 10/UM 989  
(UE 88 Remand)**

**STAFF SURREBUTTAL TESTIMONY  
OF**

**ED BUSCH AND BRYAN CONWAY  
JUDY JOHNSON**

**In the Matters of:**

**Revised Tariffs Schedules for Electric Service in Oregon Filed by  
Portland General Electric Company (UE 88)**

**The Application of Portland General Electric Company For an  
Investigation into Least Cost Plan Plant Retirement (DR 10)**

**Portland General Electric Company's Application for an  
Accounting Order and for Order Approving Tariff Sheets  
Implementing Rate Reduction (UM 989)**

**August 1, 2005**

CASE: UE 88 (Remand)  
WITNESS: Ed Busch & Judy Johnson

**PUBLIC UTILITY COMMISSION  
OF  
OREGON**

**STAFF EXHIBIT 300**

**Surrebuttal Testimony**

**August 1, 2005**

1 **Q. PLEASE STATE YOUR NAMES AND POSITIONS.**

2 A. My name is Ed Busch. I am the Administrator of the Electric & Natural Gas  
3 Division in the Utility Program of the Public Utility Commission of Oregon  
4 (OPUC).

5 My name is Judy Johnson. I am the Program Manager for Electric &  
6 Natural Gas Revenue Requirements in the Utility Program of the OPUC.

7 **Q. HAVE YOU PREVIOUSLY FILED TESTIMONY IN THIS PROCEEDING?**

8 A. Yes. Our direct testimony was filed as Staff Exhibit/100. Our witness  
9 qualifications are shown on Staff Exhibit/101.

10 **Q. WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY?**

11 A. The purpose of this testimony is to address issues Utility Reform Project (URP)  
12 witnesses raise in their direct testimony and PGE witnesses discuss in the  
13 company's rebuttal testimony.

14 **Q. WHAT APPROACH DID URP EMPLOY TO CALCULATE AN AMOUNT OF**  
15 **REFUND THE COMMISSION SHOULD ORDER IN THIS PROCEEDING?**

16 A. As shown in URP/200, Lazar/16 and 202/1, URP proposes a refund amount  
17 due ratepayers of \$806 million, as of January 1, 2006. Mr. Lazar calculates  
18 this amount by summing: (a) the amount of Trojan return on investment  
19 included in rates from April 1, 1995 through September 30, 2000 (the effective  
20 date of the UM 989 settlement); (b) an amount for deferred taxes as of October  
21 1, 1995; and (c) compound interest on those amounts through December 31,  
22 2005. As Mr. Lazar states on page 13 of his testimony: "I view the purpose of  
23 this phase of this proceeding to determine how much return (profit) PGE

1 received on Trojan during the period covered by UE-88, and adjusting that to  
2 reflect accrued interest to be refunded along with the overcharge.”

3 **Q. DO YOU AGREE WITH URP’S APPROACH?**

4 A. No. The Commission established the scope of the first phase of this  
5 proceeding as addressing the question of “What rates would have been  
6 approved in UE 88 if ORS 757.355 had been interpreted to prohibit a return on  
7 Trojan.” Mr. Lazar’s calculation of how much PGE may have over-recovered  
8 from 1995 to date for Trojan investment provides no information to answer this  
9 question. For that reason, we have not attempted to evaluate the calculations  
10 and assumptions underlying URP’s approach.

11 Similarly, URP witness Meek appears to suggest that the Commission, in  
12 reaching its decision in this proceeding, consider that Enron paid a “huge  
13 premium” over PGE’s market value in 1997, PGE significantly overearned its  
14 return from 1995 through 2000, and during the same period charged  
15 ratepayers \$80.1 to \$86.1 million annually for income taxes that were not paid  
16 to federal or state governments. (URP/204, pages 9-14.) Even if the  
17 Commission would take these factors into account in a ratemaking decision—  
18 which we do not believe it should—they clearly occurred after the UE 88  
19 determination and could not have affected that decision.

20 **Q. ON PAGES 15 AND 16 OF URP EXHIBIT 204, MR. MEEK ARGUES**  
21 **AGAINST THE CLASSIFICATION OF A PORTION OF THE APRIL 1, 1995**  
22 **TROJAN BALANCE AS PLANT IN SERVICE, CLAIMING THAT THIS IS**  
23 **“NOT THE ‘UTILITY SERVICE’ REQUIRED BY ORS 757.355.” DO YOU**

1           **AGREE WITH MR. MEEK’S CHARACTERIZATION OF THAT PORTION**  
2           **OF THE TROJAN BALANCE?**

3           A. No. These are clearly legitimate costs on which investors should earn a return.  
4           Staff makes its position clear in Staff/100, Busch-Johnson/16-17 that a portion  
5           of the Trojan investment continued to be plant in service, because it was used  
6           and useful in carrying out activities related to safety, environmental protection  
7           or decommissioning. Plant in service logically includes the date plant is placed  
8           into utility service until the date the plant is fully decommissioned. To do  
9           otherwise would place at risk the full recovery of the plant and equipment  
10          necessary to the decommissioning of hydro and thermal sites and the  
11          restoration and reclamation of mine sites. The recognition of this plant and  
12          equipment as in-service also encourages appropriate decision making by  
13          utilities. Without this recognition, utilities may have the incentive to avoid cost-  
14          effective investments that have a lengthy decommissioning.

15          **Q. PAGE 5 OF PGE/6800 STATES THAT, FOR CONSIDERATION OF STEAM**  
16          **GENERATOR COSTS IN THE NET BENEFITS TEST, IT IS UNLIKELY**  
17          **“THE COMMISSION WOULD HAVE ALLOWED NONE OF THOSE COSTS**  
18          **IN RATES” HAD IT KNOWN OF THE COURT APPEALS DECISION. DO**  
19          **YOU AGREE?**

20          A. No. Our position is that the Commission has no basis on which to change its  
21          decision to exclude those costs from the net benefit test. Unlike the accounting  
22          of the decommissioning-related assets--which the Commission originally  
23          intended should be fully recovered--modifying the treatment of the steam

1 generators would be contrary to the position that PGE, not ratepayers, should  
2 “pursue remedies against Westinghouse.” While PGE correctly points out that  
3 the Commission could have exercised its discretion differently had it known of  
4 the Court’s conclusion, we can think of no valid reason it would have done so.  
5 Simply changing the Commission’s decision regarding responsibility for the  
6 steam generator costs because a return on investment is not allowable would  
7 circumvent ORS 757.355, as interpreted by the Court.

8 **Q. ON PAGE 6, PGE STATES THAT THE COMPANY PURSUED REMEDIES**  
9 **AGAINST WESTINGHOUSE FOR THE STEAM GENERATORS THROUGH**  
10 **LITIGATION REGARDING REPLACEMENT POWER COSTS. DOES THIS**  
11 **SUPPORT RECONSIDERATION OF THE STEAM GENERATOR COSTS IN**  
12 **THE NET BENEFITS TEST?**

13 A. No. We do not know whether PGE could have successfully pursued remedies  
14 against Westinghouse related to the faulty steam generators causing  
15 premature retirement, in addition to seeking payment related to replacement  
16 power costs. However, we believe that a \$4 million litigation settlement  
17 credited to customers does not begin to justify reconsideration of the  
18 Commission decision to exclude over \$180 million in replacement steam  
19 generators in the net benefits test. As PGE stated in its original testimony,  
20 “The \$187 million . . . dwarfs the amount PGE was ultimately able to recover...”

21 **Q. ALSO ON PAGE 6, PGE PROPOSES THAT THE COMMISSION USE**  
22 **“REGULATORY POLICY AND, PERHAPS, LEGAL INTERPRETATION” TO**  
23 **CONCLUDE THAT THE PROFIT PRECLUDED BY THE COURT OF**

1           **APPEALS MEANS THE COST OF COMMON EQUITY, NOT THE**  
2           **COMPANY’S OVERALL COST OF CAPITAL? SHOULD THE COMMISSION**  
3           **ADOPT PGE’S PROPOSAL?**

4           A. In our direct testimony, we recommended the Commission not consider this  
5           issue, because none of PGE’s revenue requirement scenarios—and neither of  
6           staff’s alternatives—rely on PGE’s proposed interpretation of “profit”. If the  
7           Commission decides to address this issue, however, we note that in its 1998  
8           opinion in *Citizens’ Utility Board, et al. v. PUC*, 154 Or App 702, 707(1998), the  
9           Oregon Court of Appeals observed that PGE had agreed that the issue  
10          presented to the court in that appeal was “whether PGE’s rates may include  
11          the rate of return component, or are instead limited to the recovery of the  
12          declining principal amount of the undepreciated Trojan investment.” In other  
13          words, to the extent that the Court of Appeals concluded that the Commission  
14          could not authorize PGE to earn a return on its undepreciated investment in  
15          Trojan, the court intended to mean *any* return on Trojan investment, whether it  
16          be classified as debt or equity.

17          **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

18          A. Yes.



CASE: UE 88 (Remand)  
WITNESS: Bryan Conway

**PUBLIC UTILITY COMMISSION  
OF  
OREGON**

**STAFF EXHIBIT 400**

**Surrebuttal Testimony**

**August 1, 2005**

1 **Q. PLEASE STATE YOUR NAMES, BUSINESS ADDRESS AND POSITION.**

2 A. My name is Bryan Conway. My business address is 550 Capitol Street NE, Suite  
3 215, Salem, Oregon 97301-2551. I am the Manager of the Economic & Policy  
4 Analysis Program of the Public Utility Commission of Oregon (OPUC).

5

6 **Introduction and Summary**

7 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

8 A. This testimony responds to the testimony and exhibits of the Utility Reform Project  
9 (URP) sponsored by Messrs Meek and Lazar and respond to URP's  
10 recommended Adjusted Rate of Return Methodology (ARRM).

11 **Q. HAVE YOU PREPARED ANY EXHIBITS?**

12 A. Yes. My Witness Qualifications Statement is attached as Exhibit Staff/401,  
13 Conway/1.

14 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

15 A. I conclude that URP's ARRM is flawed and is inconsistent with past Commission  
16 practice.

17

18 **Summary of URP's ARRM**

19 **Q. PLEASE DESCRIBE URP'S ARRM.**

20 A. URP's ARRM makes an additional adjustment to PGE's rates based on a change  
21 to the authorized capital structure that URP claims would have occurred if Trojan  
22 had been immediately written off.

23 **Q. HOW IS URP'S ARRM CALCULATED?**

1 A. URP calculates the change in total return by multiplying PGE's then-authorized  
2 rate of return by the change in rate base that would have occurred if Trojan had  
3 been written off PGE's books after its removal from service. The product of this  
4 calculation is \$206 million. URP next assumes that the \$206 million would  
5 change PGE's percentage of equity from 46.47 percent to 40.46 percent.  
6

7 **Discussion**

8 **Q. DO YOU AGREE PGE WOULD HAVE REDUCED EQUITY IF IT HAD**  
9 **IMMEDIATELY WRITTEN OFF TROJAN?**

10 A. Yes. PGE's actual capital structure would have had a lower percentage of equity  
11 than if PGE had not written off Trojan.

12 **Q. DO YOU AGREE THIS WRITE OFF WOULD HAVE RESULTED IN A LOWER**  
13 **AUTHORIZED RATE OF RETURN FOR PGE?**

14 A. No. I don't believe it is reasonable to assume PGE would have been granted a  
15 lower overall rate of return due to a reduced percentage of equity as described by  
16 URP. First, the Commission adopted a settlement between Staff and PGE that  
17 set forth the capital structure and authorized returns. Second, the analysis  
18 supporting the stipulation was based on a variety of techniques and a sample of  
19 utilities, not PGE on a stand-alone basis. Third, the one-year write-off would not  
20 be viewed as having made a perpetual change in PGE's capital structure and  
21 indicative of future time periods. And, finally, based on the Commission Order  
22 No. 95-322, the percentage of equity adopted was based on a "target" or  
23 "hypothetical" capital structure, not PGE's actual capital structure at a specific  
24 point in time.

25 **Q. PLEASE ELABORATE ON YOUR FIRST REASON.**

1 A. In Order 95-322, the Commission adopted a stipulation that identified the cost of  
2 capital and the capital structure.<sup>1</sup> Term 12 of the stipulation reads, “[i]f any issue  
3 covered by this Stipulation or related to issue S-0 is challenged by someone not a  
4 party to this Stipulation, Staff and PGE agree to support and argue in good faith  
5 for the Commission’s approval of all of the provisions of this stipulation.” Term 14  
6 reads, “[i]f the Commission rejects any portion of this Stipulation, Staff or PGE  
7 may withdraw from the Stipulation in its entirety.”

8 If Trojan would have been removed from service during the course of the  
9 case, the parties to the Stipulation would have had to change their stipulated  
10 capital structure in order to recommend something different to the Commission.  
11 Further, if the Commission had unilaterally changed the capital structure as URP  
12 recommends, both Staff and PGE would have been free to argue for their initial  
13 positions. The Commission may have been persuaded by PGE that a higher rate  
14 of return would have been necessary.

15 **Q. PLEASE ELABORATE ON YOUR SECOND REASON.**

16 A. The testimony supporting the cost of capital and capital structure was based on a  
17 sample of utility companies, not PGE on a stand-alone basis. Because both the  
18 DCF models and the CAPM models sponsored by Staff and PGE relied on a  
19 large cohort sample, the impact of any change to one of those companies would  
20 have been minor since the cost of capital was set based on the overall sample.

21 **Q. PLEASE ELABORATE ON YOUR THIRD AND FOURTH REASONS.**

22 A. The one-year write off of Trojan recommended by URP should not have resulted  
23 in the Commission authorizing a capital structure assuming \$206 million less

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<sup>1</sup> The stipulation can be found at Appendix E of Order 95-322.

1 equity because the write-off would be considered non-recurring in nature. The  
2 authorized capital structure should be the structure that when coupled with the  
3 costs of capital results in a fair and reasonable rate of return. This fair and  
4 reasonable rate of return should be judged by the return necessary for the period  
5 rates will be in effect. Additionally, the testimony supporting the capital structure  
6 that was adopted indicated that the authorized capital structure was a “target,” not  
7 PGE’s actual capital structure. Also, PGE indicated that it was taking steps to  
8 reach its target by reducing its dividend and issuing equity. PGE’s witness  
9 Warren Winter testifies, “[w]e have and are taking some strong steps to restore  
10 the financial health of the Company.”<sup>2</sup> This indicates that the capital structure  
11 was a “hypothetical” capital structure, and not an estimate of PGE’s current  
12 capital structure.

13 **Q. IF THE COMMISSION HAD ADOPTED A LOWER PERCENTAGE OF EQUITY**  
14 **FOR PGE’S AUTHORIZED CAPITAL STRUCTURE, WOULD IT BE**  
15 **REASONABLE TO ASSUME THAT PGE’S COST OF EQUITY AND DEBT**  
16 **REMAIN CONSTANT, AS URP ASSUMES?**

17 A. No. The Commission has addressed this most recently in Order 01-777 at page  
18 36. In this order the Commission stated,

19 It is well understood by finance practitioners and theoreticians that the cost  
20 of equity drops as the percentage of common equity in the capital structure  
21 increases. Because the average amount of common equity in the capital  
22 structure of the comparable group of electric companies was 45.14 percent  
23 compared to 52.16 percent for PGE, it necessarily follows that PGE has a  
24 lower cost of equity. PGE’s capital structure is therefore less risky, and its  
25 cost of common equity should be adjusted accordingly.  
26

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<sup>2</sup> See Appendix C page 11 of 17 to Order 95-322.

1           As the Commission stated, the cost of equity is inexplicably linked to the  
2           percentage of equity in the capital structure. If the Commission were to reduce  
3           the authorized percentage of equity in PGE's capital structure by adopting PGE's  
4           actual capital structure at the time, it would have needed to increase the cost of  
5           equity it authorized for PGE, all else equal. URP's ARRM positions are not  
6           consistent with using a hypothetical capital structure, a broad sample of utilities  
7           and multiple methods of estimating the cost of equity, the non-recurring nature of  
8           the Trojan write-off, and PGE's efforts to reduce dividends. URP's ARRM  
9           positions are not supportable.

10   **Q.       DOES THIS CONCLUDE YOUR TESTIMONY?**

11   A.       Yes.

CASE: UE 88 (Remand)  
WITNESS: Bryan Conway

**PUBLIC UTILITY COMMISSION  
OF  
OREGON**

**STAFF EXHIBIT 401**

**Witness Qualifications Statement**

**August 1, 2005**

## WITNESS QUALIFICATION STATEMENT

NAME: Bryan A. Conway  
EMPLOYER: Public Utility Commission of Oregon  
TITLE: Program Manager, Economic & Policy Analysis Section  
ADDRESS: 550 Capitol Street NE Suite 215, Salem, Oregon 97310.  
EDUCATION: B.S. University of Oregon, Eugene, Oregon  
Major: Economics; 1991  
M.S. Oregon State University, Corvallis, Oregon  
Major: Economics; 1994

In addition, I have completed all of the required and elective coursework for a Ph.D. in economics from Oregon State University. My fields of study were Industrial Organization and Applied Econometrics.

EXPERIENCE: Starting in October 1998, I have been employed by the Public Utility Commission of Oregon. I am currently the Program Manager of the Economic & Policy Analysis Section. My responsibilities include leading research and providing technical support on a wide range of policy issues for electric, telecommunications, and gas utilities. I have testified before the Commission on policy and technical issues in UG 132, UE 115, UE 116, UE 165 and have been the Summary Staff Witness in UP 158, UP 168, UP 165/170, UX 27, UX 28, UM 967, UM 1041, UM 1045, and UM 1121.

From December 1994 to October 1998, I worked for the Oregon Employment Department as a Research Analyst in their Research Section. Duties included leading research projects on various policy issues involving labor economics and information systems.

OTHER EXPERIENCE: I am currently a faculty member of the University of Phoenix teaching graduate and undergraduate economics courses.

From January 1998 through September 2000, I was a part time instructor at Linn-Benton Community College teaching principles of economics.

From July 1992 through June 1994, I was a graduate teaching assistant at Oregon State University teaching introductory principles of economics.



**UE 88**  
**Service List (Parties)**

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**CERTIFICATE OF SERVICE**

**DR 10, UE 88, UM 989  
(UE 88 Remand)**

I certify that I have this day served the foregoing document upon all parties of record in this proceeding by delivering a copy in person or by mailing a copy properly addressed with first class postage prepaid, or by electronic mail pursuant to OAR 860-13-0070, to all parties or attorneys of parties.

Dated at Salem, Oregon, this 1st day of August, 2005.

*/s/ Lois Meerdink*

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