

**BEFORE THE
PUBLIC UTILITY COMMISSION OF OREGON
UM 1484**

In the Matter of
CENTURYLINK, INC.
Application for an Order to Approve the
Indirect Transfer of Control of
QWEST CORPORATION

DIRECT TESTIMONY

OF

JUDITH A. PEPPLER

QWEST COMMUNICATIONS INTERNATIONAL, INC.

MAY 24, 2010

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1

I. IDENTIFICATION OF WITNESS

2 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS AND POSITION**
3 **WITH QWEST.**

4 A. My name is Judith A. Pepler and my current business address is 421 SW Oak
5 Street, Room 8S3, Portland, OR 97204. After June 30, 2010, my address will be
6 310 SW Park Avenue, 11th Floor, Portland, OR 97205. I am employed by Qwest
7 as the Oregon State President for Qwest Corporation (“QC”) and other Qwest
8 regulated companies.

9 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**
10 **EMPLOYMENT EXPERIENCE.**

11 A. I received a B.S. in Business Management from Arizona State University in 1987
12 and an M.B.A. in 1995 from Boise State University. My professional experience
13 in the telecommunications industry spans 23 years working for Qwest and its
14 predecessors, U S WEST Communications, Inc. (“U S WEST”), Northwestern
15 Bell and Mountain Bell. I have held various positions in network, human
16 resources, community affairs and public policy for U S WEST. I have been the
17 Oregon President since 2000 with responsibility for Qwest’s Oregon operations,
18 including oversight and integration of sales, marketing, network, regulatory,
19 media and legislative strategies for Qwest in the state.

20 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY BEFORE THIS**
21 **COMMISSION?**

22 A. No.

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II. INTRODUCTION

Q. ON WHICH PARTY’S BEHALF ARE YOU FILING TESTIMONY IN THIS PROCEEDING?

A. My direct testimony is prepared on behalf of Qwest Communications International, Inc. (“QCII” or “Qwest”), which has petitioned to intervene in this proceeding. An application (“Application”) under ORS 759.375 has been filed by CenturyLink, Inc. (“CenturyLink”) for approval of the indirect transfer of control of QC, which is a regulated telecommunications utility in the state of Oregon. The Application is being concurrently filed by CenturyLink, which is the parent company of several other telecommunications utilities operating in Oregon, and which is merging with QCII, the parent company of QC.

As Qwest explained in its petition to intervene, filed concurrently with this testimony, Qwest did not join as a formal applicant for the transaction because neither ORS 759.375 nor ORS 759.380 apply to Qwest due to the Commission’s approval of QC’s price plan in Order No. 08-408 in Docket UM 1354, which included the waiver of those statutes as to QC. Nevertheless, as an intervenor and party, Qwest will respond to all relevant discovery and otherwise participate fully in this proceeding.

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

A. The purpose of my direct testimony is to demonstrate to the Commission that the proposed merger transaction between CenturyLink and Qwest (the “Transaction”) is in the public interest and should be approved.

Q. WHAT OREGON LEGAL STANDARDS DOES YOUR TESTIMONY ADDRESS?

1 A. It is my understanding that the Commission considers whether the Transaction
2 causes no harm and thus, whether it is consistent with the public interest. If the
3 Transaction causes no harm, the application satisfies the standard for approval.
4 Qwest believes that the Transaction will not only cause no harm, but will provide
5 significant benefits to the customers of the combined company, and thus is in the
6 public interest.

7 As described below, the Transaction will be transparent to customers, and all of
8 Qwest's current regulatory and customer obligations will be met on a going-
9 forward basis. The Transaction will create a financially strong and stable
10 provider that has an enhanced ability to invest in local and national networks,
11 deploy broadband and other advanced services, and provide outstanding service
12 quality to its customers. The combined company will be positioned to compete
13 effectively for customers in the increasingly competitive telecommunications
14 market, in Oregon and nationally. Competition—particularly intermodal
15 competition—is widespread, with wireless and wireline carriers competing
16 vigorously for customers with a wide array of voice, video and data offerings. As
17 a result of this robustly competitive market environment, carriers such as Qwest
18 and CenturyLink face unique pressures and must have the strategic flexibility to
19 bring new products and expanded services to the marketplace quickly to enhance
20 the customer experience. The Transaction will result in a company with the
21 financial strength and flexibility and increased scale and scope to better compete
22 against cable companies and other intermodal competitors within its local regions,
23 and nationally, allowing it to meet the unique needs of residential, business,
24 wholesale and government customers.

1 **Q. ARE OTHER WITNESSES OFFERING TESTIMONY IN THIS**
2 **PROCEEDING?**

3 A. Yes. Three other witnesses are presenting testimony in this proceeding. John
4 Jones, CenturyLink's Vice President of State Government Affairs, will describe
5 the merger transaction, and demonstrate that CenturyLink has the managerial,
6 operational and technical ability and experience to manage the combined
7 company in the public interest. Todd Schafer, CenturyLink's President of the
8 Mid-Atlantic Region, will provide a brief overview and history of CenturyLink
9 and describe the company's demonstrated ability to successfully complete the
10 integration process in previous acquisitions. Mr. Schafer will also testify about
11 CenturyLink's localized "go to market" service delivery model. G. Clay Bailey,
12 CenturyLink's Senior Vice President and Treasurer, will describe the compelling
13 financial features of the Transaction, and demonstrate that the merger will result
14 in a company that will have the financial resources necessary to invest in
15 infrastructure to better serve the customers of Oregon. The Transaction results in
16 no new debt, contains no complicated "financial engineering," and will result in a
17 company with solid debt coverage ratios and sufficient liquidity.

18 **Q. PLEASE DESCRIBE THE QWEST ENTITIES OPERATING IN OREGON**
19 **THAT ARE IMPACTED BY THIS TRANSACTION.**

20 A. The Qwest entities operating in Oregon are Qwest Corporation ("QC"), Qwest LD
21 Corp ("QLDC"), and Qwest Communications Company, LLC ("QCC"). Each of
22 those entities is a direct subsidiary of Qwest Services Corp., which is a subsidiary
23 of Qwest Communications International Inc. ("QCII"). QCII is a publicly-traded
24 holding company with subsidiaries providing incumbent local exchange carrier
25 operations in 14 states, including Oregon, and nationwide competitive local
26 exchange and interexchange operations.

1 QCII is the indirect sole shareowner of QC, which provides telecommunications
2 services in Oregon and 13 other states. QC provides regulated retail and
3 wholesale service under the jurisdiction of this Commission. QC also provides
4 interconnection”) service to Competitive Local Exchange Carriers (“CLECs”)
5 through numerous interconnection agreements under the auspices of the
6 Telecommunications Act of 1996 (the “Act”), all of which are approved by this
7 Commission. QCII is the indirect sole shareowner of QLDC, which provides
8 resale interexchange services under the regulation of this Commission. QLDC is
9 the entity formed by Qwest as part of the approval processes under Section 271
10 and 272 of the Act to provide interLATA interexchange services originating in
11 Oregon. QCC provides long distance and competitive local exchange services
12 and provides facilities-based and resold interexchange and competitive local
13 exchange services nationwide, including in Oregon.

14 **Q. ARE THE PARTIES SEEKING EXPEDITED APPROVAL OF THE**
15 **MERGER TRANSACTION?**

16 A. Yes. Expedited treatment is requested to allow the companies to more quickly
17 integrate the companies in order to bring the benefits described in my testimony
18 to consumer, business and wholesale customers sooner.

19 **III. THE TRANSACTION**

20 **Q. PLEASE BRIEFLY DESCRIBE THE CENTURYLINK-QWEST MERGER**
21 **TRANSACTION.**

22 A. On April 21, 2010, Qwest and CenturyLink entered into an Agreement and Plan of
23 Merger to consummate the Transaction. The Transaction is a tax-free, stock-for-
24 stock transaction with no new debt or refinancing required. Shareholders of QCII
25 will receive 0.1664 shares of CenturyLink for each share of QCII common stock

1 owned at closing. Upon completion of the Transaction, the shareholders of pre-
2 merger CenturyLink will own approximately 50.5% of post-merger CenturyLink,
3 and the shareholders of pre-merger QCII will own approximately 49.5% of post-
4 merger CenturyLink. CenturyLink will issue new stock to acquire QCII and the
5 Transaction does not involve the payment of cash. The Transaction is not financed
6 through debt or any sort of complex financing tools used in some other recent
7 telecommunications merger transactions. Finally, the Transaction does not result in
8 the transfer of assets, exchanges or operations to a wholly different provider. QCII
9 will become a wholly-owned subsidiary of CenturyLink. QCII's operating
10 subsidiaries, QC, QCC and QLDC, will remain subsidiaries of QCII. As such, the
11 structure and financing of the Transaction are simple. Exhibit A attached to the
12 Application shows the pre- and post-transaction corporate structure.

13 **Q. MR. BAILEY DESCRIBES THE FINANCIAL IMPACTS OF THE**
14 **TRANSACTION. HAS QWEST REDUCED ITS LEVEL OF NET DEBT**
15 **OVER THE PAST FEW YEARS?**

16 A. Yes. Qwest has steadily reduced its level of net debt over the past several years.
17 As of the end of 2009, Qwest's net debt as reported in its fourth quarter 2009
18 earnings announcement was \$11.8 billion,¹ which represents more than a 23%
19 reduction from Qwest's \$15.4 billion net debt at the end of 2004.² Qwest has
20 continued to lower its net debt in the first quarter of 2010, with a reduction to \$11.7
21 billion.³ Qwest plans to reduce debt further prior to the closing of the Transaction.

¹ See <http://investor.qwest.com/earningsarchive>.

² See Form 10-K of Qwest Communications International for the fiscal year ended December 31, 2005.

³ See <http://investor.qwest.com/earningsarchive>.

1 **IV. IMPACT ON CURRENT REGULATORY AND CUSTOMER**
2 **OBLIGATIONS**

3 **Q. HOW WILL THE MERGER IMPACT QWEST'S OPERATIONS IN**
4 **OREGON?**

5 A. The Transaction involves a parent-level transfer of control of QCII only. QC,
6 QCC and QLDC will continue to operate as separate carriers, and each will
7 continue to provide services to their customers under the same regulatory regime
8 in existence prior to the merger. After the transaction is completed, there may be
9 a change in the names under which the companies are doing business (i.e., the
10 “d/b/a” name), and certain billing operations may be combined, but otherwise the
11 transaction will be transparent for customers.⁴ Retail end-user and wholesale
12 customers will continue to receive service from the same carrier that serves them
13 today. In sum, when the transaction is completed, the regulated entities will have
14 a new indirect owner in CenturyLink, but all else will remain as it is today.

15 **Q. WILL THE POST-MERGER REGULATED ENTITIES CONTINUE TO**
16 **COMPLY WITH EXISTING REGULATORY OBLIGATIONS?**

17 A. Yes. The new company, and its regulated entities, will abide by all applicable
18 local, state and federal regulatory obligations.

19 **Q. WILL THE POST-MERGER QWEST REGULATED COMPANY**
20 **CONTINUE TO OPERATE UNDER THE TERMS OF QC'S PRICE PLAN**
21 **(“PRICE PLAN”) APPROVED BY THE COMMISSION?**

22 A. Yes. On August 8, 2008, the Commission issued Order No. 08-408 in Docket
23 UM 1354, accepting the stipulation of the parties, including Commission Staff
24 and the Citizens' Utilities Board (“CUB”), and approving QC's Price Plan, with

⁴ Appropriate customer notice will be provided if a company name change occurs in the future.

1 certain conditions. This Price Plan has a five-year term, and the post-merger
2 company will continue to comply with all pricing, service quality, reporting and
3 other requirements as defined in the Price Plan. For example, Qwest will
4 continue to abide by the price caps for first-line residential (1FR) and business
5 (1FB) lines, its \$4 million infrastructure obligation, its service quality obligations,
6 and the provisions for review and renewal of the plan. The Price Plan will be up
7 for review after the end of the fourth year (August 8, 2012). During this period,
8 QC will provide the Commission's Staff ("Staff") with financial information, and
9 the company and Staff will conduct a review of the provisions of the Price Plan to
10 determine if changing conditions warrant its modification.

11 In sum, nothing in the merger transaction will change *any* of the terms of the QC
12 Oregon Price Plan. The Merger will not result in customer disruption or
13 confusion; the combined entity's services will continue to be offered under the
14 same regulatory regime that exists today. Any changes to such services will
15 require the same regulatory approval that applies to those services pre-merger.

16 **Q. WILL THE POST-MERGER REGULATED COMPANY PROVIDE**
17 **SERVICES TO RETAIL CUSTOMERS IN OREGON IN ACCORDANCE**
18 **WITH THE SAME TARIFFS, PRICE LISTS, CATALOGS AND RATE**
19 **SCHEDULES THAT WERE IN EFFECT PRIOR TO THE COMPLETION**
20 **OF THE TRANSACTION?**

21 A. Yes.⁵

⁵ For QC, QCC and QLDC, these tariffs, price lists, catalogs and rate schedules include:

Tariffs – Exchange and Network Services; Statement of Interconnection and Unbundled Network Elements; Access Services Tariff; Private Line Transport Services Tariff No. 31;

Price Lists – Exchange and Network Services Price List; Advanced Communications Services Price List; Access Services Price List; Private Line Transport Services Price List;

1 **Q. WILL THE MERGER TRANSACTION IMPACT QWEST'S**
2 **WHOLESALE RELATIONSHIP WITH OTHER CARRIERS?**

3 A. No. Currently, Qwest has Commission-approved Interconnection Agreements
4 with many CLECs, and these agreements will not be impacted by the Transaction.
5 All prices, terms and conditions of these agreements will remain in effect until
6 such time as they are renegotiated or expire by their own terms. In addition,
7 Qwest's Oregon access services tariff, PUC No. 32, will remain in effect after the
8 merger is consummated. In sum, CLECs and Interexchange Carriers ("IXCs")
9 will continue to receive wholesale services from the post-merger company at the
10 rates, terms and conditions that are contained in current interconnection
11 agreements and applicable tariffs.

12 **Q. WILL THE MERGER HAVE ANY IMPACT ON QWEST'S**
13 **APPLICATION FOR A GRANT FROM THE BROADBAND**
14 **INITIATIVES PROGRAM (BIP) ADMINISTERED BY THE RURAL**
15 **UTILITIES SERVICE?**

16 A. No. On March 25, 2010, Qwest filed an application for a federal stimulus grant
17 from the Broadband Initiatives Program ("BIP"), a program of the U.S. Department
18 of Agriculture ("USDA"), to extend broadband at speeds of 12 to 40 Mbps to rural
19 communities throughout its local service region, including Oregon. The total cost
20 of the proposed deployment would be \$467 million, and Qwest is requesting a
21 grant for \$350 million (75% of deployment costs) region-wide. Of this \$350
22 million, Qwest is seeking \$44 million in Oregon to fund projects totaling \$59

Catalogs – Exchange and Network Services Catalog; Advanced Communications Catalog; Private Line Transport Service Catalog; Access Services Catalog No 4; QCC Local Exchange Service Catalog; and

Rate Schedules – QCC Interexchange Telecommunications Services Rate Schedule No. 1; QLDC Interexchange Telecommunications Services Rate Schedule No 1.

1 million for the deployment of broadband services to more than 71,000 new living
2 units. The Transaction will not have any impact on this request.

3 **V. THE MERGER IS IN THE PUBLIC INTEREST**

4 **A. Economies of Scale and Scope**

5 **Q. PLEASE BRIEFLY DESCRIBE THE ATTRIBUTES OF THE COMBINED**
6 **COMPANY.**

7 A. The combined company at the end of 2009 had an enterprise value (market
8 capitalization and debt) of approximately \$37 billion (\$19 billion from Qwest and
9 \$18 billion from CenturyLink). For 2009, the two companies reported combined
10 revenues of approximately \$20 billion. The combined company will operate a fiber
11 network of approximately 180,000 miles and serve more than 5 million broadband
12 customers and 17 million access lines. In Oregon, Qwest currently serves more
13 than 802,000 total access lines, with more than \$3.3 billion in investment, and it
14 employs more than 800 people throughout the state. CenturyLink serves
15 approximately 109,000 total access lines, with more than \$590 million in
16 investment, and it employs almost 500 people throughout Oregon. The Qwest and
17 CenturyLink networks are largely complementary, with Qwest serving many of the
18 larger urban areas in Oregon, including Portland, Salem, Eugene, Medford and
19 Bend, along with many other mid-size cities and rural areas. CenturyLink serves
20 many more rural areas, particularly in central and western Oregon.

21 **Q. DO YOU BELIEVE THAT THE PROPOSED MERGER OF**
22 **CENTURYLINK AND QWEST IS IN THE PUBLIC INTEREST?**

23 A. Yes. The merger is in the public interest and will provide a number of benefits to
24 current customers of CenturyLink and Qwest in Oregon. First, as described by
25 Mr. Bailey, the combined Qwest-CenturyLink entity will be stronger and more

1 stable from a financial perspective than either entity would be on its own. As a
2 result, the combined entity will have access to the necessary capital to invest in a
3 network capable of providing enhanced products and services. For example, the
4 post-merger company will be able to more aggressively pursue deployment of its
5 Fiber to the Cell Tower (“FTTCT”) and Fiber to the Node (“FTTN”) facilities.
6 This fiber-rich network will increase broadband speeds to consumers, and allow
7 the company to further develop new video choices to better serve customers. The
8 post-merger company will be well positioned to make the investments necessary
9 to compete more effectively in the rapidly-changing and increasingly competitive
10 telecommunications market.

11 Second, the combined company will have a strategic focus to offer products and
12 services at rates, terms and service quality levels that provide differentiation in the
13 market. Even a carrier that knows its customers’ preferences cannot compete
14 effectively in today’s marketplace without sufficient size and scope to match those
15 preferences with suitable products or services offered at affordable rates. The post-
16 merger enterprise will be able to focus more strategically and rapidly respond to
17 customer preferences to provide a full portfolio of quality, advanced communications
18 services that will differentiate the company in the markets it serves.

19 Third, the merging of CenturyLink’s regional operating model and targeted
20 marketing focus with Qwest’s industry-leading network and strong position in the
21 business, government and wholesale markets will result in the continued
22 provision of high-quality services to retail and wholesale customers in Oregon.

23 Finally, all of these benefits will undoubtedly serve to make the market in Oregon
24 even more competitive, thereby improving choice, prices and service quality for
25 consumers in the state.

1 **Q. WILL THE POST-MERGER COMPANY BE ABLE TO TAKE**
2 **ADVANTAGE OF INCREASED ECONOMIES OF SCOPE AND SCALE?**

3 A. Yes. The Transaction will result in a combined enterprise that can achieve greater
4 economies of scale and scope⁶ than the two companies operating independently.
5 It is readily apparent that the areas served by Qwest and CenturyLink in Oregon
6 are generally complementary, and that the combination of the serving areas will
7 provide for increased economies of scope and/or scale. In many cases, the
8 networks are adjacent or within close proximity to one another, and this will make
9 it easier to implement operating efficiencies and infrastructure improvements.
10 The combination of these networks will allow the combined company to optimize
11 network capacity, benefiting both companies' customers through the deployment
12 of additional bandwidth-intensive services such as broadband service and
13 advanced business products. The increased size of the combined entity is also
14 likely to enhance the purchasing power of the company, which may lead to a
15 reduction in input costs. In addition, the combined company will be able to gain
16 the ability to partner more effectively with other providers, such as satellite TV
17 and wireless providers.

18 **Q. WILL THE COMBINED ENTITY BENEFIT FROM THE COMBINATION**
19 **OF URBAN AND RURAL ASSETS?**

20 A. Yes. As noted above, the merger will result in a combination of urban and rural
21 assets nationally and in each of the states where Qwest and CenturyLink currently
22 operate, resulting in a more balanced urban and rural footprint. This combination

⁶ Economies of scale are the cost advantages that a business obtains due to increased size. Increased efficiency may lower costs because fixed costs are distributed over a greater quantity. Economies of scope are conceptually similar to economies of scale. Whereas economies of scale primarily refer to efficiencies associated with supply-side changes, such as increasing or decreasing the scale of production of a *single product type*, economies of scope refer to efficiencies primarily associated with demand-side changes, such as increasing the scope of marketing and distribution of *different types of products*.

1 increases the diversity of revenue sources, providing increased company stability,
2 which benefits all customers, including those in Oregon. CenturyLink's distinctive
3 expertise in serving smaller, rural areas, combined with Qwest's industry-leading
4 experience serving enterprise business customers, with its national fiber-optic
5 network and data centers, will position the post-merger entity to capitalize on its
6 collective knowledge of its local customers' preferences, and to deliver innovative
7 technology and product offerings to both its urban and rural markets.

8 **Q. WHAT TYPES OF SERVICES DOES QWEST OFFER TO ENTERPRISE**
9 **BUSINESS CUSTOMERS?**

10 A. Qwest offers a full portfolio of services to enterprise business and governmental
11 customers, with an increasing focus on offering new state-of-the art "strategic"
12 services. Qwest's business markets customers use its strategic services to access
13 the Internet and Internet-based services, as well as to connect to private networks
14 and to conduct internal and external data transmissions, such as transferring files
15 from one location to another. Qwest also provides value-added services and
16 integrated solutions that make communications more secure, reliable and efficient
17 for its business markets customers. These services include primarily private line,
18 Qwest iQ Networking, hosting, broadband and VoIP services. Qwest hosting
19 services include providing space, power, bandwidth and managed service in 16
20 hosting centers in 12 metropolitan areas.

21 **B. Enhanced Ability to Compete**

22 **Q. WILL THE COMBINED ENTITY BE BETTER ABLE TO COMPETE IN**
23 **THE NATIONAL TELECOMMUNICATIONS MARKET?**

24 A. Yes. First, from a national perspective, the combined company will be
25 significantly larger than each company alone, and as described above and in the

1 testimony of Mr. Bailey, will have significantly more financial resources and an
2 enhanced ability to attract capital. These resources, along with increased scale
3 and scope, will allow the combined company to adapt to changes in the
4 marketplace, and to better compete nationally with the larger well-capitalized
5 players in the market, such as AT&T, Verizon, Comcast and others. In particular,
6 the post-merger entity will have more resources to compete against AT&T and
7 Verizon in the enterprise business market. For total year 2009, Qwest total
8 Business Markets Group revenues were \$4.093 billion, compared to business
9 revenues of \$14.74 billion for AT&T and \$14.99 billion for Verizon.⁷ In terms of
10 business revenues for 10 of its top competitors,⁸ Qwest's share of the business
11 market is less than 10%, compared to 33% each for AT&T and Verizon. The
12 Transaction will provide the post-merger entity with the additional financial
13 strength, scale and scope economies and geographic coverage to better compete
14 against these providers, offering state-of-the-art innovative services to large
15 business and government customers throughout the country.

16 **Q. WILL THE LEVEL OF COMPETITION IN THE STATE OF OREGON**
17 **BE LESSENER BY THE MERGER OF QWEST AND CENTURYLINK?**

18 A. No. Since Qwest and CenturyLink serve complementary service areas in Oregon,
19 residential and business customers will not see the elimination of telephone service
20 provider options in their local areas due to the merger. While in some cases
21 Qwest's and CenturyLink's ILEC subsidiaries serve adjacent areas, the local
22 exchange boundaries of these ILEC subsidiaries do not overlap in Oregon, and I am
23 not aware of any situations in which the companies' ILEC operations in Oregon are

⁷ See 2009 10K reports for Qwest at <http://qwest.investorroom.com/qcii-sec-filings>, Verizon at <http://investor.verizon.com/sec/index.aspx> and AT&T at http://phx.corporate-ir.net/phoenix.zhtml?c=113088&p=irol-sec&control_selectgroup=Show%20All.

⁸ Includes AT&T, Verizon, Sprint, Cbeyond, Cogent, Global Crossing, Level 3, PAETEC, tw telecom and XO Communications.

1 serving business or residence customers in each other ILEC territories. Thus, the
2 Transaction will not lessen competition in the business/enterprise or residential
3 markets in Oregon. In addition, all of the customers in the Qwest and CenturyLink
4 ILEC exchanges will continue to have multiple intramodal and intermodal
5 competitive options to meet their telecommunications needs—from CLECs, cable
6 providers, wireless providers and VoIP providers—as described below.

7 **Q. WILL THE COMBINED ENTITY BE BETTER ABLE TO COMPETE**
8 **AGAINST INTRAMODAL AND INTERMODAL COMPETITORS IN**
9 **THE OREGON TELECOMMUNICATIONS MARKET?**

10 A. Yes. Qwest is facing intense competitive pressures in Oregon, and the level of
11 this competition is increasing rapidly. Between December 2001 and December
12 2009, Qwest residential and business access lines in Oregon declined more than
13 50%.⁹ Over this same time period, the population of Oregon grew 24%,¹⁰ and it
14 may be conservatively assumed that demand for telecommunications services has,
15 at a very minimum, increased apace over the past decade. Declining access lines
16 in the context of a growing marketplace demonstrates that Qwest's Oregon
17 operations are facing increasing competition from cable telephony providers,
18 wireless providers, VoIP providers and CLECs. Line losses can result in the
19 reduction of economies of scale—a process that can be stemmed by the
20 combination of the two companies. Completing the Transaction would result in
21 increased economies of scale, as well as scope, as described above.

22 **Q. WHAT TYPES OF COMPANIES COMPETE AGAINST QWEST TODAY**
23 **IN OREGON?**

⁹ Based on Qwest billing data.

¹⁰ See <http://www.census.gov/popest/states/states.html> (population percentage change from June 2001 to June 2009).

1 A. A diverse group of companies compete against Qwest throughout Oregon
2 markets, offering competing voice and broadband services. Voice competitors
3 include: (1) CLECs and cable TV companies such as Comcast, (2) wireless
4 providers such as AT&T and Verizon Wireless, and (3) VoIP providers such as
5 Vonage and Google. In the broadband market, Qwest is competing with cable TV
6 companies such as Comcast and wireless broadband companies such as AT&T,
7 Verizon and Clearwire.

8 **Q. PLEASE DESCRIBE COMPETITION FROM CABLE COMPANIES IN**
9 **OREGON.**

10 A. Comcast is the major cable company operating in Oregon. Comcast now offers
11 digital telephone and broadband service to customers in many parts of Oregon,
12 including most of the major cities and towns served by Qwest, especially along
13 the I-5 corridor, from Portland, Salem, Eugene and Medford, as well as other
14 areas in Oregon. Nationally, Comcast now has digital voice service available to
15 48.4 million - or 95% - of the 51.2 million homes it passes, and now serves 7.6
16 million voice customers, 15.9 million high-speed Internet customers, and 23.6
17 million video customers.¹¹

18 Cable companies have been investing in upgrading their networks to the DOCSIS
19 3.0 standard, which allows far greater broadband speeds. According to the
20 *Broadband in America Report*, “[c]able broadband upgraded to DOCSIS 3.0 is
21 becoming widely available today at advertised speeds as high as 50 Mbps
22 downstream (with one firm advertising 101 Mbps speeds),” and 20 Mbps

¹¹ Comcast 2009 Annual Report (10K), page 2. See <http://files.shareholder.com/downloads/CMCSA/789830167x0xS1193125-10-37551/1166691/filing.pdf>.

1 upstream.¹² Comcast has been particularly aggressive in adding DOCSIS 3.0
2 capability to its network, which it claims allows much higher broadband speeds of
3 up to 100 Mbps.¹³ As of the end of the third quarter of 2009, Comcast had
4 deployed DOCSIS 3.0 “Wideband” capability to 65% of its footprint.¹⁴ Comcast
5 is a large, well-capitalized company that has facilities in place to compete against
6 Qwest in most areas. As a company, in 2009, Comcast reported \$35.8 billion in
7 revenue—compared to \$12.3 billion for Qwest. As noted earlier, the 2009 pro
8 forma revenues for the combined Qwest-CenturyLink entity are less than \$20
9 billion—still lower than Comcast, but much closer in terms of the competitive
10 scale of the companies.

11 The post-merger company will have the financial, operational and managerial
12 strength to better compete against Comcast and other cable providers. For
13 example, approval of the Transaction would allow the combined entity to leverage
14 CenturyLink’s development of IPTV and Qwest’s experience deploying FTTN to
15 provide enhanced entertainment and broadband offerings that compete against
16 cable’s DOCSIS 3.0-based offerings. Qwest has been investing significant sums
17 to increase its broadband capability through its FTTN initiative, which allows
18 Qwest to offer broadband services at significantly higher speeds up to 40 mbps
19 downstream and 20 mbps upstream. According to Qwest’s first quarter 2010
20 Earnings Announcement, “Qwest continued to expand its fiber to the node

¹² *Broadband in America*, Columbia Institute for Tele-Information, released November 11, 2009 (“*Broadband in America Report*”), at 21 and 33. This report, which was prepared for the FCC, is available at http://www.broadband.gov/docs/Broadband_in_America.pdf.

¹³ Comcast Comments at Bank of America-Merrill Lynch Conference, September 9, 2009. See http://files.shareholder.com/downloads/CMCSA/789830167x0x321428/bb736678-a561-44d5-bece-b201ec4e3cd3/CMCSA-Sep_9_2009.pdf.

¹⁴ Comcast 3Q09 Earnings call, November 4, 2009. See http://files.shareholder.com/downloads/CMCSA/789830167x0x330658/aa0c31f6-483d-4d68-9641-cedb2998de64/Comcast_Q309_Transcript.pdf.

1 (FTTN) footprint in the quarter, and services are now available to more than 3.8
2 million residential households.” In the first quarter, 64,000 customers added
3 high-speed Internet services that utilize the fiber network.¹⁵ Consumers in
4 Oregon will benefit because the post-merger entity will have the increased
5 financial strength to aggressively pursue such efforts in the future. In addition,
6 Qwest previously announced it would begin development of its next generation of
7 backbone facilities to “provide 100 Gbps speeds across the network when fully
8 implemented over the next year.”¹⁶ Such initiatives will be enhanced with the
9 additional financial resources resulting from the merger.

10 **Q. IS COMPETITION FROM WIRELESS PROVIDERS FLOURISHING IN**
11 **OREGON?**

12 A. Yes. According to the FCC’s Local Competition Report, as of June 2008, there
13 were more than 3.0 million wireless subscribers in Oregon, while there were only
14 1.7 million wirelines (both ILEC and CLEC).¹⁷ In fact, wireless lines have
15 increased almost 140%, from only 1.3 million in June 2001.¹⁸ The FCC data
16 show that the wireless share of the total access line market has grown
17 significantly over this time frame, and wireline access lines now account for less
18 than 40% of all wireline/wireless connections in Oregon.¹⁹

19 Most Oregon consumers, except those in extremely remote areas, have wireless
20 options, and the majority has multiple wireless options. The decline in Qwest
21 landlines, coupled with the dramatic increase in wireless connections,

¹⁵ Press Release, Qwest 1Q10 Earnings Report, May 5, 2010.

¹⁶ *Id.*

¹⁷ *Local Telephone Competition: Status as of June 30, 2008*, Industry Analysis and Technology Division, Wireline Competition Bureau, July 2009, Tables 7 and 14.

¹⁸ *Id.*, Table 14.

¹⁹ *Id.*

1 demonstrates that Oregon customers increasingly view wireless phones as a
2 substitute for wireline service.²⁰ Wireline providers must have the resources to
3 compete effectively against increasingly diverse and advanced wireless options in
4 the marketplace so that customers can continue to benefit from robust competition
5 between the platforms. The post-merger company will have those resources.

6 Wireless broadband, which includes mobile broadband, fixed-wireless broadband
7 and satellite-based broadband options, is experiencing significant growth, as
8 carriers are making the investment necessary to increase speeds, availability and
9 quality. Increasingly, customers see wireless broadband as a competitive option
10 to wireline broadband services. As wireless broadband speeds increase and
11 wireless devices evolve, it is likely that more and more broadband customers will
12 be tempted to “cut the cord” as they have done with voice services.

13 Mobile wireless technologies are evolving rapidly. While Internet access was first
14 provided over Second Generation (2G) technology, 2G was supplanted by the 3G
15 technologies that are used to provide mobile broadband in many areas today. 3G
16 can be used to provide downstream speeds of up to 7.2 mbps (using HSPA 7.2).²¹
17 In order to support faster 3G HSPA technology, AT&T is investing heavily in
18 bringing fiber facilities to its cell sites.²² Many wireless companies, including
19 AT&T and Verizon, are also working towards a 4G Long Term Evolution (LTE)

²⁰ In fact, a significant number of customers have “cut the cord” and no longer subscribe to wireline service, and this trend is accelerating. According to a survey conducted by the National Center for Health Statistics (“NCHS”), in the last 6 months of 2009, 24.59% of U.S. households did not have a traditional landline telephone, but did have at least one wireless telephone. In addition, another 14.9 % of households are “wireless mostly” and use their wireless phone for nearly all calling. In total, these wireless only and “wireless mostly” households make up almost 40% of households. *Centers for Disease Control and Prevention, National Center for Health Statistics, Wireless Substitution: Early Release of Estimates From the National Health Interview Survey, July-December 2009*, released May 12, 2010, page 1.

²¹ *Broadband in America Report*, at 23.

²² *Id.* at 27.

1 standard that will allow faster wireless broadband speeds than are available on the
2 current 3G network -- with projected speeds of about 10 mbps.²³ Clearwire, whose
3 investors include Sprint Nextel, Comcast, Time Warner Cable, Google and Intel,
4 has already implemented its “CLEAR” 4G WiMax solution in several cities,
5 including Portland and Salem. CLEAR provides average mobile download speeds
6 of 3 to 6 mbps, with bursts over 10 mbps.²⁴

7 When customers disconnect wireline voice and/or broadband services (i.e., “cut
8 the cord”) in favor of wireless voice and broadband services, additional pressure
9 is placed on landline carriers such as Qwest and CenturyLink. The combined
10 post-merger company will be better equipped to offer innovative voice and
11 broadband services in a more efficient and cost-effective manner, with, for
12 example, greater broadband speeds and reach than either company could achieve
13 alone. Thus, the Transaction better positions the combined company to provide
14 the portfolio of products that can better compete against the many wireless
15 options that are available to customers today and that will be available in the
16 future. Customers will derive a direct benefit from the Transaction since it will
17 help assure that they will continue to have the ability to choose from a wide
18 variety of wireline options to meet their diverse needs.

19 In addition, the increasing use of wireless broadband has created a significant
20 demand for FTTCT connectivity from wireless carriers. It is in the interests of all
21 consumers that providers like the post-merger company have the resources and
22 capabilities to build fiber infrastructure to cell towers to meet burgeoning wireless
23 broadband demand. The demand for wireless bandwidth is exploding, as customers
24 increasingly rely on wireless devices such as the iPhone and the BlackBerry for

²³ *Id.* at 23.

²⁴ *Id.*

1 web access and to download and send files. New applications that demand
2 additional bandwidth are being developed on a continuous basis. This is creating a
3 dramatic increase in the demand for high-speed “fiber to the cell tower” facilities,
4 and Qwest views this as a major growth opportunity. There are approximately
5 18,000 cell sites in the 14-state Qwest region, and Qwest has already contracted to
6 provide fiber to 4,000 locations.²⁵ The combined company will have increased
7 resources to take advantage of this significant growth opportunity.

8 **C. Specific Customer Benefits**

9 **Q. WHY WILL OREGON CUSTOMERS BENEFIT FROM THE APPROVAL**
10 **OF THE TRANSACTION?**

11 A. The Transaction will result in a combined enterprise that can achieve greater
12 economies of scale and scope than the two companies operating independently.
13 Customers will benefit from the efficiencies and synergies realized by the
14 combined company. The Transaction will also result in a financially strong and
15 stable company that is able to attract the capital necessary to invest in its network,
16 systems and employees, and to reach more customers with a broad range of high-
17 quality state-of-the-art products—including voice, data and entertainment
18 services—over an advanced network. The post-merger company will be better
19 positioned to effectively compete against cable, wireless and other voice and
20 broadband options, to the direct benefit of customers who will have more choices
21 to meet their needs.

22 **Q. PLEASE DETAIL HOW CONSUMERS WILL BENEFIT FROM THE**
23 **MERGER TRANSACTION?**

²⁵ See <http://investor.qwest.com/analyst-meeting>.

1 A. Consumers will benefit from CenturyLink's localized "go to market" approach,
2 and the combined company's enhanced ability to develop new and innovative
3 services. For example, current Qwest customers will benefit from knowledge and
4 skills gained in CenturyLink's IPTV markets. Current CenturyLink customers
5 will benefit from Qwest's experience in building out its FTTN network. The
6 combined company's financial resources will allow the company to better meet
7 the challenge of providing broadband to more customers at higher speeds.
8 CenturyLink's rural customers also will benefit from the combined companies'
9 fiber backbone, which will be able to achieve greater transport economies and
10 thus provide more advanced services to rural customers. In addition, more
11 resources will be available to develop new services using platforms such as VoIP.

12 **Q. PLEASE DISCUSS HOW BUSINESS CUSTOMERS WILL BENEFIT**
13 **FROM THE MERGER TRANSACTION.**

14 A. CenturyLink's regional operating model and targeted marketing focus, coupled
15 with Qwest's industry-leading network and strong business, government and
16 wholesale focus, will position the combined company to improve and expand
17 deployment of innovative advanced products and services to business customers
18 nationally and in Oregon. The combination creates a robust, national fiber network
19 backbone network of approximately 180,000 miles, with a distribution network
20 serving more than 17 million access lines across 37 states. The combined entity
21 will be able to deliver strategic and customized product solutions to business,
22 wholesale and government customers throughout the nation by combining Qwest's
23 significant national fiber-optic network and data centers and CenturyLink's core
24 fiber network. The company will have increased ability to serve the needs of local,
25 regional and national businesses and government agencies.

1 **Q PLEASE SUMMARIZE HOW WHOLESALE CUSTOMERS WILL**
2 **BENEFIT FROM THE MERGER TRANSACTION**

3 A. The additional financial resources, combined network capacity and geographic
4 reach afforded by the merger will allow the combined company to continue to
5 serve wholesale customers by providing a much broader footprint than either
6 company can currently offer independently. For example, as the demand for
7 broadband wireless services has mushroomed, the need for additional fiber
8 capacity to serve cellular tower sites (often referred to as wireless backhaul) has
9 increased dramatically. As noted above, Qwest is already committing significant
10 resources to serve the increased demand from wireless carriers in its region, and
11 the combined entity will provide the resources to continue this investment.

12 **VI. CONCLUSION**

13 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

14 A. CenturyLink has filed an application under ORS 759.375 that seeks this
15 Commission's approval of the Merger Agreement of CenturyLink and Qwest. In
16 reviewing this Transaction, the Commission considers whether the Transaction
17 causes no harm, and thus is consistent with the public interest. My testimony on
18 behalf of intervenor Qwest, a party to the Transaction, has addressed a number of
19 the customer benefits associated with the Transaction that demonstrates the
20 merger is in the public interest.

21 The merger will not result in customer disruption or confusion; the combined
22 entities' services will continue to be offered under the same regulatory regime that
23 exists today in Oregon. The new company will abide by all regulatory obligations
24 that were in place in Oregon before the merger, including QC's Oregon Price Plan
25 obligations. Additionally, CLECs and IXCs will continue to receive high-quality

1 wholesale services from the post-merger company at the rates, terms and conditions
2 that are contained in current interconnection agreements and access tariffs.

3 The Transaction will also result in a combined enterprise that can achieve greater
4 economies of scale and scope than the two companies operating independently. The
5 areas served by Qwest's and CenturyLink's ILEC subsidiaries in Oregon are
6 complementary, and the combination of the serving areas will make it easier to
7 implement operating efficiencies and infrastructure improvements. The combination
8 of the company's strengths will also allow the post-merger company to optimize
9 network capacity that facilitates the deployment of additional bandwidth-intensive
10 services, such as broadband service and advanced business products.

11 Finally, the increased scale and scope afforded by the merger will allow the
12 combined entity to better compete nationally with the larger well-capitalized
13 players in the market, such as AT&T, Verizon, Comcast and others. This
14 improved competitive positioning benefits customers by giving them more
15 choices for their communications needs. Consequently, the Commission should
16 approve the Transaction, as it is consistent with the public interest.

17 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

18 **A.** Yes.